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**UNITED STATES DISTRICT COURT  
 NORTHERN DISTRICT OF CALIFORNIA  
 SAN JOSE DIVISION**

IN RE HIGH-TECH EMPLOYEE  
ANTITRUST LITIGATION

THIS DOCUMENT RELATES TO:  
ALL ACTIONS

Master Docket No. 11-CV-2509 LHK

**DEFENDANT APPLE INC.'S NOTICE  
 OF MOTION AND MOTION FOR  
 SUMMARY JUDGMENT;  
 MEMORANDUM OF POINTS AND  
 AUTHORITIES IN SUPPORT  
 THEREOF**

Date: March 20, 2014 and  
 March 27, 2014  
 Time: 1:30 p.m.  
 Courtroom: 8, 4th Floor  
 Judge: The Honorable Lucy H. Koh



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**MEMORANDUM OF POINTS AND AUTHORITIES****I. INTRODUCTION**

Plaintiffs claim Apple entered into a single “overarching conspiracy” to suppress employee compensation at *all* seven Defendants. But after voluminous discovery, Plaintiffs challenge only three separate, bilateral do-not-cold-call (“DNCC”) agreements between Apple and three other Defendants—Adobe, Pixar, and Google. The parties entered into these agreements at different times over the course of two decades for very different reasons. As Plaintiffs’ expert concedes, not a shred of evidence suggests Apple entered into any agreement with the intent or purpose to suppress the compensation of its own employees, let alone the compensation of employees of Adobe, Pixar, or Google, or the other Defendants with whom Apple had no agreement at all. (Declaration of Victoria L. Weatherford in Support of Motion for Summary Judgment (“Weatherford Decl.”) Ex. 1, Marx Dep. at 284:7-286:1.)<sup>1</sup>

Apple is entitled to summary judgment because Plaintiffs cannot produce evidence from which a reasonable trier of fact could find that Apple made a “conscious commitment” to join the alleged overarching conspiracy. *Monsanto Co. v. Spray-Rite Serv. Corp.*, 465 U.S. 752, 768 (1984). Plaintiffs must offer evidence that “tends to exclude the possibility” that Apple acted independently of the alleged conspiracy when it entered into the DNCC agreements with three Defendants. *Matsushita Elec. Indus. Co. v. Zenith Radio Corp.*, 475 U.S. 574, 588 (1986) (internal quotation marks and citation omitted). Plaintiffs cannot do so.

As detailed below, the undisputed facts show that Apple entered into each of the three DNCC agreements at different times, for different reasons, and to serve its own self-interests—not as part of an overarching conspiracy among the seven Defendants. Apple’s agreement with Adobe had its roots in the early 1980s during both companies’ formative years, arising out of deep collaborations essential to Apple’s success. Apple’s arrangement with Pixar had its beginnings in the late 1990s, arising from Steve Jobs’s unique dual roles as Pixar’s founder, Chairman, CEO and majority shareholder and as Apple’s founder, CEO and Board member.

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<sup>1</sup> All exhibit (“Ex.”) references herein are attached to the Declaration of Victoria L. Weatherford in Support of Apple Inc.’s Motion for Summary Judgment.

1 Thus, Mr. Jobs was in the best position to identify the outstanding employees at both companies  
2 and would have been put in an untenable position if each company actively solicited employees  
3 from the other. Apple’s DNCC agreement and no cold calling practices with respect to Google  
4 began in 2005, arising from extensive technical collaborations between the two companies. The  
5 agreement continued during Google CEO Eric Schmidt’s service on Apple’s Board, reflecting  
6 Apple’s policy not to cold call employees of companies whose senior executives served on its  
7 Board, thereby avoiding a real or apparent conflict of interest for those Board members. Because  
8 each DNCC agreement was made in Apple’s own self-interest at different times for reasons  
9 having nothing to do with any overarching conspiracy, the agreements cannot “support an  
10 inference of antitrust conspiracy.” *Matsushita*, 475 U.S. at 588 (citation omitted).

11 Nor is there any evidence to support the claim that Apple made a “conscious  
12 commitment” to an overarching conspiracy. Plaintiffs try to paint Mr. Jobs and Apple’s  
13 overlapping Board members as a “hub” that facilitated the alleged overarching conspiracy. The  
14 Court relied on these allegations when it denied Defendants’ motion to dismiss. (Dkt. 119 at  
15 17-18.) Yet Plaintiffs have not a single piece of evidence to support this claim. Nor is there  
16 evidence that any of Apple’s bilateral agreements were conditioned on any other agreements.

17 In short, there is no evidence Apple participated in the conspiracy that Plaintiffs have  
18 alleged. Apple is entitled to summary judgment.

## 19 **II. FACTUAL BACKGROUND**

20 Plaintiffs challenge Apple’s bilateral DNCC agreements with three Defendants—Adobe,  
21 Pixar, and Google. (Consol. Am. Compl. ¶¶ 72-91.) These agreements arose over the course of  
22 twenty years out of circumstances unique to Apple’s relationship with each company.

23 The Apple/Adobe DNCC agreement, which has its roots in the 1980s during both  
24 companies’ formative years, stemmed from collaborations to develop Adobe’s software to work  
25 on Apple’s operating system. (Ex. 2, Apple’s Am. Resp. to Rog. No. 15; Ex. 3, Adobe’s Am.  
26 Resp. to Rog. No. 15.) The agreement was reaffirmed in 2005 in e-mails between Mr. Jobs and  
27 Adobe CEO Bruce Chizen. (Ex. 4, 231APPLE0002143.) These collaborations have been crucial  
28 to Apple’s success. (Ex. 5, Lambert Dep. at 62:23-63:15.)

1 Apple's practice of not cold calling into Pixar stemmed from Mr. Jobs's 1997 return to  
2 Apple (the company he founded) as a Board member and CEO. At the same time, Mr. Jobs was  
3 Pixar's Chairman, CEO and majority shareholder, and Apple had a unilateral practice of  
4 refraining from cold calling into companies whose senior executives served on Apple's Board.  
5 (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 5, Lambert Dep. at 25:6-8, 28:2-29:19.) After  
6 Disney acquired Pixar in May 2006, Mr. Jobs became Disney's largest shareholder, a Board  
7 member, and a representative on the Disney-Pixar steering committee, and Apple continued to  
8 refrain from cold calling Pixar employees due to his continuing critical role at Pixar. (Ex. 2,  
9 Apple's Am. Resp. to Rog. No. 15; Ex. 5, Lambert Dep. at 50:1-9.)

10 Apple and Google entered into a bilateral agreement in 2005 as a result of close  
11 collaborations to integrate Google applications and services into Apple devices. (Ex. 2, Apple's  
12 Am. Resp. to Rog. No. 15.) Apple also refrained from cold calling Google employees because  
13 Google's CEO, Eric Schmidt, was a member of Apple's Board from 2006 to 2009. (*Id.*; Ex. 5,  
14 Lambert Dep. at 29:6-17, 78:10-13.)

15 Apple also had an arrangement with Intel limiting certain cold calling. This grew out of  
16 an intensive collaboration with Intel when Apple transitioned all its computers from the PowerPC  
17 architecture and processors to the Intel architecture and processors. (Ex. 2, Apple's Am. Resp. to  
18 Rog. No. 15.) This collaboration was a fundamental shift in Apple's business, one affecting the  
19 entire company. (*Id.*) Recognizing the limitation on cold calls clearly supported this critical  
20 collaboration, Plaintiffs have not alleged the agreement was related in any way to the alleged  
21 conspiracy. (Ex. 6, Pls.' Supp. Ans. to Rog. No. 15.)<sup>2</sup>

22 Apple had a unilateral practice of not cold calling into companies whose senior managers  
23 served on Apple's Board. (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 5, Lambert Dep. at  
24 21:3-8, 25:4-8; Ex. 7, Bentley Dep. at 61:21-62:2.) This practice allowed Apple to preserve  
25 Board relationships and avoid an actual or apparent conflict of interest arising from a Board  
26 member's dual roles at different companies. (Ex. 5, Lambert Dep. at 234:19-235:4; Ex. 8,  
27

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28 <sup>2</sup> The Department of Justice investigated this arrangement and did not include it in its allegations.

1 Murphy Report ¶¶ 36-38.) For example, Apple refrained from cold calling into Intuit and J.Crew  
2 because their CEOs served on Apple’s Board. (Ex. 5, Lambert Dep. at 21:3-8, 25:4-8.) Apple  
3 also avoided cold calling into key strategic partners such as Best Buy, a critical Apple reseller.  
4 (Ex. 9, Reeves Dep. at 48:24-49:18.) There is no evidence, or allegation, that these practices  
5 were anything other than unilateral decisions. But they highlight the fact that Apple chose not to  
6 cold call employees at other firms for reasons unrelated to suppressing employee compensation or  
7 the alleged overarching conspiracy.

### 8 **III. LEGAL STANDARD**

9 To prevail on a summary judgment motion, a defendant need not disprove a plaintiff’s  
10 case; the defendant need only point to the absence of evidence to support an element of the  
11 plaintiff’s claim, and the plaintiff must then produce evidence demonstrating the existence of  
12 genuine issues for trial. *Celotex Corp. v. Catrett*, 477 U.S. 317, 322 (1986). To survive summary  
13 judgment in an antitrust conspiracy case, a plaintiff must produce direct or circumstantial  
14 evidence that “reasonably tends to prove that the [defendant] had a conscious commitment” to  
15 join the alleged conspiracy. *Monsanto*, 465 U.S. at 768 (internal quotation marks and citation  
16 omitted). In order to prevail on their claim that Defendants conspired to suppress employee  
17 compensation (Consol. Am. Compl. ¶ 55), Plaintiffs must show that each Defendant, considered  
18 individually, consciously joined that conspiracy. *AD/SAT, Inc. v. Associated Press*, 181 F.3d 216,  
19 234 (2d Cir. 1999).

20 Where, as here, a plaintiff has no direct evidence of the conspiracy but must rely on  
21 circumstantial evidence, the plaintiff must produce evidence “that tends to exclude the possibility  
22 that the alleged conspirators acted independently” or engaged in “other combinations” that “say[]  
23 little, if anything, about the existence” of the challenged conspiracy. *Matsushita*, 475 U.S. at 588,  
24 595-96 (internal quotation marks and citation omitted). Evidence that the alleged coconspirators  
25 engaged in similar conduct or even entered into parallel agreements that may not have been  
26 “praiseworthy—or even lawful” is not sufficient to show the existence of the alleged conspiracy.  
27 *In re Ins. Brokerage Antitrust Litig.*, 618 F.3d 300, 321 & 335-36 (3d Cir. 2010).

28



1 **IV. ARGUMENT**

2 **A. There Is No Evidence That Apple Joined or Facilitated Any “Overarching**  
3 **Conspiracy.”**

4 There is no evidence Apple joined any overarching conspiracy among all seven  
5 Defendants. Nothing suggests any of Apple’s bilateral DNCC agreements were conditioned on  
6 the existence of any other bilateral agreement, or that any other Defendant’s bilateral agreement  
7 was conditioned on any Apple agreement. Indeed, under Plaintiffs’ theory, DNCC agreements  
8 between other companies were *contrary* to Apple’s interest because they would have increased  
9 cold calling of Apple employees by those companies.

10 Plaintiffs try to portray Mr. Jobs as the center of the alleged overarching conspiracy,  
11 suggesting his membership on Apple’s Board with executives from other Defendants provided an  
12 opportunity to conspire. (Consol. Am. Compl. ¶¶ 55, 108.) But discovery has shown this  
13 allegation to be unsubstantiated. Plaintiffs have identified not a scrap of evidence among  
14 hundreds of thousands of documents and over 100 depositions that Defendants entered an  
15 overarching conspiracy through Mr. Jobs or overlapping Board memberships, or that Apple’s  
16 Board facilitated such alleged overarching conspiracy in any way. To the contrary, Apple Board  
17 members testified they were unaware of any DNCC agreements involving companies other than  
18 their own and this was not a topic the Apple Board ever discussed.

19 Eric Schmidt, Google CEO and Apple Board member, testified he was unaware of the  
20 companies into which Apple refrained from cold calling, or that Apple even had a “do-not-call”  
21 list. (Ex. 10, Schmidt Dep. at 165:21-24, 166:13-23.) Mr. Schmidt never spoke to Mr. Jobs  
22 about the companies Apple refrained from cold calling, apart from Google, and this was never  
23 discussed at any Apple Board meetings. (*Id.* at 165:21-166:12.) Apple Board member Bill  
24 Campbell was also unaware of Apple’s do-not-call list and was not aware of Apple having any  
25 understandings or agreements not to solicit employees from other companies. (Ex. 11, Campbell  
26 Dep. at 124:4-12, 125:23-126:11.)<sup>3</sup> There is no evidence that either Mr. Schmidt or

27 <sup>3</sup> Mr. Campbell, a Google advisor, was aware of Google’s agreement not to cold call employees  
28 at Apple, but did not know if the agreement was reciprocal such that Apple agreed not to cold call  
into Google. (Ex. 11, Campbell Dep. at 67:17-68:3.)

1 Mr. Campbell discussed with Mr. Jobs or Apple’s Board the bilateral agreements Google had  
2 with Intuit or Intel. The only other Apple Board member to “overlap” with another Defendant  
3 was Genentech CEO Arthur Levinson, who was also a Google Board member. But despite  
4 repeated references to Dr. Levinson in their complaint (Consol. Am. Comp. ¶¶ 79, 97, and 103),  
5 Plaintiffs never sought his deposition.

6 The Court relied on Plaintiffs’ allegations regarding the overlapping Board memberships  
7 of Mr. Jobs, Mr. Schmidt, and Mr. Levinson in denying Defendants’ motion to dismiss.  
8 (Dkt. 119 at 17-18 (“Mr. Levinson’s and Mr. Schmidt’s positions on the boards . . . provided an  
9 opportunity for Defendants to share knowledge and conspire.”).) But now that discovery is  
10 complete, Plaintiffs have nothing to support this allegation. A mere opportunity to conspire is not  
11 evidence of an actual conspiracy. *In re Citric Acid Antitrust Litig.*, 191 F.3d 1090, 1097 (9th Cir.  
12 1999) (affirming summary judgment where defendant was a member of a trade organization with  
13 admitted conspirators, because “there [was] no evidence that illegal activities took place during  
14 . . . meetings attended by” the defendant). Because Plaintiffs have no evidence that Apple joined  
15 any overarching conspiracy, let alone served as its hub, Apple is entitled to summary judgment.

16 **B. Apple’s Bilateral Agreements Were Independently in Apple’s Self-Interest**  
17 **and Not Evidence of an Overarching Conspiracy.**

18 Nor does any evidence tend to “exclude the possibility” that Apple’s bilateral agreements  
19 were independent of the alleged overarching conspiracy. *Monsanto*, 465 U.S. at 768. Instead, the  
20 evidence shows Apple had independent reasons for each bilateral agreement—which it entered  
21 into at different times over the course of two decades—that had nothing to do with any  
22 overarching conspiracy. Apple’s and Plaintiffs’ experts agree such bilateral agreements can be in  
23 the independent interests of the parties to them, regardless of the existence of any other bilateral  
24 agreements. (Ex. 17, Manning Dep. at 147:8-148:6; Ex. 1, Marx Dep. at 117:2-118:14; Ex. 8,  
25 Murphy Report ¶¶ 31-34.) And none of the three agreements was related in any way to  
26 agreements with, or conduct by, other Defendants.

27 **1. Apple’s Relationship with Adobe.**

28 Apple’s agreement with Adobe began in the early 1980s, initially stemming from

1 foundational collaborations to develop Adobe's software to work on Apple's operating system.  
2 (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 3, Adobe's Am. Resp. to Rog. No. 15.) The  
3 agreement was reaffirmed in 2005 in e-mails between Mr. Jobs and Adobe CEO Bruce Chizen.  
4 (Ex. 4, 231APPLE002143.)

5 Apple's relationship with Adobe has been crucial to Apple's success. (Ex. 5, Lambert  
6 Dep. at 62:23-63:15.) Because creative professionals were key customers for both companies, it  
7 was critical that Apple and Adobe work together to ensure that Adobe's creative software worked  
8 effectively on Apple computers. (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 3, Adobe's Am.  
9 Resp. to Rog. No. 15; Ex. 12, Okamoto Dep. at 94:24-95:2.) The relationship necessitated an  
10 extremely high level of trust because the collaborations required Apple and Adobe to share  
11 prototypes of software and hardware, source code, and other highly proprietary and sensitive  
12 information. (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 3, Adobe's Am. Resp. to Rog.  
13 No. 15.) These collaborations were ongoing because each new version of Adobe's software or  
14 Apple's operating system required the companies to work together to ensure the products were  
15 compatible and working well together. (Ex. 12, Okamoto Dep. at 151:14-25.)

16 The DNCC agreement with Adobe was independently in Apple's self-interest without  
17 regard to what any other company did or did not do. By participating in collaborations,  
18 companies risk losing valued employees that their partner can identify because of the  
19 collaboration, as well as the confidential information possessed by those employees. (Ex. 8,  
20 Murphy Report ¶¶ 32-33.) If Adobe solicited such an employee at Apple, for example, not only  
21 would Apple lose the valued employee, there was a risk the employee could disclose to Adobe  
22 confidential Apple information. (*Id.* ¶ 33; *see also* Ex. 1, Marx Dep. at 122:8-124:9.) This risk  
23 can discourage parties from allowing their most valuable employees, or those with particularly  
24 sensitive information, to participate in collaborations. (Ex. 8, Murphy Report ¶ 33.) Cold calling  
25 could thus have reduced Apple's and Adobe's mutual trust and hindered their collaborations and  
26 product development. (*Id.* ¶ 45; Ex. 12, Okamoto Dep. 18:18-19:4, 193:13-24 ("what we wanted  
27 to make sure was that our partners were able to give us their best efforts, provide their best  
28 people, to make that critical transition without having the noise of cold calling as being part of the

1 things that could potentially hold them back from doing that”).)

2 No evidence suggests Apple had any knowledge of whether Adobe had DNCC  
3 agreements with any other company. Nor is there any evidence Apple’s agreement with Adobe  
4 was conditioned on or connected to any other agreement with any other Defendant. (Ex. 13,  
5 Chizen Dep. at 289:3-9 (“Q. [D]id your decision to agree with Jobs have anything to do with  
6 what any other company was doing? . . . A. Absolutely not.”).)

## 7 2. Apple’s Relationship with Pixar.

8 Apple’s practice of not cold calling into Pixar arose from Mr. Jobs’s unique role leading  
9 both companies. From 1997 to 2006, Mr. Jobs was founder, Chairman, CEO and majority  
10 shareholder of Pixar. During this same period, he was founder, CEO and a Board member of  
11 Apple. (Ex. 2, Apple’s Am. Resp. to Rog. No. 15; Ex. 14, Pixar’s Supp. Resp. to Rog. No. 15.)  
12 Apple had a unilateral policy of not cold calling employees from companies associated with  
13 Apple’s Board or from companies where Apple employees serve as directors. (Ex. 5, Lambert  
14 Dep. at 21:7-8, 25:20-26:2; Ex. 7, Bentley Dep. at 61:21-62:2.) As CEO of both companies,  
15 Mr. Jobs was in the best position to know who were the outstanding employees at each company.  
16 To avoid placing Mr. Jobs in an untenable position, each company refrained from soliciting the  
17 other’s employees. (Ex. 2, Apple’s Am. Resp. to Rog. No. 15; Ex. 14, Pixar’s Supp. Resp. to  
18 Rog. No. 15; Ex. 5, Lambert Dep. at 30:1-9.)

19 After Disney acquired Pixar in May 2006, Mr. Jobs became Disney’s single largest  
20 shareholder, a member of its Board and a representative to the Disney-Pixar steering committee.  
21 (Ex. 2, Apple’s Am. Resp. to Rog. No. 15; Ex. 14, Pixar’s Supp. Resp. to Rog. No. 15.)  
22 Accordingly, Apple decided to continue its practice of not cold calling Pixar employees due to  
23 Mr. Jobs’s continuing critical role with Pixar. (Ex. 2, Apple’s Am. Resp. to Rog. No. 15; Ex. 5,  
24 Lambert Dep. at 50:1-9.)

25 Apple’s relationship with Pixar was also symbiotic. Apple engineers contributed tools  
26 and software to Pixar, such as the uTest software test tool and the source code for Apple’s Shake  
27 software. (Ex. 2, Apple’s Am. Resp. to Rog. No. 15.) Pixar provided important feedback for  
28 Apple to improve and optimize these products. (*Id.*) The companies also worked together to

1 ensure Pixar software used to create and render movies would run well on Apple's products.  
2 (Ex. 15, Croll Dep. at 52:6-23; Ex. 12, Okamoto Dep. at 165:11-166:3.)

### 3                   **3.       Apple's Relationship with Google.**

4           The Apple/Google DNCC agreement began in 2005 as a result of the companies' close  
5 technical collaborations. Apple viewed the relationship as one of its most important strategic  
6 partnerships, involving "numerous different collaborations." (Ex. 15, Croll Dep. at 44:10-14,  
7 113:1-7.) Initial collaborations involved integrating Google Search into Apple's Safari web  
8 browser, with Google Search serving as the default search engine and part of the Safari home  
9 page. (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 16, Google's Resp. to Rog. No. 15.) The  
10 relationship evolved to include integration of many other Google applications and services into  
11 Apple products, such as Google Maps and Google's "My Location" functions for the iPhone,  
12 Gmail and Google contacts on the iPhone, Google's YouTube applications for Apple TV and the  
13 iPhone, and Google's anti-malware and anti-phishing software for Apple devices. (Ex. 2, Apple's  
14 Am. Resp. to Rog. No. 15; Ex. 15, Google's Resp. to Rog. No. 15.) Apple and Google also  
15 collaborated on WebKit, which provides the rendering engine for Apple's Safari and Google's  
16 Chrome browsers. (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 15, Google's Resp. to Rog.  
17 No. 15; Ex. 10, Schmidt Dep. at 51:22-52:1, 68:15-19.)

18           Apple's relationship with Google required a high degree of trust because these projects  
19 required Apple and Google to share highly confidential information, including source code and  
20 application programming interfaces (APIs). (Ex. 12, Croll Dep. at 68:7-69:8, 145:19-147:14.)  
21 These joint projects also involved numerous employees from different groups at both companies.  
22 (*Id.* at 76:4-77:15.) Apple's bilateral DNCC agreement with Google was in Apple's self-interest  
23 as a means of protecting its confidential information and key employees and facilitating its  
24 relationship with Google—without regard to what any other company did or did not do.

25           Apple also refrained from cold calling into Google because Mr. Schmidt, Google's CEO,  
26 served on Apple's Board from August 2006 to August 2009. As noted above, Apple had a  
27 unilateral practice of not cold calling employees from companies associated with its Board.  
28 (Ex. 2, Apple's Am. Resp. to Rog. No. 15; Ex. 5, Lambert Dep. 21:7-8.) This practice facilitates

1 trust and avoids creating an actual or apparent conflict of interest or any appearance of  
2 impropriety arising from a Board member’s dual roles at different companies. (Ex. 8, Murphy  
3 Rep. ¶¶ 36-38; Ex. 5, Lambert Dep. at 234:19-235:4.) That Apple had such a practice  
4 underscores that Apple had independent reasons, unrelated to compensation or any alleged  
5 overarching conspiracy, for refraining from cold calling.

6 **V. CONCLUSION**

7 For the above reasons, Plaintiffs have failed to meet their burden to present evidence that  
8 Apple entered into an overarching conspiracy to suppress employee compensation among all  
9 seven Defendants. Accordingly, Apple’s summary judgment motion should be granted.

10  
11 Dated: January 9, 2014

By:           /s/ George A. Riley            
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