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UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF COLUMBIA

UNITED STATES OF AMERICA, : Civil Action
 : No. 1:11-cv-00948
Plaintiff, :
 : October 3, 2011
v. : 9:30 a.m.
 :
H&R BLOCK, INC., et al., : Washington, D.C.
 :
Defendants. :
.....:

TRANSCRIPT OF PRELIMINARY INJUNCTION HEARING - DAY 9
BEFORE THE HONORABLE BERYL A. HOWELL
UNITED STATES DISTRICT COURT JUDGE

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P R O C E E D I N G S

THE DEPUTY CLERK: This is Civil Action 11-948, United States of America v. H&R Block, et al.

THE COURT: Good morning, Counsel.

MR. WAYLAND: Good morning, your Honor.

MR. ROBERTSON: Good morning, your Honor.

THE COURT: Good morning, Mr. Robertson.

Mr. Wayland, are you ready to proceed?

MR. WAYLAND: I am, your Honor. May I introduce the people at our table this morning?

THE COURT: Yes, please.

MR. WAYLAND: I have James Gately, who has been here throughout the trial as you know, Mr. David Gringer, Mr. Tony Scicchitano, Mary Strimel, who examined some witnesses, and Mr. Larry Buterman. And I am Joseph Wayland for the United States.

THE COURT: Mr. Robertson, do you want to take the opportunity to introduce the people at your table as well?

MR. ROBERTSON: Thank you, your Honor. And I'm Robbie Robertson on behalf of the defendants. Also I have Corey Roush here, Derek Gamble from H&R Block, Logan Breed, and Stephanie Seymour here as well.

THE COURT: It's nice to see the faces of your talented minions who put together all this marvelous briefing material for me.

1 MR. ROBERTSON: Very talented, I should say, for the
2 record.

3 MR. WAYLAND: This is the government, your Honor.
4 They're colleagues, not minions. When I was at my law firm,
5 they were minions. Now, they're colleagues.

6 THE COURT: Got it.

7 All right. As we proceed, I know that you all have
8 your, you know, sort of closing arguments that you want to make,
9 but just so you know --

10 MR. WAYLAND: You have questions.

11 THE COURT: Yes. So I will interrupt as we go on. But
12 please proceed.

13 MR. WAYLAND: Thank you, your Honor. Good morning
14 again. Your Honor, from the parties' opening statements through
15 the last witness and the submission of our proposed findings of
16 fact, our time with the Court has been focused essentially on
17 telling a factual story. And certainly the Court is now
18 intimately familiar with the large volume of evidence regarding
19 the relevant market and the competitive effects of this
20 transaction.

21 We believe, obviously, that the overwhelming weight of
22 the evidence shows that the relevant market is digital
23 do-it-yourself tax preparation, that a merger leaving two firms
24 with a 90 percent share is presumptively anticompetitive, and
25 that defendants have not come close to rebutting their burden.

1 But this morning, your Honor, I want to focus on the
2 case law, and I want to view the evidence through the prism of
3 the relevant authority, principally from this District and this
4 circuit. Because when the case law is properly understood and
5 applied, the relevant market is easily discerned, and the likely
6 competitive harm is indisputable.

7 I think it's important today, your Honor, to focus on
8 the law because in some ways the presentation of evidence at
9 trial tends to obscure the legal analysis. During the trial,
10 there is no formal order of proof that separates market
11 definition evidence and testimony from competitive effects, no
12 clear line between testimony concerning, for example, expansion
13 or efficiencies, and we don't stop to see if burdens have been
14 met or if they have shifted.

15 But post-trial, we have the benefit of a clear roadmap
16 of how to review the evidence. It's laid out in this Court's
17 decisions and the Court of Appeals' decisions.

18 Indeed, the issues before the Court today of market
19 definition and competitive effect have been addressed repeatedly
20 in this District. The applicable standards are well-settled,
21 and those standards have been applied to facts similar to the
22 facts here. Indeed, to accept the defendant's arguments in this
23 case would require the Court to largely rewrite the standards
24 long applied in this District. Let me give you just one example
25 before I turn to the proof in a more systematic way.

1 Assuming, your Honor -- and I'm sure you'll have
2 questions about this as we go forward -- that our product market
3 definition is correct, as a result of this merger, two firms
4 will have nearly 90 percent of the market. Using IRS data to
5 calculate share, Intuit will have 62 percent of the market, and
6 the merged H&R Block/TaxACT firm will have 28 percent. And
7 HRB's internal calculations give the combined firm actually a
8 higher share of 31 percent.

9 Defendants say in their papers that the combined firm's
10 share, whether it's 28 percent or 31 percent, is simply too low
11 as a matter of law to raise the prospect of competitive harm.
12 This is wrong. The Court of Appeals and the District courts
13 here have repeatedly reiterated the Supreme Court's direction in
14 *Philadelphia National Bank* to focus on an undue percentage share
15 of the relevant market and a significant increase in
16 concentration. In that case, the Supreme Court said a 30
17 percent share was enough for an undue percentage.

18 In the *H.J. Heinz* baby food case, a merger where the
19 merging parties had a 32 percent share and the dominant firm had
20 a 65 percent share, the Court of Appeals said, "As far as we can
21 determine, no court has ever approved a merger to duopoly under
22 similar circumstances."

23 In the *Coca-Cola* case, Judge Gesell blocked a merger
24 where a firm with a 37 percent share attempted to acquire a firm
25 with a 4 1/2 percent market share, concluding in his very direct

1 way that, quote, "The acquisition totally lacks any redeeming
2 feature."

3 In *Cardinal Health*, your Honor, Judge Sporkin
4 recognized that 30 percent post-merger market share in
5 *Philadelphia National Bank* and noted that subsequent case law
6 had lowered the presumption to 25 percent or less.

7 And in *Swedish Match*, judge Hogan blocked a merger that
8 would have led to duopoly where the two firms would have held 60
9 percent and 33 percent.

10 So, your Honor, the issue in these cases is not the
11 specific share of the merged entity, but the resulting market
12 structure. And the Courts are particularly concerned about
13 mergers that leave two firms dominating a market.

14 As Judge Collyer explained recently in the *CCC* case,
15 "It's easier for two firms to collude without being detected
16 then for three, and with only two dominant firms left in the
17 market, the incentive to preserve market share would be even
18 greater and the cost of price cutting even riskier."

19 The defendants are simply wrong, your Honor, about the
20 law and the threshold required to create a presumption of harm.
21 The merger here falls squarely within the pattern of mergers
22 that have been blocked by the courts of this District because
23 defendants could not overcome the presumption of competitive
24 harm arising from high market shares and market concentration.

25 Having jumped ahead a bit in the analytical framework,

1 your Honor, let me begin at the beginning. Let's start with the
2 governing statute. Section 7 of the Clayton Act prohibits
3 mergers where the effect may be to substantially lessen
4 competition. As the Court of Appeals here said in *Heinz*, citing
5 the Supreme Court's *Brown Shoe* decision, the emphasis on the
6 word "may," it said, "Congress used the words 'may' be
7 substantially to lessen competition to indicate its concerns
8 with probabilities, not certainties." Thus we are not required
9 to prove that the transaction will substantially lessen
10 competition, but that it may do so.

11 Within that overarching standard, your Honor, let's
12 turn to the relevant product market.

13 In their brief, defendants acknowledge that there are
14 two related inquiries that courts conduct in determining the
15 relevant product market. First, whether products are
16 functionally interchangeable; that is, whether they are similar
17 in character and use. And two, cross-elasticity of demand; that
18 is, the responsiveness of the sales of one product to price
19 changes of the other.

20 But defendants essentially ignore the second part of
21 the analysis, and it's quite clear why they do that, your Honor.
22 Because sales of assisted products are not responsive to price
23 changes in digital products. That's a matter of common sense,
24 real world observation, and confirmed by the parties'
25 admissions. The prices of digital products are substantially

1 less than the prices of assisted products and a 5 or 10 percent
2 change in the price of digital products simply will not result
3 in any meaningful response to the much more expensive assisted
4 products.

5 And there is absolutely no credible evidence in the
6 record that suggests otherwise. If you look at defendant's
7 brief and at the proposed findings of fact, you won't find any
8 citation to any evidence that shows that a 5 or 10 percent
9 increase in the price of digital will lead to any significant
10 switching to assisted or vice versa.

11 There is something else missing from defendant's brief,
12 your Honor, and this is very important. It's a reference to a
13 fundamental principle applied in determining relevant product
14 market, the smallest market principle, your Honor. That is,
15 product market analysis begins with the smallest relevant
16 market.

17 Again, from this District, *Arch Coal*, "Market
18 definition begins by examining the most narrowly defined product
19 or group of products sold by the merging firms to ascertain if
20 the evidence and data support the conclusion that this product
21 or group of products constitutes a relevant market." That's
22 what economists do, and that's what the case law requires us to
23 do.

24 And ignoring this fundamental principle, this smallest
25 market principle, leads the defendants badly astray. They

1 mistakenly and repeatedly point to Dr. Warren-Boulton's
2 statement that assisted and digital may be substitutes for one
3 another as proof positive that they are in the same market. But
4 under the smallest market principle, as Dr. Warren-Boulton
5 explained and as the case law recognizes, not all substitutes
6 are in the same market.

7 In *Staples* and *Swedish Match*, your Honor, in this
8 District, the Court recognized that, "The mere fact that a firm
9 may be termed a competitor in the overall marketplace does not
10 necessarily require that it be included in the relevant product
11 market for antitrust purposes." The Horizontal Merger
12 Guidelines explain this principle in detail and explicitly
13 recognize that not all substitutes are in the same relevant
14 product market.

15 The Horizontal Merger Guidelines, "Market shares of
16 different products and narrowly defined markets are more likely
17 to capture the relative competitive significant of these price
18 and often more accurately reflect competition between close
19 substitutes. As a result, properly defining antitrust markets
20 often exclude some substitutes to which some customers might
21 turn in the face of price increases even if such substitutes
22 provide alternatives for those products."

23 *Bon-Ton Stores* case, your Honor, same point: "If
24 markets were defined solely based on the fact that two products
25 compete for customers, it would be hard to conceive of any

1 merger or acquisition that would have an anticompetitive
2 effect."

3 It's also what the FTC's chief economist said, Joe
4 Farrell. I only mention him because the defendants cite him in
5 a footnote in their brief to support their claim that digital
6 and assisted should be in the same market. If you actually go
7 to the article they cite, here's what Mr. Farrell said: "As has
8 always been true under the hypothetical monopolist test, a
9 market need not encompass the full range of substitutes
10 including all substitutes would lead to absurdly broad markets
11 that would, as the guidelines explain, make market shares
12 misleading.

13 So as the guidelines and the case law recognize, your
14 Honor, the critical issue is not, as defendant's claim, whether
15 every possible substitute has been included in the relevant
16 market, but what will happen if there is a price change in the
17 candidate product market? That's what the Court said in
18 *Cardinal Health* in this District. A product is construed to be
19 a, quote, "reasonable substitute for another when the demand for
20 it increases in response to an increase in the price of the
21 other."

22 THE COURT: Well, can we just stop for a -- pause for a
23 second on the market definition because the defendants have
24 pointed out, both during the trial and in their briefs, that in
25 the complaint, the government alleged a market definition that

1 includes the state returns. And that really no proof -- the
2 defendants argued no proof has really been adduced about this
3 part of the government's alleged market definition, which is
4 do-it-yourself software for state returns.

5 MR. WAYLAND: Right.

6 THE COURT: And, you know, as I've looked through some
7 of the trial testimony and through some of the exhibits, I
8 really don't see much about the state returns, which are in the
9 government's alleged market definition.

10 If state returns -- do-it-yourself software for state
11 returns are not included in the market definition, would this
12 affect your anticompetitive analysis in any way?

13 MR. WAYLAND: Absolutely not, your Honor, for a couple
14 of reasons.

15 First of all --

16 THE COURT: So you could just as easily drop state
17 returns from the market definition? Is that your position or
18 what?

19 MR. WAYLAND: Our position, your Honor, is that, one,
20 the Court and the government are entitled to rely on how the
21 defendants analyze the market. If you go through all of the
22 evidence, your Honor, you will see that that's how everyone
23 analyzes this market using the IRS data, using federal returns.

24 So you will not find anywhere in the defendant's data
25 any analysis that suggests there's any different way to look at

1 the markets either under -- using federal returns or state
2 returns. They all use the federal numbers. And that makes
3 sense because in the real world, mostly what happens is that
4 people use the same company, and often the state tax is
5 derivative of the federal tax so people don't go and buy
6 generally a separate state product. They get the free product,
7 and they buy the state product. They buy the state product, and
8 they get the statement product. So in the real world, there
9 isn't much difference, but most importantly --

10 THE COURT: Well, I know that's the government's
11 position but, in fact, from what I've gleaned from the
12 defendant's facts, they really suggest otherwise. You know,
13 that -- I mean, I think that they assert that federal E-filings
14 are not a reliable proxy to the state filings. And in
15 Paragraph 144 of their facts, they talk about the fact that less
16 than half of Block's DDIY federal customers in 2010 used state
17 return products from HRB. Intuit reports a similarly less than
18 half state attach rate.

19 So I know that the government is asserting that
20 basically the market for state is correlative to the market for
21 federal. And it wasn't really until I got the defendant's
22 statement of facts that I actually saw some concrete numbers on
23 the state attachment rate. And I was surprised. I expected it
24 to be, you know, based on the government's assertion closer to,
25 you know, certainly the majority rather than less than half of

1 both Intuit and H&R Block.

2 So I'm just wondering how the -- my job is to define
3 what the relevant market is. You know, the government has said
4 it's both federal and state return DDIY. And I don't understand
5 what my factual basis is finding anything about the state DDIY.

6 MR. WAYLAND: Well, I think it's this, your Honor: I
7 think, number one, as I said before, the only way that
8 defendants have ever measured the market shares is to use the
9 federal numbers. There is absolutely no evidence that if there
10 were -- if you use the state numbers, you'd have any different
11 share breakdown. I think that's the critical fact that's
12 missing. If there was some evidence that it made a difference
13 in the case, then maybe there would be a concern, but there's
14 absolutely no evidence that it makes a difference in terms of
15 market share.

16 It may be that some consumers use H&R Block for state
17 and they use TaxACT for federal. I don't -- you know, there is
18 some suggestion of that, but the idea that it matters --

19 THE COURT: The defendants are arguing that it's
20 inflating their market share because you're including the state
21 DDIY returns.

22 MR. WAYLAND: Your Honor, we're using the same numbers.
23 We're using IRS data which is federal. It's federal numbers,
24 your Honor. We're all using the same data. We're not inflating
25 anything. We don't have separate state numbers. We have the

1 IRS numbers which are federal numbers. That's the one their
2 expert uses to check our expert. Those are the numbers that
3 they use to calculate their own market shares.

4 There is no evidence that the state market shares --
5 first of all, it's absolutely untrue that they inflate our
6 numbers because we're just using the federal numbers. Secondly,
7 even if there were some evidence that they were about the state
8 numbers, there is no evidence that the market shares are any
9 different in state versus federal even if somebody is using one
10 for the other. Some people may be using state -- well, let me
11 do it a different way.

12 Let's say that the market shares are 62 percent, 17
13 percent and 15 percent in federal. There's no evidence in the
14 case that they're any different in state. It may be that some
15 people use a different digital product, but there's no evidence
16 that affects the shares at all.

17 And if this mattered, your Honor, if this mattered at
18 all in how people look at the market, you would have seen it
19 somewhere in the seven to ten years of evidence that we have.
20 You don't see it. They track market share in the federal side.
21 That's basically how it is, your Honor.

22 THE COURT: But why should I include -- I mean, you're
23 right. I mean --

24 MR. WAYLAND: You can have --

25 THE COURT: But let's focus on the federal E-filing.

1 Why should I define this market if I adopt the government's
2 position of DDIY? Why should I adopt it to include not just
3 federal but also state returns?

4 MR. WAYLAND: Because that's how the defendants look at
5 it, your Honor; that's why. And if you only had a federal, we
6 still win because there's no evidence that there's a different
7 breakdown in state. There's no evidence that the state numbers
8 would somehow affect the anticompetitive affect that we see on
9 the federal side.

10 I think that's the principal answer, your Honor.
11 There's absolutely no evidence that even if there's a
12 difference, you would see any difference.

13 THE COURT: All right.

14 MR. WAYLAND: You should ask Mr. Robertson what he
15 makes of the state numbers. Do they suggest somehow that the
16 shares are different?

17 THE COURT: I intend to.

18 MR. WAYLAND: Okay. Anyway, your Honor, to get at the
19 issue of the reasonable substitute, responsiveness to price
20 changes, the Horizontal Merger Guidelines and the courts
21 applying these guidelines look to the hypothetical monopolist
22 test: What would happen to the price of the candidate product
23 if it's raised 5 or 10 percent.

24 Here's how the Court applied the test in *Swedish Match*:
25 The Court said, "If a 5 percent increase in loose leaf prices

1 would induce a sufficient number of users to switch to the
2 proposed substitute -- moist snuff tobacco -- then moist snuff
3 would be included in the relevant product market. But if a
4 sufficient number of consumers will not substitute moist snuff
5 to make a 5 percent increase in loose leaf prices unprofitable,
6 then moist snuff should be excluded."

7 You can apply the same analytics to this case, your
8 Honor. Just switch out DDIY and assisted for moist and loose
9 snuff and the analysis is the same. So applying the *Swedish*
10 *Match* analytic, if a 5 percent increase in DDIY prices would
11 induce a sufficient number of users to switch to the proposed
12 substitute, assisted, then assisted should be included in the
13 relevant product market.

14 The case law, your Honor, makes clear that not all
15 substitutes must be in the relevant market. As the guidelines
16 explain, "Groups of products may satisfy the hypothetical
17 monopolist test without including the full range of substitutes
18 from which customers choose. The hypothetical monopolist test
19 may identify a group of products as a relevant market even if
20 customers would substitute significantly to products outside of
21 that group in response to a price increase."

22 And there is an example following this explanation,
23 your Honor, which makes clear that, "This is true even though as
24 much as two-thirds of the sales lost by one product when it
25 raises its price are diverted to products outside the relevant

1 market."

2 So following these principles, the cases provide
3 numerous examples of substitutes that are outside the relevant
4 product market. *Swedish Match*, your Honor, the question was
5 whether a product was just loose leaf tobacco or the market
6 included moist snuff in a broader market for all smokeless
7 tobacco.

8 In *Staples*, the issue is whether the product market was
9 limited to office superstores or included all retailers and
10 catalogs that sold consumable office supplies.

11 In *Visa*, the issue was whether the product market was
12 limited to credit cards or was broader to include all forms of
13 payment such as checks and cash.

14 And in *Heinz* in the district court opinion, the issue
15 was whether manufactured baby food and homemade baby food were
16 in the same market, just like pen and paper here and digital tax
17 preparation.

18 The courts in all of these decisions recognized that
19 there were larger markets, but defined smaller relevant markets
20 for antitrust purposes. There were plenty of substitutes. If
21 you need a package of printing paper, your Honor, Walmart is
22 clearly a substitute. If you want smokeless tobacco, moist is a
23 substitute for loose leaf. And the court recognized actually
24 that some consumers use both.

25 These case law examples get at the core of market

1 definition. It's not enough that products are substitutes.
2 It's not even enough that they compete to some degree. The real
3 question is whether Product B would be a constraint on
4 Product A. That's what the case law says, and that's what the
5 economics shows.

6 Similarly here, your Honor, there may be a broad tax
7 preparation market that everyone competes in to some extent, but
8 the relevant market for antitrust purposes is not the broadest
9 possible market but where you would expect to see price effects.
10 So you need to start the analysis with the products of the
11 merging parties, and that's digital do-it-yourself tax
12 preparation.

13 As the case law and the guidelines make clear, it
14 doesn't matter if even a large number of consumers move between
15 assisted and digital. The issue is whether a monopolist of
16 digital do-it-yourself products could expect to profitably raise
17 prices by 5 or 10 percent. Applying this test, it's clear, as a
18 matter of common sense, that assisted is not in the product
19 market with digital do-it-yourself. And common sense is what
20 the Court applied in *Swedish Match*. It said, "It does appear
21 implausible that loose leaf users will substitute premium moist
22 snuff in response to a 10 cent increase in the price of premium
23 loose leaf because premium moist snuff would still be
24 approximately \$1.40 to \$1.45 more expensive." It was only \$1.40
25 cents, your Honor.

1 That's why the defendant's expert didn't apply a
2 hypothetical monopolist test here. Because to satisfy the test,
3 defendants would need to show that a 5 percent increase in
4 digital product would be unprofitable because enough consumers
5 would switch to assisted to make the price increase
6 unprofitable.

7 *Swedish Match* found it implausible there would be a
8 substitute over \$1.40. Here the difference is more like a \$140,
9 your Honor. The average price of TurboTax, \$55. Tax store,
10 \$200. H&R Block, it's \$150. It's common sense, your Honor,
11 that if the price of digital goes up 10 percent from, say, 44-
12 to \$48, there's not going to be -- it's not going to be
13 unprofitable to do that because people are going out to tax
14 stores which are at least a hundred dollars more.

15 You don't need an economist to tell you this. It's
16 common sense. But we still did the economics. Our expert,
17 Dr. Warren-Boulton, actually performed the hypothetical
18 monopolist test. Their expert, Dr. Meyer, never did. She
19 didn't do it because she wouldn't have found a result that she
20 liked.

21 And if you look closely at what defendants are arguing,
22 their market definition just doesn't make sense. Their argument
23 depends on this Court finding that a 5 percent increase in the
24 price of digital will be unprofitable because enough people will
25 switch to assisted because of the price increase.

1 There is no evidence to suggest that's true. We know,
2 as Mr. Smyth, H&R Block's former CEO, said that the choice
3 between digital and assisted is not an economic one. As the
4 parties' own documents make clear, the reason customers switch
5 between digital and assisted is because of changes in complexity
6 or changes in their lifestyle or life events that change a
7 customer's need for certain tax products.

8 That's what Lance Dunn testified to. That's what
9 H&R Block's president testified to. That's what they studied
10 and found in all the studies they have done about why people
11 switch. That's why Liberty Tax, which has both a digital and
12 retail business, has said.

13 And it makes sense because, your Honor, if it was an
14 economic choice -- think about this -- everyone would be doing
15 digital because you can do it at home and it's much, much
16 cheaper. Economics tells you that. But they're not. There are
17 reasons why some people want digital, some people want assisted.

18 Which brings us to defendant's use of switching data in
19 their proposed findings of fact. Now, the Merger Guidelines
20 expressly say that switching data is a tool for implementing the
21 hypothetical monopolist test. And when the defendants aren't
22 criticizing the data, they are using it in the same flawed
23 methodology that they used in the survey and simulator to try
24 and obscure what the data reveal.

25 If you look at their use of IRS switching data at

1 Paragraph 50, page 12 of their proposed findings of fact, they
2 first use an absolute number of taxpayers who switch between
3 digital and assisted. I think that's 9 million people. This is
4 inflated first by combining two tests of switching data. It's
5 the two in the front. It's putting everyone together in the
6 same place.

7 THE COURT: That math I could do.

8 MR. WAYLAND: Okay.

9 But even this combined total is less than 10 percent of
10 total assisted and digital taxpayers. So there isn't -- even if
11 you take their number at face value, there isn't that much
12 switching between digital and assisted as a percentage of the
13 actual users of the product.

14 Then after that figure, your Honor, they simply cite to
15 a footnote. They say it's the IRS data, but what they do in the
16 next several subparagraphs is they cite to a footnote in
17 Dr. Meyer's report which compares shifts between individual
18 digital products and all assisted products suffers from the same
19 aggregation problem, which we've pointed out during her
20 cross-examination. And as we showed at trial, there's actually
21 much more shifting within the digital category than to the
22 assisted category.

23 And critically, nowhere in any of their multi-page run
24 of purported switching data which, by the way, comes from a
25 number of sources, most of which are not the IRS, nowhere in

1 that do they suggest or cite any source that provides a basis to
2 determine how much of the switching can be attributed to a
3 response to price changes. And we know that a large part of the
4 switching between these markets happens for reasons other than
5 price.

6 Here are the facts. H&R Block and TaxACT experience
7 more switching to TurboTax and each other than any individual
8 assisted provider, with the single exception of H&R Block's
9 retail stores. As the Court in *Swedish Match* pointed out,
10 nothing could make a hypothetical monopolist happier than having
11 diversion to another entity it owns. So that's if H&R Block is
12 getting people to switch to their assisted store, they are happy
13 about that. That's a good thing for them.

14 THE COURT: And I see on your chart, you're using, you
15 know, a discounted and undiscounted rate. And when you say
16 discounted, this is Dr. Warren-Boulton's discount?

17 MR. WAYLAND: Yes.

18 THE COURT: Which the defendants have contested as
19 being -- I don't think they use the word, but my word --
20 arbitrary, for a number of reasons. And, you know, I've looked
21 at Dr. Warren-Boulton's explanation for his discount, and I'd
22 appreciate if you explain why he used a 50 percent discount.

23 The defendants say, you know, the actual data shows
24 that it's a 25 percent -- if he's going to use a discount for
25 people who switch to assisted due to complexity, it should be at

1 most 25 percent. But he uses 50 percent. And for the life of
2 me, I've read his long report, I've read his short report, I
3 cannot figure out where he got 50 percent.

4 Is it arbitrary?

5 MR. WAYLAND: No, your Honor. I think he cites to --
6 he cites to documents from the defendants in which they're
7 estimating switching. He actually think it's conservative. He
8 thinks that the documents -- and we'll go through some of these
9 documents a little later, your Honor, in which the defendants
10 themselves attribute most of the switching, most of the
11 switching, to digital to non-price-related issues; in fact, much
12 higher than 50 percent.

13 So Dr. Warren-Boulton actually thought his number was
14 somewhat conservative because he said if you look at the
15 documents, you could say 90 percent or more of it could be
16 actually related to non-price reasons. And I think that's --
17 and we'll see some documents later, your Honor, where -- and
18 we've seen the testimony of the -- in the documents and the CEOs
19 and formers CEOs who said, as far as we can tell, all of our
20 research says the switching has to do with something other than
21 price.

22 So in some ways Dr. Warren-Boulton could have said, you
23 know, "I'll discount the whole thing," but he said, "I'll be
24 relatively conservative and take 50 percent." So that's where
25 it comes from, your Honor.

1 THE COURT: Well, I know it's the government's position
2 that it's a conservative discount and, you know, because of that
3 may, in fact, underestimate switching. And, of course, you
4 know, the defendants argue that it's overestimating the
5 switching between TaxACT and H&R Block's digital material.

6 And I'm really trying to sort out where the 50 percent
7 comes from, whether it should be 25 percent, and ultimately --

8 MR. WAYLAND: It doesn't matter that much actually.
9 Even if you had a 25 percent discount versus 50 percent, it
10 doesn't affect the actual harm calculated under the merger
11 simulation by that much. Dr. Warren-Boulton says that in his
12 report. He gives a range of harm. You still get a fairly high
13 positive harm even if you had a 25 percent discount suggesting
14 that there was less diversion.

15 But as I said, your Honor, I think the evidence is
16 quite clear that the parties believe that virtually all of the
17 switching is non-price related. And to give even half credit
18 for that is pretty conservative by Dr. Warren-Boulton. There's
19 no evidence actually that, as we've gone through already and as
20 we'll go through as the morning proceeds, there's no evidence
21 that any of the switching between digital and assisted is
22 because of price differences. In fact, the evidence points
23 completely the other way.

24 So to even suggest that half of the switching data is
25 based on pricing is actually pretty favorable for the

1 defendants, your Honor.

2 THE COURT: And the reason that you're saying that is
3 because putting aside what people and documents have said about
4 how they are interpreting the IRS switching data, the IRS
5 switching data basically is just comparing, you know, people who
6 in one tax year had either a simple return and then it increased
7 either in -- I think in Warren-Boulton he uses intermediate or
8 more complex return the next year. So it's really an
9 extrapolation from that about why they switched.

10 MR. WAYLAND: Exactly. Even the IRS categories are
11 fairly blunderbuss. There's, like, three categories of
12 complexity which, as Dr. Warren-Boulton explains in his report,
13 don't get that granular about the reasons why.

14 But when we get to some of the price data, your Honor,
15 I think this will become clearer by showing that as the price of
16 digital went one way and the price of assisted went the other
17 way, there was no significant share shifting which suggests
18 again that Dr. Warren-Boulton is right and the defendants are
19 right when they have concluded that most of the switching has
20 nothing to do with price.

21 And price switching is what diversion is all about.
22 That's why if you give a 50 percent discount, you're being
23 pretty generous to the defendants.

24 THE COURT: Okay. Well, before we get into all that
25 data, I mean, the defendants make, you know, an argument that

1 given the predictive nature of an antitrust analysis and what my
2 job is in this case, I, you know, take to heart, which is that
3 Dr. Warren-Boulton is basing his analysis in his 2007-2008 data
4 in a very dynamic market with shrinking pen-and-paper pool and,
5 you know, there are changes going on in this marketplace. And
6 the defendant's argument is that Dr. Warren-Boulton is basing
7 his whole analysis on outdated data.

8 So how -- you know, particularly with the emergence,
9 you know, of hybrid products and so on. So how do you respond
10 to that?

11 MR. WAYLAND: In several ways, your Honor.

12 First of all, as the defendants will have to admit,
13 there hasn't been any significant change in market share
14 breakdown between assisted and digital.

15 THE COURT: Even in 2010?

16 MR. WAYLAND: Even in 2010, your Honor, it's been --
17 the assisted's been flat.

18 Number two, as Dr. Warren-Boulton explained, there is a
19 dynamic part of his analysis in the sense that it takes into
20 account average prices that are coming down.

21 And just to go back to the first point, your Honor,
22 there -- defendants would have to come forward and say -- with
23 something else, some other analysis that says here's why he's
24 wrong, your Honor, because look at 2010 and '11. It's gone
25 crazy. You know, suddenly everyone is switching over to digital

1 or assisted or vice versa. Suddenly the prices are going crazy.
2 Suddenly we're seeing some connection between digital pricing
3 and changing in assisted. But there isn't any evidence of that
4 your Honor. So that's one issue.

5 Second issue, this whole idea of -- which they have
6 been trying to sell, your Honor, which is there is some kind of
7 blurring going on between assisted and digital. Number one,
8 let's talk about the relevant time frame, okay. Under the
9 former Merger Guidelines, they actually specify two years --
10 economists still look at that -- and their own president got on
11 the stand, your Honor, and said, "I can't promise you anything
12 more than three years down the road because who knows what will
13 happen in three years," all right.

14 So let's be generous and say it's somewhere between two
15 to three years of prediction. What are the facts that we know
16 about this, your Honor? We know that for the last nine or ten
17 years, H&R Block's been trying to introduce some kind of product
18 that blurs the two, and they have been completely unsuccessful.
19 Completely unsuccessful.

20 We showed the documents, your Honor. It's not going
21 anywhere. They've tried and they've tried and they've tried.
22 And, your Honor, I think that is actually strong evidence that
23 supports the view that these products are fundamentally
24 different. Some people --

25 THE COURT: Yeah. But I think you sort of overstate

1 that a little bit, Mr. Wayland, I mean, because, you know, I
2 think that the defendant's brief clarified that they haven't
3 been trying to do this since 2001 when --

4 MR. WAYLAND: When Best of Both came in, your Honor,
5 which they put a lot of weight on.

6 THE COURT: Well, actually, I think in a footnote in
7 their brief they say that Best of Both actually just started in
8 2010.

9 MR. WAYLAND: That's not right, your Honor.

10 THE COURT: Well, I know I read that because I remember
11 thinking, gosh, I thought that Best of Both had been tried for
12 over a decade.

13 MR. WAYLAND: It's the same product under a different
14 name, your Honor. They've been trying it for years. We have
15 lots of cites, your Honor, going back where they have been
16 trying this hybrid product for a very long time. And we cited
17 your Honor to their conclusions that we've been trying this for
18 a long time, and we can't get any traction. 100,000 customers.

19 THE COURT: So I think the footnote in the defendant's
20 brief, which I can't put my finger on right now, basically said
21 that you were relying on a document that had a typo which was
22 one of the white papers I think that had been submitted to the
23 government that Best of Both had been in existence since 2001;
24 when, in fact, it was a typo, and Best of Both had only been in
25 existence since 2010.

1 Your argument is if it was only called "Best of
2 Both" -- the hybrid product was only called "Best of Both" in
3 2010, but they did have other products that went back to
4 earlier?

5 MR. WAYLAND: Yes. Much earlier, your Honor. If you
6 look at our cites in the record, your Honor, you'll see there
7 are analytics of it. It's not talking about what happened in
8 2010. It's talking about what happened for a number of years
9 and their inability to get any traction. That was the testimony
10 of the witnesses as well, your Honor.

11 There simply is no evidence. There is plenty of
12 evidence that it doesn't work. There's plenty of evidence that
13 they want to keep trying. But if your Honor is talking about
14 making predictions, I think you have to base it on the evidence
15 that's before the Court. And there is no evidence that there's
16 going to be any significant change between digital and assisted
17 in the relevant time period, which is two to three years. None
18 at all, your Honor.

19 While you're asking me about Dr. Warren-Boulton's
20 report, I think it's -- let me talk to you about the report a
21 little bit and then compare it to Dr. Meyer's because I think
22 it's important for the Court to understand that.

23 Dr. Warren-Boulton acknowledged the limitations in what
24 he was doing in his report. There are limitations in merger
25 simulation. There are limitations in using the IRS diversion

1 data. It's not a direct measure of price-related diversion. He
2 explained the basis for his 50 percent discount, recognized the
3 limitations of it.

4 He's a careful economist. Here's the limitations of
5 what we're doing. It's not perfect, but these are the tools
6 that we, as economists, have to use. And you can always
7 criticize. Well, he should have used a different number. He
8 should have used that number. But he's a careful economist. He
9 used the information, was honest about what he was doing.

10 And remember, Mr. Robertson during the last
11 cross-examination focused on his V code issue. He said, "Well,
12 you didn't account for 20 percent of the people." It's as if it
13 was a surprise, like an "I gotcha" moment. It's in his report,
14 your Honor. He said --

15 THE COURT: I know. I see.

16 MR. WAYLAND: He's got it.

17 And I think it's important because -- to compare with
18 Dr. Meyer. She incorrectly claimed in her report that the price
19 simulator included prices for all of the options. She had to
20 admit on the stand that that wasn't true. She failed to reveal
21 that there was a wide disparity in diversion ratios depending on
22 what part of the simulator you used. And she had no
23 recognition, no economist careful thinking, about her claim that
24 the highest diversion ratio was from a digital product to the
25 most expensive assisted product.

1 Where is the explanation? Where's like, "Oh, that's an
2 interesting phenomenal. How do we explain it as an economist?"
3 No attempt to apply economic tools. Just an unquestioning
4 acceptance of a result which actually makes no sense.

5 So I think if you compare the two, you have a careful
6 economist who admits the limitations of his work on the one
7 hand, explains the reasons for doing it, versus an economist who
8 doesn't apply any of the normal tools, who exaggerates, in a
9 generous way, her findings in her report, and exercises no
10 independent thought. So that's how I think you should look at
11 the economist reports here, your Honor.

12 In any event, again, to talk about the diversion
13 ratios, and here's -- when H&R Block actually did a study and
14 did a survey and tried to come up with some answers about
15 migration between H&R Block retail and digital, here's what they
16 said: Most clients stick with their platform. Of those who
17 return, 98 percent of retail clients return to retail, and
18 95 percent of digital clients return to digital.

19 Now, at some level, I think defendants seem to know
20 that the price difference matters. But they can't seem to
21 reconcile their conflicting views. Let me show you some of the
22 conflict here, your Honor.

23 This is from their proposed findings of fact.
24 Paragraph 106: "Competition between assisted tax preparation
25 and digital do-it-yourself has dramatically intensified from

1 2009 to the present and will continue to intensify." Okay.
2 That's competition between a relatively cheap product and a
3 pretty expensive product.

4 Then at Paragraph 135, "Within the tax preparation
5 market, premium products and value products largely appeal to
6 divergent customer segments. The market is segmented by price,
7 with high-priced solutions and low-priced solutions in different
8 markets."

9 You can't have it both ways, your Honor. You can't
10 have it both ways. You can't say that there's a market -- an
11 active market -- between a high-priced tax preparation product,
12 on the one hand, and a low-priced different, functional product
13 on the other, and then say there's no competition within that
14 market. It just makes no sense, your Honor. And I think this
15 is enough right here, your Honor, to toss their case.

16 Now, it's also different from what they were saying in
17 May, of course, when they said that H&R Block -- and we've shown
18 this before, your Honor, but it's worth showing every time we're
19 in front of you because this is what they said to the
20 government, that H&R Block recognized that digital tax
21 preparation serves do-it-yourself customers and does not
22 adversely affect it's much larger assisted tax preparation
23 business.

24 Again, your Honor, all of this evidence, you know,
25 supports Dr. Warren-Boulton's use of 50 percent. They keep

1 saying it doesn't -- there's no connection between the two.
2 Warren-Boulton gave them half credit for it.

3 Now, Jason Houseworth, their head of digital, who
4 didn't testify --

5 THE COURT: I know you've criticized the defendants for
6 not calling Mr. Houseworth as head of digital on relevant market
7 definition. Is that really a fair criticism?

8 I mean, why couldn't the government have called them?
9 I mean, you called a lot of their other people. You could have
10 called them too.

11 MR. WAYLAND: We could have called them, your Honor,
12 but, number one, I think we had -- didn't have the burden of
13 rebutting our presumption so I don't think we had to call them.

14 Number two, they put on people who testified to market
15 definition, which makes no sense, which is inconsistent with
16 their documents, inconsistent with the testimony of
17 Mr. Houseworth. And, you know, there's a reason for that;
18 because Mr. Houseworth would have had to agree, as he did in his
19 deposition, that he has a different view of the effect of
20 assisted and digital.

21 All right. So we've been talking, your Honor, about
22 price sensitivity, and price sensitivity is one of the *Brown*
23 *Shoe* criteria to use, the practical indicia for market
24 definition. As I said, there's no evidence in the record
25 showing that the prices of digital or assisted are sensitive to

1 each other. No one's testified that they are, and the record is
2 devoid of any documents that suggest that.

3 And I think even if there were some evidence of
4 price-based switching, the *Swedish Match* court even acknowledged
5 that if there were at least some customers that were willing to
6 switch on the basis of price, that wouldn't be enough. There
7 was even some price overlap between the two products there. But
8 the Court found that the amount that is the difference in price
9 would be -- the difference between them would be incapable of
10 defeating a small price increase by loose leaf producers.
11 That's the case here. So let's move on to the other *Brown Shoe*
12 indicia.

13 The nature of the products, we've discussed at some
14 length, your Honor. I'm not going to repeat it. They are
15 fundamentally different products. They get produced
16 differently. They get differed to clients differently. They
17 are a fundamental different way of doing your tax work. I think
18 we've established that. I'm not going to belabor it here.

19 Outlets they employ. That's a fact that we haven't
20 really talked about, your Honor, but obviously the outlet for
21 assisted preparation, as you walk into an office, it's brick and
22 mortar, as they have always said. So outlets for assisted
23 preparation are brick and mortar. You go and you sit down with
24 somebody; that's how they deliver the product.

25 The outlet for digital, obviously, your Honor, it comes

1 over your line. You get on your computer. You can go to the
2 store and buy it and stick it in your computer. So that's a
3 *Brown Shoe* factor.

4 I think importantly, industry or public recognition
5 courts look at how the merging parties and other industry
6 participants describe their business and competitors. The Court
7 has seen and has before it a substantial volume of documents in
8 which the defendants identify a digital market and describe each
9 other's competitors.

10 The defendants response is this: There are documents
11 that refer to competition within a broader market and even
12 reference Intuit's attempts to attract business from assisted
13 stores, although apparently without much success. This is
14 fundamentally wrong because it ignores the smallest market
15 principle. And both the hypothetical monopolist test and the
16 parties' admissions tell us the smallest relevant market is
17 digital do-it-yourself.

18 This is not a case, your Honor, where the government is
19 trying to tease out a smaller market on the basis of some
20 abstract constructs or models or some just getting an economist
21 to say that the market's not what the parties say it is. The
22 defendant's words and conduct identify the market. I said at
23 the opening, we didn't make this up. It's the parties' own
24 words and a way of doing business that proves the market.

25 And I think it's very important, your Honor, to note

1 which party here is asking the Court to ignore what's in the
2 documents. The defendants are asking the Court to accept that
3 defendants didn't really mean it when they said over and over
4 and over again in every form of ordinary course business
5 documents that digital is a separate market, and that the big
6 three are their closest competitors. They say forget about
7 that. Remember Dr. Meyer got on the stand and said when they
8 said that, they didn't really know what antitrust analysis means
9 so you can't -- don't take their word for it when they said
10 markets are digital.

11 And we're not asking the Court to ignore the documents
12 that defendants offer that talk about a larger market. As the
13 cases made clear, there may be larger markets, and there are
14 substitutes out of the relevant product market, but the point
15 is, the hypothetical monopolist test, common sense, the parties'
16 own admissions, the way they look at it, establishes the
17 relevant market. It's smaller than the broader tax market. As
18 I said, which side is asking the Court to ignore what the
19 documents say? It's the defendants.

20 Now, in the *Staples* case, your Honor, the Court made
21 quite clear that the fact that the merging parties recognized
22 that they face competition outside of the superstore market did
23 not bring that competition into the relevant market for
24 antitrust purposes. The Court in *Staples* looked to documents to
25 see what is the competition defendants focused primarily on.

1 Let's do that here.

2 The Court in *Staples* -- I'm just substituting in the
3 words here. H&R Block and TaxACT's documents show that both
4 H&R Block and TaxACT focused primarily on competition from
5 digital do-it-yourself. In document after document, the parties
6 refer to, discuss, and make business decisions based upon the
7 assumption that competition refers to other digital
8 do-it-yourself. For example, H&R Block's 2011 strategy update
9 refers to the big three. That was the same words that the
10 defendants had used in *Staples*, and the Court picked up on that.
11 And we've shown the documents before, your Honor.

12 Government Exhibit 492 at page 8, H&R Block is
13 separately tracking digital and assisted share. Why aren't they
14 together? Because they see them as different, separate markets.
15 Government Exhibit 492 at page 10, they track their assisted
16 competitors differently than they track their digital
17 competitors. Government Exhibit 217, this is October 25th,
18 2010. That's what Mr. Houseworth is observing. When TaxACT is
19 gone, there will be -- with TaxACT off the market, all players
20 remaining make up less than 10 percent of the digital share.
21 The market obviously there is digital market. He is not
22 thinking about tax stores or CPAs. He is looking at TurboTax,
23 TaxACT, and the other do-it-yourself firms.

24 And by the way, he is not analyzing the state market
25 there either, your Honor. You'll see document after document,

1 there's no reference to the state filings. Nobody looks at the
2 market that way.

3 And by the way *Visa*, your Honor, I think is a good case
4 on this because *Visa* the court said, well, how should we look at
5 the markets? Let's look at the way the defendants look at the
6 markets. That's the way you start.

7 When we were thinking about the transaction, your
8 Honor -- we saw this before in the opening I think --
9 Hart-Scott-Rodino, digital precedence for two and three merging,
10 the parties understood what markets they were talking about.

11 Government Exhibit 8 -- that is Government Exhibit 8.

12 And by the way, I think this is a terrific example,
13 your Honor, to a number of questions you've already asked, and
14 that's the market share chart from Project Island.

15 So, your Honor, this is a document prepared for the
16 analysis of this transaction. The senior executives are sitting
17 around discussing the effect of the transaction. What do they
18 have? Market share. What's the market? Digital. Is there any
19 reference to tax? No. To state tax? No. Is there any
20 reference to assisted? No. Any reference to pen and paper?
21 No.

22 How do they calculate it? They calculate it by looking
23 at digital. TaxACT is number three in the overall digital
24 market and number two in the high-growth online segment.
25 TaxACT is the same. We saw many documents, your Honor,

1 identified who their major direct competitors are. When TaxACT
2 analyzed its threats, they had a whole analysis. We can't show
3 this to the audience because it's been marked as confidential,
4 but your Honor as it. A whole list of threats that they see.
5 They are all digital, and it's either H&R Block or TurboTax.

6 Another factor that the Court looks at under *Brown Shoe*
7 is distinct pricing. That's a little bit different than the
8 price sensitivity issue, your Honor. The simple fact is that
9 the prices of digital and assisted move independently of one
10 another. We saw many competitive analyses, your Honor, during
11 this case in which the parties are comparing prices. Virtually
12 all of them are limited to comparisons of digital products, and
13 they're limited to the big three. That's why defendants both
14 track the prices of their competitors, and it's only the big
15 three.

16 Now we're going to show -- and we're just flipping
17 through them, your Honor, you've seen them before -- competitive
18 price comparison. It's only the big three. Here is a document
19 in which they are analyzing whether they should have a price
20 increase. This is TaxACT. This is actually very insightful,
21 your Honor.

22 "The price increases will net additional resources
23 while still maintaining an advantage in cost relative to our
24 main competitors, Intuit and H&R Block. We can still claim
25 value leader." So here they are talking about a price increase.

1 What should we do? And what do they care about? They care
2 about Intuit and H&R Block. They don't care about assisted.
3 They don't care about pen and paper.

4 THE COURT: And remind me, is this document from H&R
5 Block itself or is this from their outside consultant?

6 MR. WAYLAND: No, this is TaxACT's own internal
7 analysis of whether to raise prices or not.

8 THE COURT: Okay.

9 MR. WAYLAND: Now we're going to go to two charts, your
10 Honor. And these charts, one is HRB's average assisted price
11 versus its average digital price.

12 And you'll see, your Honor, that the average digital
13 price has been somewhat flat while there's been an increase in
14 the average assisted price. It hasn't affected any movement in
15 shares, right. There's nothing happening that they say should
16 happen. If these prices go up, you should have seen a huge
17 movement to digital if they are really price sensitive, okay.

18 In the next chart, your Honor, we've actually done a
19 10 percent increase in HRB's average digital price. So what
20 we've done is we've raised the price -- the average price --
21 10 percent, and you'll see that it just doesn't make any sense
22 that raising the price is going to shift people from assisted to
23 digital with this price gap and as the price of assisted went
24 up.

25 In any event, your Honor, we -- you don't have to take

1 our word for it. The record is unanimous. Digital firms don't
2 even consider assisted when setting the prices. We have in the
3 book -- and I'm not going to go through it, your Honor --
4 it's --

5 THE COURT: Just so I understand what I'm looking at
6 here, this HRB average assisted price versus 10 percent increase
7 in HRB average digital price, is this --

8 MR. WAYLAND: You'll see at the bottom, your Honor,
9 there are two lines. The first line, the bottom line, is gray.

10 THE COURT: Right.

11 MR. WAYLAND: That's from the prior chart which says --
12 that was the actual current prices. And what we've done is
13 simply lifted the prices 10 percent as if they had increased
14 their prices 10 percent just to suggest, your Honor, that --

15 THE COURT: What's generating this? Is this the --

16 MR. WAYLAND: No, these are actual prices.

17 THE COURT: Right.

18 MR. WAYLAND: These are actual prices at the bottom.
19 We simply increased them by 10 percent and graphed them to show
20 that if there had been a 10 percent increase, the idea that
21 there would have been some change just doesn't make any sense
22 because of the gap.

23 It's just a visual, your Honor. It's not a --

24 THE COURT: Okay. Well, this is pure speculation on
25 your part.

1 MR. WAYLAND: No, no, not at all. It's real -- no, no,
2 no, your Honor, it's not speculation at all. It's just simply
3 illustrating the point, which we could do without even looking
4 at this, that there is a gigantic gap in price between digital
5 and assisted. And this just illustrates how big that gap is.
6 If you increase the price by 10 percent, you don't get anywhere
7 close to the price of assisted.

8 THE COURT: I see what you're doing.

9 MR. WAYLAND: Okay. That's all we're doing, your
10 Honor.

11 THE COURT: I understand.

12 MR. WAYLAND: In any event, your Honor, we have
13 collected in your book, but I'm not going to review it because
14 you saw it at trial, you've seen it in all the evidence we
15 presented, you heard it in the testimony, H&R Block, TurboTax,
16 TaxHawk, Tax Slayer, Liberty, TaxACT, they all said they don't
17 set their assisted price -- their digital price on the basis of
18 assisted. That's critical, your Honor.

19 How can assisted be a constraint on digital when no
20 digital firm even thinks about assisted products when setting
21 their own prices?

22 Pen and paper is no different. I'm not going to spend
23 much time on it. Defendants have a new name for it in their
24 papers. It's called "self-supply." Last time it was "manual
25 filing." I guess you supply your own pen and paper. And they

1 want to compare pen and paper to the corporations in *SunGard*
2 that had vertically integrated with their own disaster backup
3 computer systems. And so they say, "If consumers could turn to
4 self-supply" -- just getting their own pen and paper -- "then it
5 has to be in the market." But they misstate the case, your
6 Honor.

7 Judge Huvelle in that case was careful to point out
8 that its holding didn't extend to individual consumers, and that
9 individual consumers can't vertically integrate.

10 Here's what the defendants claim: "If consumers would
11 turn to self-supply" -- which in this case is manual tax
12 preparation -- "then self-supply is to be included in the
13 market." And they cite *SunGard* for that.

14 What did the Court say, Judge Huvelle? "Vertically
15 integrated corporations should be included in product market
16 but, by definition, individual consumers cannot vertically
17 integrate by producing a product that they would otherwise have
18 to purchase." The pen and paper is not a product. It can't be
19 in the product market.

20 The Court in *Heinz* made clear that only real products
21 belong in a product market. They make baby food. You can't say
22 to a court don't worry about know an anticompetitive
23 transaction; just make it at home. You want to make some
24 squashed peas for your baby, it's not the same as buying it in
25 the jar from Heinz.

1 In any event, the record is clear that pen and paper is
2 not a constraint. As you know, we've gone through this evidence
3 before, your Honor. I think this is a very telling chart.
4 Government Exhibit 1155, it shows that the source of pen and
5 paper is shrinking. There's absolutely no correlation between
6 any change in price. Simply people are shifting --

7 THE COURT: But Mr. Wayland, I mean, can't you accept
8 the proposition that pen and paper may be a constraint on
9 pricing without necessarily saying it's part of the relevant
10 market?

11 I mean, do you have to reach the conclusion that pen
12 and paper is not a constraint on the market, as you just said,
13 in order to also reach the conclusion that it's not part of the
14 relevant market for antitrust --

15 MR. WAYLAND: Absolutely not, your Honor. At some
16 point, obviously, and as Dr. Warren-Boulton I think explains, at
17 some point if the price was too high, people are going to go and
18 do something else. If it's \$150 and people say, look, I can --
19 that's just too much, right, the relevant question is, though,
20 would they switch back to pen and paper if the price goes up
21 5 or 10 percent? And there simply is no evidence that they
22 would, your Honor. That's the relevant question.

23 THE COURT: I just wanted to make that clear because --

24 MR. WAYLAND: Yes. And we agree with that.

25 THE COURT: Okay. Because of your statement that it is

1 no constraint -- I don't think that's commonsensical either.

2 MR. WAYLAND: Yeah, it's no relevant constraint, your
3 Honor.

4 THE COURT: Right.

5 MR. WAYLAND: All right. So we're showing Government
6 Exhibit 1151. Again, this goes both to the pen and paper and
7 the assisted issue. And again it goes back to the question you
8 asked about Warren-Boulton's assumption about the 50 percent
9 discount. This is H&R Block's own view of what's going on in
10 the world, and it summarizes what the witnesses have said and
11 what a number of other documents have said.

12 "Although online has been growing, that has not been at
13 the expense of assisted. Instead, the growth has been at the
14 expense of software and pen and paper. Online is not growing
15 materially at the expense of assisted. There is simply a shift
16 within do-it-yourself set of options."

17 So, again, it goes to the point that there's nothing
18 happening that suggests that any price change is affecting
19 market share between assisted and digital.

20 Okay. Now, there's another slide, "Digital
21 Assessment," I think. This is, again, they are getting at the
22 same issue. "Digital growth will continue to come primarily
23 from pen and paper." And I think, your Honor, this actually
24 goes to your question.

25 THE COURT: Could you just identify what this

1 document -- this is not the TS10 "Market Dynamics" document,
2 right?

3 MR. WAYLAND: This is Government Exhibit 1151.

4 THE COURT: Okay. So I'm looking at GX128.

5 So what's the name of this document?

6 MR. WAYLAND: I don't know, your Honor, but we'll find
7 that for you. We'll get it for you.

8 THE COURT: Okay. I can find it.

9 MR. WAYLAND: I think this also goes, your Honor, to
10 the question you asked about how quickly things are going to
11 change. And you'll see that they are projecting out to 2015,
12 your Honor. And they say, "Digital growth will continue to come
13 primarily from pen and paper." You'll see that there is no
14 assumption that there's going to be any significant, dramatic
15 shift in the industry all the way up through 2015.

16 Your Honor, I think it's -- I think the evidence
17 between Dr. Warren-Boulton's hypothetical monopolist test and
18 the factual evidence in the record shows that digital is the
19 correct market here. I'm not going to spend much time on
20 Dr. Meyer's answer to all of this because I think she was
21 discredited in cross-examination. Her opinions rest almost
22 exclusively on the 2011 litigation survey and the pricing
23 simulator.

24 As we demonstrated in our papers and during
25 cross-examination, neither provides any basis for her opinions.

1 She claimed that both provided a price basis to quantify a
2 price-based diversion, but she admitted that the 2011 survey
3 never asked about a change in price. And the pricing simulator
4 survey didn't provide prices for a quarter of the choices.

5 Now, defendants tried to minimize the significance of
6 the simulator's flaws, and they claim that Dr. Dhar said that
7 the lack of a price wasn't a big deal. They say that in their
8 papers. But Dr. Dhar wasn't even asked about the simulator at
9 his deposition. His initial report was about the 2011 survey.
10 And in his second report, what he said is, "I don't have enough
11 information. I don't have the question. I don't understand
12 what's going on to have an opinion about the 2009 simulator to
13 form an opinion."

14 And by the way, here's the -- they have a cite. Here's
15 what they actually cite as support for their proposition that
16 Dr. Dhar's testimony somehow validates the simulator. Here was
17 the question: "And you mentioned accountant is probably the
18 least time intensive."

19 Answer, "That's why I said time and money. So, yes,
20 it's the least, but it also costs the most perhaps and so they
21 can afford it or not."

22 That's the quote, your Honor, that supposedly suggests
23 that Dr. Dhar validated the pricing simulator, which he wasn't
24 even asked about.

25 And Dr. Warren-Boulton didn't support the pricing

1 simulator either. His report -- his rebuttal report -- and his
2 testimony in court could not have been clearer. He was highly
3 critical of the simulator. In his own words, "The simulator
4 produced results that violated basic economic principles." He
5 is talking about the fact that as the price of H&R Block product
6 went up, they actually sold more products.

7 And then Dr. Warren-Boulton took out the faulty data
8 and using Dr. Meyer's methodology found that diversion between
9 the parties was significantly higher than the 1.2 percent she
10 found. He found it was 22 percent. A higher number than he
11 used in his own analysis.

12 And what was his final conclusion? The simulator was
13 an unreliable estimate of diversion ratios so suggest that he
14 somehow supported the simulator is just not correct.

15 So there's a vast record here, your Honor, and it shows
16 that digital is a relevant product market. There's the big
17 three, and those big three are driving competition with one
18 another. That's the competition everyone is focused on.
19 H&R Block digital isn't competing with assisted. If it is, then
20 it will surely have an incentive to get rid of TaxACT because
21 TaxACT would be taking clients from assisted, and it's a much
22 more profitable business. None of what defendants actually say
23 make sense on that.

24 So let's turn to competitive effects. Well, before we
25 go there, your Honor, one more thing. If you actually accept

1 what Dr. Meyer says and what the defendants are arguing here,
2 here's what result you get: You get an all tax preparation
3 market. And in that market, you could combine H&R Block,
4 TurboTax, and TaxACT, and you would get an HHI of 1499. And
5 under the guidelines, that transaction would be unlikely to have
6 adverse competitive effects and ordinarily require no further
7 analysis, your Honor. That's what they're suggesting here.

8 That can't be right, and that's why Dr. Meyer can only
9 rely on a survey and simulator that are flawed. If they were
10 right, they wouldn't produce the results that Dr. Meyer claims
11 they do. Now on to competitive effects.

12 If our market definition is right, your Honor,
13 post-acquisition the HHI is 4691. We would be combining two
14 firms that will have 28 or 31 percent of the market, depending
15 on how you calculate it. Increase of 400 in the HHI. At these
16 levels, we get a presumption that the transaction is
17 anticompetitive.

18 We've talked about the case law. Let's look at our
19 chart that summarizes it. *Heinz*, 65 and 32 percent. *Swedish*
20 *Match*, 60 and 30. *CCC Holdings*, 65 and 35. *Cardinal Health*, 40
21 and 37. And our case, 62 and 28. I didn't include *Coca-Cola*,
22 which is about 38 and 4.2.

23 And what do the courts in this District say about that?
24 *Heinz*, 65 and 32. "Creates by a wide margin a presumption that
25 the merger will lessen competition."

1 *Swedish Match*, 60 and 30. "Because of the market share
2 and concentration levels, the Courts find a presume under
3 Philadelphia National Bank, the transaction is likely to
4 substantially lessen competition."

5 *CCC Holdings*. "Because of the high market
6 concentrations in HHI, a strong prima facie case that the merger
7 would violate Section 7."

8 *Cardinal Health*, 40 and 37. "Court must presume that
9 the proposed mergers pose a risk to competition."

10 The market share and market concentration facts of this
11 transaction fit squarely within the bounds identified by these
12 cases establishing a strong prima facie case and thus the burden
13 of production shifted to plaintiffs to rebut that presumption.

14 Under the case law, the defendants were required to
15 come forward with evidence showing that the high market share
16 and concentration numbers are not an appropriate measure of
17 anticompetitive effect. If defendants failed to make that
18 showing, your Honor, the government was not required to do more;
19 the transaction is presumptively anticompetitive.

20 Defendants ignore this clear authority at pages 13 and
21 15 of their post-trial brief. They suggest the government had
22 the burden to, quote, "show that the transaction will lead to
23 anticompetitive effect," and to prove that, quote, "defendants
24 will not raise prices or reduce quality." At page 18 they claim
25 that plaintiffs had to prove that there would be coordination.

1 Again, the defendants are wrong about the law. To
2 rebut the presumption created by high market shares, defendants
3 were required to prove, as the *Swedish Match* court said, "an
4 increasing concentration will benefit consumers." This is a
5 particularly heavy burden given the market share and
6 concentration present here.

7 Here's what Judge Collyer explained in CCC: "Absent
8 extraordinary circumstances, the ordinary presumption of
9 coordinated effects holds and defendant has the burden to prove
10 otherwise. Because the government has established a prima facie
11 case, the burden is on defendants to demonstrate structural
12 barriers unique to this industry that are sufficient to defeat
13 the ordinary presumption of collusion that attaches to a merger
14 in a highly concentrated industry."

15 As Judge Gesell explained in the *Coca-Cola* case, "In
16 mergers involving high market concentration, the use of bare
17 market statistics alone is presumptively justified" -- and by
18 that he meant market share -- "and to rebut that presumption,
19 evidence suggesting otherwise must be clear and specific."

20 As these cases make clear, the fundamental principle
21 underlying the Clayton Act is that highly concentrated markets
22 lead to tacit or explicit collusion. That's the starting
23 premise as Judge Collyer explained. It's not something the
24 government has to prove. It's a given.

25 After trying to shift the burden to the government,

1 defendants say that the transaction will not have
2 anticompetitive effect for five reasons. The first two are
3 essentially the same: H&R Block and Intuit will compete against
4 each other, and the merger will make H&R Block a better
5 competitor, and it will be more innovative.

6 This kind of answer was explicitly rejected by the
7 courts in this District. In *Heinz*, the Court of Appeals
8 considered the merger of the number two and number three firms
9 with market shares very similar to what we have here. "In order
10 to rebut the presumption, the defendants claimed just" -- as the
11 defendants claim here -- "that the merger would allow for
12 increased innovation and make the merged entity a much stronger
13 competitor against a larger number one firm." We've heard it
14 day after day after day here, your Honor. Exactly the same
15 argument.

16 The *Heinz* court rejected that argument, just as the
17 Court should here. What did the court say? "In the absence of
18 reliable and significant evidence that the merger will permit
19 innovation that otherwise could not be accomplished, the
20 district court had no basis to conclude that the FTC's showing
21 was rebutted by an innovation defense."

22 And we've juxtaposed that holding from the Court with
23 Government Exhibit 101, which summarizes what we've said. H&R
24 Block can do this on its own. There is nothing about this
25 merger that's unique, that's going to change the market in any

1 way. We have lower prices from TaxACT. They are very
2 aggressive in marketing. They are very efficient in the
3 software development platform. There's nothing that's coming
4 from this transaction that could not otherwise be accomplished
5 without it.

6 "If we do not reach agreement with TaxACT" -- this is
7 the president -- "I will operate our digital business as a
8 separate business unit and move them to another part of our
9 building and execute on our own plan, which is to improve our
10 Web site, to convert more visits to customers, drive more costs
11 out and more aggressively market our free product."

12 This is similar to the admissions of other former CEOs
13 and the current CEO. These are things that TaxACT already does,
14 and that H&R Block can do on its own. So *Heinz* says they
15 haven't met their burden. In *Heinz*, in fact, your Honor, the
16 Court reversed in part because "the district court failed to
17 specify any structural market barriers to collusion that are
18 unique to the baby food industry. Its conclusion that the
19 ordinary presumption of collusion in a merger to duopoly is
20 clearly erroneous."

21 Defendants here, your Honor, have not identified any
22 credible structural barriers to collusion. To the contrary, all
23 of the factors that courts in this District have recognized make
24 coordination more likely. Again, there is a roadmap laid out in
25 the case law.

1 Here are the factors that support likely coordinated
2 effects that have been identified by the courts in this
3 District: Price transparency, price leadership, product
4 homogeneity, lack of sophisticated buyers, frequent, and very
5 small transactions. All of those factors are present here, your
6 Honor. Price transparency, you've seen -- you can go on the Web
7 today, your Honor, and find out the prices of these prices.
8 They compare their prices in charts they can produce in a
9 moment's notice.

10 As we know, the products themselves are fairly
11 transparent. Everybody knows what everybody else is doing.
12 Product homogeneity, we know about that, your Honor, because
13 the presidents of both companies got on the stand and said our
14 products are pretty similar. We brand them differently, but
15 underneath they are pretty much the same products.

16 Lack of sophisticated buyers. It's 140 million
17 taxpayers, your Honor. Frequent, very small transactions. This
18 is not the kind of case, your Honor, where courts have found
19 structural barriers to collusion. Those kind of cases, your
20 Honor, are where there are negotiated contracts between very
21 sophisticated and small numbers of buyers.

22 With respect to price leadership, a point we haven't
23 focused on too much, your Honor, in the case, but it's quite
24 clear. Price leadership is when there is evidence in the
25 industry that prices are traveling together between the leading

1 firms. This is a defendant's own exhibit, which they have used
2 a number of times. It shows the tracking of prices between
3 H&R Block and Intuit, the two firms that will be left after the
4 merger happens. Clearly, there's price following. Remember
5 Mr. Bennett testified that, hey, if they go up a dollar, I'll go
6 up a dollar. So clear evidence of price leadership in the
7 industry.

8 So, your Honor, under the case law, the
9 plaintiffs can't -- the defendants can't come close to meeting
10 their burden of showing that coordination is unlikely. Indeed,
11 in their own documents, the defendants have recognized the
12 benefits of coordination.

13 Before we get to look at that evidence, your Honor,
14 let's again -- courts in this District, CCC -- I think this also
15 is instructive. "With only two firms left in the market" --
16 this is Judge Collyer -- "the incentive to preserve market
17 shares would be even greater, and the costs of price cutting
18 even riskier, as an attempt by either firm to undercut the other
19 may result in a debilitating race to the bottom." What is H&R
20 Block thinking about? Exactly the same thing.

21 "The other possible strategic consideration is that
22 Intuit and H&R Block together would have 84 percent of the
23 digital market, and we both obviously have great incentive to
24 keep this channel profitable."

25 Jump down ahead. They want to avoid a race to the

1 bottom, exactly what Judge Collyer identified as a potential
2 problem when you have a two-firm duopoly.

3 It's exactly the kind of evidence worrying about how we
4 can stop a race to the bottom, how we can avoid lowering our
5 prices, how we can avoid the market moving in the wrong
6 direction that Judge Sporkin was concerned about in *Cardinal*
7 *Health* where the government presented evidence that the merging
8 parties wanted to "ease pricing pressures and return prices to
9 rational levels."

10 That's what Judge Sporkin was concerned about. It's
11 exactly what's evidenced in the documents here. There is a
12 concern that H&R Block and Intuit want to get this industry back
13 to where they like it, where they can charge the higher prices
14 for their branded product and not have to worry about the race
15 to the bottom that's free and aggressive free has brought about.
16 As Judge Sporkin said, this type of evidence supports the
17 conclusion that a merger "would likely curb downward pricing
18 pressures and adversely affect competition in the market."

19 Now, defendants say another reason why coordinated
20 effects are unlikely is because TaxACT is not a maverick
21 competitor. As an analytical matter, it doesn't appear that
22 this issue has anything to do with the ability of firms to
23 coordinate after the merger. There's no case law that suggests
24 that showing that an acquired company is not a maverick meets
25 the defendant's burden in showing that coordinated effects are

1 unlikely. It has more to do with the effect of removing an
2 aggressive competitor from the market, and that effect could
3 play out unilaterally or in a coordinated response from the
4 remaining players.

5 In any event, again, turning in the case law: It's
6 clear, as the Court said in *Staples*, "eliminating a particularly
7 aggressive competitor in a highly concentrated market increases
8 the risk of anticompetitive harm." And the Court, even though
9 the plaintiffs say it's not -- and the defendants say it's not
10 in the case law -- this is *Staples* -- enjoin the acquisition of
11 what the Court described as a "low-priced aggressive maverick of
12 the group."

13 There's no question that TaxACT has been a particularly
14 aggressive competitor. We have used the term "maverick" to
15 describe its behavior because that's how TaxACT described
16 itself, and that's how the Court in *Staples* described an
17 aggressive competitor. But the label doesn't particularly
18 matter. Call it an aggressive competitor or call it a maverick;
19 its elimination in this market is particularly problematic.

20 There's no doubt that TaxACT has long been a leader in
21 product and marketing innovation and an aggressive competitor on
22 price.

23 From an antitrust perspective, that's important for two
24 reasons. First, it shows that TaxACT was a constraint in the
25 market, just as the defendant's expert admitted, and helped to

1 keep prices down and introduce product innovation.

2 Second, antitrust law and economic theory predicts that
3 when you eliminate an aggressive competitor, it makes
4 coordination, whether tacit or express, easier.

5 Now, defendants get the standard right. To apply a
6 maverick theory, one must show that one of the firms has behaved
7 as a maverick and that's its incentives will change post-merger.
8 And, in fact, the defendants in their various submissions to the
9 Court have essentially admitted that TaxACT has been a maverick.
10 They've described TaxACT's rise in popularity, aggressive
11 marketing, sustained low prices, and its introduction of an
12 entirely free product. And then they admit that TaxACT offered
13 innovatively priced products in 2003 and 2005 and continues to
14 be a price leader.

15 So they've acknowledged that TaxACT has been
16 aggressive. Call it a maverick, call it an aggressive
17 competitor. And the record shows that they continue to be an
18 aggressive competitor, a maverick.

19 TaxACT sustained low prices. Defendants make it seem
20 like you can only be a maverick with respect to prices the first
21 time you offer low prices. That's not the case, your Honor.

22 THE COURT: If I can just stop you, pause for a second
23 because, I mean, it was the government that was pushing TaxACT
24 as a maverick at the outset of this litigation.

25 MR. WAYLAND: And we still are, your Honor.

1 THE COURT: And you still are.

2 And I know the Horizontal Merger Guidelines, you know,
3 have this special, you know, reference to maverick in the 2010,
4 you know, guidelines. And, you know, it has appeared to me
5 through the course of this trial that many of the players in
6 this market, including Block and including Intuit, are very
7 aggressive competitors.

8 I mean, I don't think, you know -- if you look at, you
9 know, the steps that TaxACT has taken for, you know, free for
10 all on its Web site, free for all on the FFA, you know, yes,
11 those are sort of innovative marketing strategies that it took
12 were constrained on the market, but you can also look at a
13 number of things that Block has done and Intuit has done that,
14 you know, could also be considered maverick-like behavior.

15 You know, in fact, I think even the government talks
16 about Block and Intuit being the first in the market to offer
17 maximum refund guarantees, which is also, you know, sort of both
18 a marketing strategy and a pricing -- you know, puts a
19 constraint on the market that people have to respond to. In
20 fact, in that case, TaxACT had to catch up to them as opposed to
21 being the leader.

22 And I'm sort of trying to figure out when you have a
23 market full of these very aggressive competitors, how am I
24 supposed to evaluate the fact that one of -- you know, I don't
25 feel like I have to put one of them on a pedestal as the

1 maverick or -- you know, because they are all aggressive
2 competitors so, I mean --

3 MR. WAYLAND: Several responses.

4 THE COURT: -- is it really that important to your
5 analysis to call TaxACT a maverick?

6 MR. WAYLAND: Call them a maverick, no, but I think it
7 is relevant that they have been aggressive competitor because
8 the case law recognizes that it's particularly problematic in a
9 highly concentrated industry to lose an aggressive competitor,
10 particularly an aggressive competitor that's number three right
11 now.

12 So I think that is relevant, your Honor.

13 THE COURT: So is it really more the market share that
14 TaxACT has --

15 MR. WAYLAND: It's a combination, yes.

16 THE COURT: -- in a market of a bunch of aggressive
17 competitors, and that that's really one of the issues --

18 MR. WAYLAND: That's one of it, your Honor.

19 THE COURT: -- that you believe I should focus on?

20 MR. WAYLAND: Yes, your Honor. I think you should
21 focus on the fact that in the market as it is now -- and it's a
22 relatively mature market as we'll get into in a little bit --
23 the market shares have been pretty constant for a long time.
24 That TaxACT has a significantly larger share than any of the
25 other larger fringe competitors.

1 And as an aggressive competitor with that position, I
2 think the case law is clear that it's more problematic to
3 eliminate a competitor that's aggressive by merging them with a
4 number -- by merging the number two and the number three.

5 So I think that -- yes, I think market share matters, I
6 think the structure of the industry, but I think, your Honor,
7 more importantly -- or just as importantly -- the evidence we
8 think is pretty clear that, as you say, there are a number of
9 aggressive competitors. If you look at the history of
10 aggressiveness, particularly with respect to H&R Block and
11 Intuit, their aggressiveness has been forced on them, your
12 Honor. You can say, yes, they do the following things, but I
13 think the evidence is pretty clear that they do the following
14 things principally because TaxACT was the leader and forced them
15 to do it. Document after document says -- remember at the
16 beginning, they didn't like free, they didn't want to do free,
17 they didn't want to do free as expansively as they've had to do
18 it.

19 We've shown many documents, your Honor, where H&R Block
20 says, oh, no, they're doing all this free, we better respond.
21 And so, yes, then they become a free, aggressive competitor, but
22 only because they're following TaxACT. TaxACT has been the
23 leader.

24 And that's important, very important, your Honor, and I
25 think we've described that. I'm going to describe a little bit

1 more of that in some of the more recent incidents of that and
2 the following that occurs by Intuit and H&R Block.

3 I think we've -- up through, say, 2005, 2006, and 2007,
4 I think it's pretty clear in our papers that TaxACT was the
5 mover, H&R Block and Intuit were the followers. Let me speak
6 about some more recent events.

7 In 2009, TaxACT made been an agreement with Mint, the
8 personal finance cite. What was the response? TurboTax was
9 concerned enough about that that they went out and bought Mint.
10 And H&R Block was angry about the deal.

11 Now, our primary competitors either own or have direct
12 links to personal finance software products. This is, it turns
13 out, not a huge, you know, effect probably ultimately in the
14 business but, again, it's TaxACT saying where can we look for
15 new ways to compete? Leader, follower, angry third follower.

16 2010, TaxACT raised the bar with its free offering.
17 Everyone could file their federal return for free with TaxACT.
18 They couldn't do that on Turbo, H&R Block or TaxSlayer or
19 TaxHawk.

20 This is a trend, your Honor. TaxACT does something
21 like offer free for everyone. H&R Block and Turbo reluctantly
22 follow. And then TaxACT does them one better. That's what an
23 aggressive competitor is. That's what a maverick is. There is
24 no example in the record of H&R Block or Turbo doing anything
25 because of Slayer or Hawk or anyone other than TaxACT.

1 Government Exhibit 63 I think is redacted.

2 THE COURT: Well, we don't know what's going to happen
3 with NASCAR. There are more cars than just one.

4 MR. WAYLAND: I'm sorry, your Honor?

5 THE COURT: Well, you just said you haven't seen
6 anybody else following, you know, TaxSlayer's methodology, but I
7 don't know.

8 MR. WAYLAND: Well, I would doubt if people are going
9 to follow TaxSlayer, your Honor.

10 THE COURT: They could sponsor football games. We'll
11 see. You know, maybe more tax preparation services are going to
12 be advertising in places we've never seen them before.

13 MR. WAYLAND: Well, if we take their success in this
14 sort of thing as an indication of whether you should follow them
15 or not, I don't think you're going to see much following. They
16 have spent 10-, 15-, \$20 million on this marketing. Zero market
17 share growth. So if you were an executive, you'd say, oh, what
18 does that get you? Looks like it doesn't get you very much.

19 Government Exhibit 63, this is about the retail
20 software. Defendants say it's not important, but H&R Block
21 makes substantial revenue in this segment. And it really was a
22 stable duopoly there, just TurboTax and Intuit. With all the
23 digital -- and that's what all digital is going to be like if
24 this goes through. And TaxACT came in, and what was their goal?
25 To supplant H&R Block as the number two product line in hard

1 software.

2 What was H&R Block's response? Once they learned that
3 TaxACT is going to be sold, they identified their sales are at
4 risk. And TaxACT is a big risk because they are going to have
5 free state filing with their software which H&R Block and Turbo
6 charge \$20 for. In fact, TaxACT sold 26,000 units, and H&R
7 Block's sales dropped by more than 30,000 units. And next year,
8 TaxACT is going to be in more places with its software.

9 So what's H&R Block doing? Again, the next slide is
10 redacted, your Honor. This is -- it's from one of their
11 executives. And you'll see, your Honor, that she -- they
12 respond directly, and I probably can't say much more about
13 publicly. But it's a direct response to what TaxACT is doing.

14 Similarly, Government Exhibit 608, why is H&R Block
15 concerned? It's another survey which we -- the defendants
16 didn't show you. And again, it's a -- we can't show it to the
17 public, your Honor, but it shows H&R Block's concerned about
18 losing share. TaxACT has -- gives you some specific numbers and
19 expresses a very direct concern about a very recent competitive
20 act by TaxACT.

21 So it's not a surprise that H&R Block is now
22 considering not charging for its state filings. And consumers
23 have TaxACT to thank for that. So we know that TaxACT was and
24 is a maverick. The next question is whether incentives will
25 change. I think the answer is clear that they will. I think we

1 got the testimony from Mr. Dunn and Mr. Bennett that they both
2 have very different incentives right now. TaxACT's highest
3 price is -- well, here's some of the testimony.

4 Remember this, your Honor? We asked Mr. Bennett,
5 "After the transaction, will you have a strategy about branding
6 H&R Block product and charging a higher price?"

7 "Higher than value, yes."

8 "And TaxACT doesn't have that motivation right now, do
9 they, to raise prices?"

10 "No. They don't have a high-priced branded strategy,
11 correct."

12 "So they don't have any conflict right now between a
13 strategy, on the one hand, that has a high-priced brand and
14 another that has the low-priced value fighter, right?"

15 "Correct."

16 And Mr. Dunn said the same thing. I won't read it, but
17 essentially they have the same problem. Right now they have a
18 motivation to charge low prices. They don't have to worry about
19 cannibalization of a higher priced product. That's going to
20 change after the transaction.

21 Finally, your Honor, plaintiffs say that coordinated
22 effects are not likely because the fringe firms can expand and
23 constrain any anticompetitive behavior that will happen by the
24 big two after the merger.

25 Again, they have the burden on this, and the case law

1 is instructive. *Swedish Match*, the Court said, "The weight of
2 the evidence offered by defendants must be sufficient to
3 demonstrate that the remaining competitors will fill the
4 competitive void."

5 In *CCC*, Judge Collyer, "The mere fact that fringe firms
6 have an intent to compete does not necessarily mean that those
7 firms are significant competitors capable of replacing lost
8 competition." We juxtaposed that with some facts regarding the
9 amount of spending that's occurring.

10 Cases make clear what factors matter in assessing this
11 issue. First, of course, is the parties' own view of the
12 market. In *CCC*, Judge Collyer said, "*CCC* and its private equity
13 owner have repeatedly noted high barriers to enter in these
14 markets." You recall, your Honor, we saw TaxACT and its private
15 equity owner acknowledging that the company's extensive domain
16 experience combined with high specialized tools provides a
17 formal barrier in this industry. They said it twice in that
18 document.

19 And, you know, very importantly, your Honor --

20 THE COURT: Mr. Wayland, before we leave barriers to
21 entry, I mean, there's been some reference sporadically through
22 the trial given the fact that we're in part talking about these
23 software products -- about the stickiness of software
24 products -- and how should the Court weigh that or should I even
25 consider stickiness in part of the consideration of barriers to

1 entry?

2 MR. WAYLAND: I think stickiness is important, your
3 Honor. Partly, it plays out in this case through the testimony
4 about branding, your Honor. There seems to be a strong brand
5 allegiance. I think people -- the evidence seems to be, and as
6 Dr. Warren-Boulton talked about, and as a number of the
7 witnesses talked about, seems to be an ability to extract higher
8 value through your brand. Otherwise it's hard to explain why
9 TaxACT and H&R Block can get so much more money for their
10 product, which isn't that different.

11 THE COURT: But I do -- in my mind, stickiness because
12 of the difficulty of consumers changing platforms for their tax
13 preparation is somewhat different from the whole branding issue.

14 MR. WAYLAND: Well, actually, it's not that different,
15 your Honor, for this reason: As it turns out -- I think there's
16 been some testimony about this -- a lot of people get -- a lot
17 of this is private data that goes across, you know, it's
18 confidential information. They trust H&R Block or the Intuit
19 name to, one, provide them with the expertise to actually do
20 their taxes correctly and then, two, to provide them with the
21 appropriate safeguards and whatever when they file their tax
22 returns.

23 So there is a -- it isn't simply a question of
24 downloading a piece of software and using it. There is a brand
25 stickiness here based on the belief that the person that gives

1 you that thing has to know what they're doing about taxes and
2 what kind of tax information needs. So that's why, you know,
3 all of the witnesses testified about the millions and millions
4 of dollars that they're spending to develop their brand, the
5 difficulty of replicating that, and how many years it will take
6 to do that. So I think branding actually has a correlation to
7 stickiness in this case, your Honor.

8 And there's another part of it, too, which is the
9 importation of data. Remember, you recall there was some
10 testimony about that. So if you start out using, you know,
11 TaxACT and you -- and let's say the market was completely
12 transparent, and you say, oh, it's 5 cents less so I'm going to
13 go next-door. It turns out you can only next-door easily if you
14 can transport your data.

15 Now, that's one of the areas, for example, your Honor,
16 you might expect that the merged firm would say why should we
17 make that any easier at this point? You know, it's not in our
18 benefit to get people to switch from a high-priced product so
19 clearly another area where stickiness can play itself out as in
20 the need to transport data and the ability of the firms to
21 affect that in how they, you know, innovate. Again, it's not
22 just about price; it's about product innovation as well.

23 Another important point here, your Honor, on expansion
24 is the difference between increases in volume that matter and
25 increases in market share. And we had a lot of testimony about

1 how much increase that -- I forget whether it was TaxHawk or
2 TaxSlayer said they had recently. But what the cases focus on
3 is the fringe competitor share of market and the ability to
4 substantially increase market share is what matters, not the
5 fact that you've doubled in size. In fact, in *CCC*, that's what
6 Judge Collyer said. The defendant there said, well, I've
7 doubled -- there's a firm out there that's doubled its growth,
8 but the Judge said, yeah, great. They started pretty low and
9 they are still pretty lower.

10 What matters is the fact that the fringe competitor
11 still has a low market share. Doubling the number of customers
12 does not by itself provide evidence that an existing fringe
13 player provides sufficient competition. In *Swedish Match*, the
14 Court noted that smaller competitors have much marginal success
15 at obtaining market share.

16 That's exactly the case here, your Honor, and we went
17 over this evidence somewhat during the trial. But the two --
18 the next two largest players that came in here and said they
19 were ready to expand between 2006 and 2010, five years of tax
20 time, their share increased by 1.4 percent collectively. That's
21 with all this spending on NASCAR and all the innovation they're
22 prepared to do. They simply have not been able to get any
23 traction.

24 And market shares have been relatively stable for
25 several years. And there's no evidence, your Honor, that there

1 are any significant changes in the industry that are going to
2 suggest that those shares -- the stability of those shares is
3 going to change.

4 In any event, as we've already suggested, there are
5 significant barriers to expansion, including the importance of
6 brand. The defendants suggest in a line in their papers that it
7 doesn't matter. But, you know, their own executives testified
8 at length about that. In *CCC*, Judge Collyer said, "Reputation
9 can be a considerable barrier to entry where customers and
10 suppliers emphasize the importance of reputation and expertise."
11 Exactly what TaxACT even now and H&R Block and Intuit do.

12 Mr. Rhodes from TaxSlayer talked about that importance
13 as well. Mr. Bennett talked about the millions and millions of
14 dollars it would take, the time. Mr. Dunn talked about taking
15 11 years to duplicate what he's done. It's the parties' own
16 discussions of the difficulties, your Honor.

17 There's also the shrinking market problem here, your
18 Honor. The pool of pen and paper is shrinking, as we've seen
19 from the charts, and courts recognize that this makes expansion
20 less likely and coordination more likely, contrary to what
21 plaintiffs [sic] actually say in their brief. And the reason
22 for that is actually there are fewer people to choose from so
23 you want to get together with your competitor and try and figure
24 out a way to stop a race to the bottom. When it's expanding
25 rapidly, everybody's out there trying to get share so it

1 actually, the way the market is going, is a factor in favor of
2 collusion.

3 So the evidence, when viewed within the appropriate
4 case law framework, does not satisfy the defendant's burden to
5 rebut the presumption created by high market shares and
6 concentration levels. And that should be the end of the case,
7 your Honor. But even if defendants had met their burden of
8 rebutting the presumption of the high market shares in
9 concentration, there is substantial additional evidence of
10 likely competitive harm.

11 Our expert, Dr. Warren-Boulton, applied the standard
12 economist merger simulation model and reports that, as you know,
13 there will be substantial consumer harm as a result of this
14 case. He admitted there were limitations to the merger
15 simulation, and that's why he used a number of different ways to
16 get at the result and his results were consistent.

17 I think the criticisms that the defendants have laid at
18 Dr. Warren-Boulton's feet have to be viewed in the light of two
19 facts. The defendant's economist does not offer an alternative
20 model, and she relies 100 percent on noneconometric studies
21 created by others that, as I discussed, are seriously flawed.
22 And second, when she actually used Dr. Warren-Boulton's model,
23 even with all her assumptions she got competitive harm.

24 Now, Dr. Warren-Boulton provides an explanation,
25 reasons for his methodology. He answered the criticisms during

1 the direct examination and during the cross-examination. Let me
2 just deal with a couple of the critiques in the plaintiff's
3 [sic] papers.

4 They criticize him discounting for switching to
5 assisted from digital because of complexity but not for
6 discounting for switching between; substantial evidence that
7 much of switching occurs because of a change in life
8 circumstances. We've been through this, your Honor. So we
9 think he was reasonable in discounting for the switching.

10 And by the way, your Honor, it's clear that people that
11 switch from digital to assisted are twice as likely to have an
12 increase in complexity as people that stay within digital. So
13 if you're staying within, you're less likely to have a
14 complexity issue.

15 They say efficiencies aren't included. Well,
16 Dr. Warren-Boulton doesn't include efficiencies in some runs
17 because they are unproven and not merger specific. But he also
18 did runs with efficiencies included, and the numbers are
19 somewhat lower, but they also get positive consumer harm. And,
20 again, I'm not going to talk about the efficiencies today, your
21 Honor, because I don't think defendants came close to meeting
22 their burden on efficiencies. But I think Dr. Warren-Boulton is
23 right not to have given them any credit. But in any event, he
24 did run a number of scenarios in which he did give some credit
25 to them, and they still show substantial consumer harm.

1 They also say that TurboTax is a closer substitute than
2 H&R Block, but that's not really the way the law works or the
3 analysis works. This is the standard antitrust textbook.
4 "Unilateral effects theories do not require that the output of
5 the two merging firms be the closest possible substitutes for
6 one another." Merger Guidelines, "You can get significant
7 unilateral effects even though more sales are diverted to
8 products sold by nonmerging firms than to products previously
9 sold." So there's absolutely no case law or economic basis for
10 the criticism that he somehow didn't compare TurboTax and H&R
11 Block.

12 Now, that's Dr. Warren-Boulton, but contrary to
13 plaintiff's [sic] view that there is no documentary or
14 testimonial support for the notion that prices will increase --
15 they say that, they assert that -- there actually is substantial
16 evidence of competitive harm. First of all, the transaction
17 will remove a competitor with an incentive to compete with low
18 prices. It's being acquired by a company with different
19 incentives. They have admissions from their own expert and H&R
20 Block and TaxACT executives that H&R Block has fought against
21 expansion of free and is concerned about competing solely on
22 price. It wants to maintain higher prices.

23 Remember what Dr. Meyer said? "The consistent theme
24 found throughout H&R Block's marketing presentations and e-mail
25 correspondence, namely, that in order to avoid brand dilution,

1 H&R Block does not want to compete primarily on price." I think
2 that's an extraordinary admission by their own expert.

3 And when you combine that with the next admission, I
4 think it really is the end of the case, your Honor. "Does the
5 price that TaxACT has been maintaining over the last 11 years,
6 the low prices that you testified about, in your view, does that
7 have any impact or constraint on other competitors?" And her
8 answer is yes because she testified to that before I even got
9 her and she repeated it. She had a chance to take it back, but
10 she said yes.

11 And so when you combine those two things together, your
12 Honor, an admission that H&R Block doesn't want to compete on
13 price and an admission by their expert that TaxACT is
14 constraining prices, I think the prospect of harm here is
15 obvious and admitted by their own expert. How do you fix this
16 problem? You stop having TaxACT compete so aggressively on
17 price.

18 Now, Mr. Bennett's testimony, you remember that. We
19 did the little Xs with Mr. Bennett. We asked him, "It's your
20 understanding, isn't it, that H&R Block's general strategy right
21 now is to price below TurboTax?" And he said yes.

22 And then we showed him some documents and he said after
23 the transaction, they want to raise H&R Block's taxes to the
24 same price as TurboTax. So you get -- the price goes up.
25 That's the consequence of that, trying to match TurboTax's

1 prices.

2 Now, I think again turning to *Heinz* --

3 THE COURT: So what you're suggesting is that I just
4 shouldn't believe the defense assertion and in its papers that
5 it's also not going to increase H&R Block's prices?

6 MR. WAYLAND: I think that as a matter of law is
7 insufficient to rebut the presumption of harm. And I think
8 that's exactly what Judge Sporkin said in *Cardinal Health* where
9 the parties came in and said, oh, we promise, your Honor, this
10 is the kind of industry where prices are going to go down for
11 structural reasons. Don't worry about us. He said I can't
12 accept those promises. That's not the way the law works. I
13 look at the structure of the industry. I see that combining --
14 increasing concentration gives rise to likely competitive harm.

15 And similar things were going on there. He pointed to
16 the high margins there and increasing prices over time. And
17 remember we saw the chart showing the increasing prices and high
18 margins. He said, come on, this can't be that competitive an
19 industry to start out with if that's what's happening. And the
20 idea that you're going to promise not to raise prices just
21 doesn't do it for me.

22 And there is another important factor, your Honor.
23 It's not just about raising prices as we've seen. A lot of it
24 has to do with what kind of product innovation is happening.
25 So, for example, if TaxACT in the merged entity decide, hey,

1 importing data is a bad thing for us, we're not going to do it,
2 that's got nothing to do with, at least explicitly, with
3 pricing. But it clearly would have an effect on the industry.

4 So it's not just pricing. And even if it were, the
5 promise isn't enough. It's about innovation as well.

6 We have the *Cardinal Health* cite up, your Honor.

7 THE COURT: How much longer are you planning on --

8 MR. WAYLAND: About five minutes, your Honor. Two more
9 pages.

10 *Cardinal Health*, the defendant's promised not to raise
11 prices. Of course, the Court rejected this argument noting that
12 the real issue is whether the merger would forcibly slow down
13 the otherwise steady decline in prices. This is what's
14 happening here, your Honor; a steady decline in average price
15 because of the introduction in free.

16 Another point on this, your Honor. In *Heinz*, the Court
17 looked at what the parties were thinking about before they did
18 the transaction. And they analyzed, they said, well, they have
19 considered a number of different ways to address competition in
20 this industry. And the Court said, well, a couple of the
21 measures were innovative, on your own, let's go out and do
22 something, let's get better at what we're doing.

23 And the third was buying the competitor. And the Court
24 said, you know, you chose the least procompetitive of the three
25 possibilities.

1 Same thing here, your Honor. We've seen a lot of
2 documents where there were a number of different ways when H&R
3 Block could have competed here without buying its competitor,
4 including creating its own free brand and doing other things as
5 well.

6 Other evidence, your Honor, that suggests that the
7 motivation may not be as benevolent as H&R Block has been
8 suggesting. When you go outside of what we call the "4-C"
9 documents, your Honor, and those are the documents that the
10 parties have to produce to the government, they know they have
11 to produce them when they make them, and they talk about all the
12 great things, when you actually go into the e-mails and the
13 documents of people, just under the top were thinking about the
14 transaction and what might work, we see talk about the race to
15 the bottom, we see talk about raising -- trying to push up
16 TaxACT users up the price ladder. We see about not promoting
17 H&R Block free as much as we used to. We see about trying to
18 price HRB's prices equal to TurboTax.

19 And lastly, your Honor, on the case analysis. In
20 *Swedish Match*, Judge Hogan was concerned because there were
21 documents that suggested that the parties were concerned about
22 the pressure that they were having to compete on price. And the
23 Judge quoted a document, "where being forced to compete on price
24 and to reinforce our brand imagery so that we can close the
25 price gap between our brands and the competition that continue

1 to command a premium price."

2 That's exactly the kind of documents you see here, your
3 Honor. Concern about price pressure, concern about dealing with
4 free.

5 So, your Honor, in summary, finally, when you look at
6 the facts through the prism of the applicable case law, digital
7 do-it-yourself tax preparation is the relevant market.
8 Defendants had the burden of rebutting the presumption of harm
9 arising from the high market shares and levels of concentration.
10 They haven't come close. Defendant's promises to be aggressive
11 competitors in the post-merger world are contradicted by their
12 own admissions and are irrelevant as a matter of law. And all
13 the alleged procompetitive benefits of the proposed transaction
14 already exist through TaxACT's independence or could easily be
15 achieved by H&R Block on its own as its presidents have
16 admitted.

17 To borrow Judge Gesell's cogent analysis of *Coca-Cola*,
18 and this is his conclusion: "The stark unvarnished truth is
19 that the Dr. Pepper brand has been a staunch effective
20 competitor in the market that Coca-Cola Company has tried to
21 stifle by developing its own pepper drink. And that has failed.
22 It is now seeking to buy out its competitor. Once the
23 Dr. Pepper brand joins the *Coca-Cola* line, much of this direct
24 rivalry will probably cease. The acquisition totally lacks any
25 apparent redeeming feature."

1 We think this is exactly the right analytic for this
2 case, your Honor. The stark unvarnished truth is that TaxACT
3 has been a staunch effective competitor that H&R Block has tried
4 to stifle by developing its own free product and that has
5 failed. It's now seeking to buy out TaxACT. And once the
6 TaxACT brand joins the HRB line, much of this direct rivalry
7 will probably cease. And this acquisition, your Honor, totally
8 lacks any apparent redeeming feature. Thank you.

9 THE COURT: Thank you. We're going to take a
10 ten-minute recess.

11 (Recess was taken.)

12 THE COURT: Mr. Robertson, are you ready to proceed?

13 MR. ROBERTSON: Yes, your Honor. I think we're all
14 plugged in here. If I can just wait for the quiet.

15 THE COURT: I can hear you.

16 MR. ROBERTSON: Thank you, your Honor. My problem is I
17 wear hearing aids, and I hear everything way in the back of the
18 room instead of the things up here, which is where I need to be
19 focused, so I'm trying to keep the din down in the back.

20 Your Honor, we started this case where the plaintiff
21 made the allegation, and they're still doing it in Paragraph 24
22 of their complaint, that there are no reasonable product
23 alternatives to digital DIY tax preparation products. That's
24 what the allegation here is, and that's what we've been putting
25 evidence on ever since.

1 It is the same allegation they made, by the way, in
2 *SunGard* -- same type of allegation in *SunGard* -- no reasonable
3 substitutes. Also the same allegation they made in *Oracle*, no
4 reasonable substitutes. That's what the case is about, and
5 we've been talking about that ever since. And we had a trial
6 where we put on evidence. We did, they did not, and I want to
7 talk about that.

8 We've shown them in the real world, the world where we
9 all actually live, that millions of customers did switch back
10 and forth. They do switch back and forth. They do switch back
11 and forth between different methods of tax preparation. Very
12 few actually switch back and forth because of a change in
13 complexity, as the evidence will show.

14 Dr. Meyer actually showed that it was 25 percent.
15 Counsel actually admitted that. It's not 50. It's 25 percent
16 that have a change in complexity. Who knows why they switch?
17 Is it because of price? Is it because they just wanted to
18 switch? Nobody knows. We only know that 25 percent had a
19 change in complexity.

20 And we know that these other products, whether it's in
21 assisted preparation, pen and paper, or do-it-yourself on a
22 computer, that they aren't all substitutes. Dr. Warren-Boulton
23 admitted during cross-examination that they were substitutes.
24 That's not disputed. They are substitutes. The question is
25 whether they should be included in the same market. And I want

1 to go into that in some detail because it's very important, as
2 counsel pointed out at the beginning of this case, to this case.

3 We also know that counsel in both their brief and today
4 kept talking about my burden. I actually don't have any burden
5 here. It's their burden. That's what the case law actually
6 says. Both *General Dynamics* and *Brown Shoe*. *General Dynamics*
7 is the last controlling case of the Supreme Court which they
8 don't even cite.

9 *Baker Hughes*, which is the only controlling precedent
10 in this circuit on a Department of Justice case. All the cases
11 they cited were FTC cases. They don't even cite that case.
12 And it is their burden. It's the burden throughout the entire
13 case to prove a probable anticompetitive effect. That's way
14 back in *Brown Shoe* at 370 U.S. at 323. Also in *General*
15 *Dynamics*, the statistics are not conclusive evidence of
16 anticompetitive effects. If the model is all you have and the
17 model has flaws, as we'll talk about, that's not enough. And
18 that's what *Baker Hughes* actually said as well. *Baker Hughes*,
19 again, controlling precedent, they did not cite, didn't even
20 talk about here today.

21 The evidence shows that H&R Block is buying TaxACT for
22 two reasons, both of which are procompetitive. One is to lower
23 their cost so they could be more competitive across the product
24 markets -- the products that they have. The other reason is to
25 compete at the low end of the market where they have never

1 successfully competed.

2 And TaxACT clearly is in that part of the market at
3 9.95. We'll talk about this price changes that they mentioned.
4 There hasn't been a price change here at TaxACT for many, many,
5 many years. And yet we've seen market share increases by both
6 Block and TurboTax. Under counsel's definition with his chart
7 that he made, they must not be in the same market if you follow
8 his logic. We're not saying that. We're saying that all the
9 methods of tax preparation should be included in the market
10 because they affect each other, and it's the consumer's choice
11 that matters.

12 Now, when you look at the intent, and we'll talk about
13 that too, obviously the intent does matter. Your Honor pointed
14 out that what counsel just said about *Cardinal* is not what the
15 case actually said. It's also not what *Brown Shoe* said or *Whole*
16 *Foods* or *Butterworth*, any of the cases that actually said that
17 intent does matter.

18 And it's not only the intent, but why does the intent
19 matter? Because the intent here makes sense. Why in the world
20 would my client do what they claim, which is to gain about 2- to
21 \$3 million in profit and lose a million customers -- which
22 Dr. Warren-Boulton finally admitted on the stand, that's what
23 the effect of his model would be -- when the whole point here is
24 to gain customers?

25 That is what Mr. Cobb testified to. That is what his

1 mission is, his mandate from his board. Why would he do that?
2 And that whole model is premised on the fact that nobody else,
3 whether it's the 30,000 other assisted preparers out there, or
4 whether it's TaxSlayer or TaxHawk or anybody else, that nobody
5 else is going to compete for that business. His model leaves
6 all that out.

7 The only inputs to his model are TurboTax, TaxACT, and
8 H&R Block. Nobody else is in there. No other data from any
9 other competitor is in his model at all. And so it doesn't take
10 into effect repositioning or the expansion by anybody else or
11 anybody else competing hard for those same customers. We know
12 that they do.

13 THE COURT: Can I just stop you. Dr. Warren-Boulton
14 did include all the fringe players in DDIY, I thought, in his
15 market analysis.

16 MR. ROBERTSON: Not in his model. In his model -- in
17 his pricing, the model, the one where they claim there is a
18 price increase, it's not in there.

19 THE COURT: In the merger simulation model?

20 MR. ROBERTSON: Yes, your Honor, it's not there.

21 Now, in terms of the legal standard, we do believe that
22 *Baker Hughes* governs this case. It's the last word from this
23 circuit on a Department of Justice case. The FTC cases,
24 although there is some interesting analysis there which we've
25 cited as well when it's pertinent, but the standard there is

1 very low. And I know because the cases they were citing, most
2 of those are my cases. I actually argued them here in this
3 building.

4 In *CCC*, for example, our whole argument, and the Court
5 agreed, was that the merits of that case was going to be decided
6 by the FTC and so the standard was very low. It was under the
7 FTC Act 13(b). That's not this case. This case was a merits
8 trial. Unlike the FTC getting to decide it, your Honor is
9 deciding it right now. And so I think *Baker Hughes* is the
10 controlling precedent. I don't know why they didn't cite it,
11 but it is the case and it governs this case.

12 In terms of reasonable interchangeability or
13 cross-elasticity of demand, which is the words of *Brown Shoe* at
14 325, you'd have to include all the substitutes that have the
15 ability to take significant business from each other. That's
16 what we're talking about here. That's also in the *Arch Coal*
17 case.

18 Now, self-supply or outsource? Obviously, those are
19 things that were considered by *SunGard* and *Oracle*, two cases
20 they didn't cite in their brief either. Wonder why? They
21 allege a narrow market in each of those cases. They lost. Same
22 section of the Department of Justice, same group of people; they
23 lost. And they lost because they were too narrow.

24 THE COURT: Excuse me, but how do you respond to the
25 government's distinguishing of *SunGard* in terms of the vertical,

1 you know, self-supply that was at issue in that case versus the
2 kind of consumer issue that we have here? And given the fact
3 that it involves preparing your taxes, it's of enormous concern
4 to Americans --

5 MR. ROBERTSON: Well, I did --

6 THE COURT: -- what happens here.

7 MR. ROBERTSON: -- I did make my own baby food for my
8 kids, but that's not in case and let me explain why.

9 There are two aspect in *SunGard*. One was
10 do-it-yourself and shipping it outside or going to an outside
11 provider. That's what sending it out to a different site was
12 all about. And what the allegation there was is that a
13 substantial number of customers had no competitive alternatives.
14 And the Court found that had not been proven.

15 Now, the Court did find that do-it-yourself for those
16 customers was in the market. Now, what's the difference between
17 carrots and peas and the jarred baby food in *Heinz* and what the
18 Court was talking about in *SunGard*? Well, in baby food, there
19 was no claim and there was no evidence put on that making it
20 yourself actually was a competitive constraint. It didn't
21 actually fulfill any of the requirements in *Brown Shoe* at all.

22 Here, what is the product? You don't draw the form.
23 You get the form for free from the IRS, mostly -- these days,
24 they don't mail them to you anymore -- off the Web site. The
25 form is made by the IRS and it is for free. And they claim,

1 well, then you can't include it.

2 Well, most of the products in this case are free.
3 TaxACT gives away the forms for free. So does H&R Block. So
4 does TurboTax. So does, by the way, now tax stores. It's the
5 form. That's the product that we're all competing for; to give
6 the customer a form.

7 Now, when I give the customer a form, I can fill it out
8 by hand or I can fill it out on the computer. And a lot of the
9 people who were doing it themselves, we call it pen and paper,
10 are actually typing it on the computer; entering the same data
11 they would enter if they were doing it off of TaxACT or doing it
12 off of H&R Block or doing it under TurboTax or going to a store
13 and doing exactly the same thing. The difference there is
14 someone is helping you fill out the form.

15 It's a form that is the product here. And about half
16 the time -- a little bit less than half the time -- it is free.
17 And also so are the instructions. So are the help. Both from
18 the IRS, they give you the instructions for free. At TaxACT,
19 they give you the instructions for free, and they pop up on the
20 screen. So I think that it's different than saying peas and
21 carrots that I buy at the store and I mix them up, that somehow
22 that is now a competitive constraint on the price on the shelf
23 at a grocery store.

24 We have evidence here, unlike what they had in *Heinz*,
25 we have evident here that the price of free and the price of the

1 pen and paper actually does constrain the price of the digital
2 products and also the products that are in the tax stores.
3 We had Mr. Dunn, for example, in DX No. 13 where they made a
4 decision not to raise the price, not by double, but by a dollar,
5 because they were afraid people would shift back to pen and
6 paper. That is a constraint on the price.

7 We have the tax stores deciding to offer 1040EZs for
8 free. Why? Well, because they want to get some of these
9 customers that look at the alternatives of doing the same thing
10 for free. And they are doing that. So we believe that pen and
11 paper is a product in that sense, but does it really matter? It
12 matters. Your Honor made a careful distinction, which is do you
13 include it in shares or is it a competitive constraint? They
14 are different questions.

15 As a competitive constraint, clearly it is. We believe
16 it's a product. If you take it out, put it in, does it change
17 the case one bit? No, not at all. But it is important to
18 understand that it is a competitive constraint. We believe it's
19 a product. We believe it should be included.

20 But that's not the thing that's going to drive this
21 case one way or the other. What matters is what's happening
22 with the assisted preparation and the other methods of tax
23 returns because they are about over 60 percent of the total tax
24 returns that are done every year. And let me just go through
25 just the basics of how one actually should be determining the

1 market because I think that it is important.

2 If you listen to what counsel just said that, well, as
3 long as you do the SSNIP test, then you're done and you
4 shouldn't include other substitutes that are actually closer
5 than those that are in your proposed market. That is not what
6 the Merger Guidelines actually says. And in fact, it explains
7 that in Section 4 and in Section 4.1.

8 IN Section 4, it says that you have to define the
9 market solely on demand substitution and the customer's
10 willingness to substitute in response to a price increase. They
11 didn't put on any evidence of that. We did.

12 Now, the question is, well, then how do you do it? And
13 I need to walk through this. Your Honor can see this. We did
14 this a couple times with the experts. What you start with --
15 and I have an example up here on the screen -- what you start
16 with is the two products at issue here. And there are actually
17 multiple products, but this is the way their expert said you
18 should start doing it, and then the Merger Guidelines talks
19 about this in Section 4.1.

20 And then you have to look and see if there's any other
21 product that is a closer substitute than those that are in the
22 proposed market. And you keep doing this over and over again
23 until you have included all the substitutes that are closer than
24 any of the ones that are inside the product market. So, for
25 example, using the actual diversion data that we put on, first

1 you start with those that Dr. Warren-Boulton put in his proposed
2 market; H&R Block, TurboTax, TaxACT, other online, and other
3 software, do-it-yourself. And those are actually a total of 18
4 players. Now, it's 19 because there is a new entrant, 1040.com
5 just a few weeks ago.

6 Now, what happens when you actually go out and look at
7 the diversion data and see who are closer substitutes to those
8 that are already in this market? Well, to H&R Block, we know
9 CPAs are because that's what the data actually shows. We know
10 their own stores -- people go more to their stores with a price
11 increase than they would to TaxACT. More. Pen and paper.
12 Friends and family. These are people who use who knows what
13 method.

14 Jackson Hewitt and Liberty Tax are actually closer
15 substitutes to H&R Block digital than all the other online
16 digital including TaxSlayer, TaxHawk, and all the other 16 that
17 are out there -- well, 15, I guess -- other ones out there
18 besides them. And then finally the other stores that are out
19 there, the ones that are not designated by the data.

20 Now, you could argue maybe we could break this down any
21 further. Well, you can't break it down any further than Jackson
22 Hewitt and Liberty Tax and H&R Block stores. The data doesn't
23 do that. The data doesn't break it down any further than what
24 we see here. It also doesn't break it down any further if you
25 go to the switching data, which was used by Dr. Warren-Boulton.

1 Under the switching data, you get exactly the same kind
2 of result, which is that all these other methods are closer
3 substitutes to the players inside the box, inside
4 Dr. Warren-Boulton's market, than they are to each other. H&R
5 Block -- closest substitute H&R Block store than it is to
6 TaxACT. CPAs and other assisted than it is to TaxACT. Jackson
7 Hewitt and Liberty Tax are still within the bounds of the market
8 where he thought there was some natural line off to the far
9 right on this chart, there is some natural line there where all
10 these other players are actually in there.

11 Well, you may think, based on what counsel said, and
12 based upon their brief that, well, once you just find some
13 grouping of these that meets the critical loss test, shouldn't
14 you just stop? And the answer is no. And the Merger Guidelines
15 and also Mr. Farrell's article that he mentioned, which is in 77
16 Antitrust Law Journal at 663, actually explains this. If you
17 leave out these, you're going to have unconnected links in the
18 chain.

19 THE COURT: Well, if I can just, you know, play this
20 out a little bit because the plaintiff -- the government has
21 argued that if your market definition is accepted of all tax
22 preparation services, including pen and paper, self-supply,
23 whatever you want to call it, that if there were a merger
24 between the top three DDIY players -- HRB, TurboTax, and
25 TaxACT -- that it would, under the guidance of the Horizontal

1 Merger Guidelines, be unlikely to have an adverse competitive
2 effect.

3 And so they have tested your argument by saying this is
4 what the bottom line effect is. That there could be a merger of
5 Block and TurboTax with no anticompetitive fact. There could be
6 a merger of Block, TurboTax, and TaxACT without any
7 anticompetitive effect. You know, their Slide 62 that they
8 showed.

9 MR. ROBERTSON: I believe that's what they put up
10 there.

11 THE COURT: Is that the logical conclusion of your
12 market definition?

13 MR. ROBERTSON: No, it's not. Number one --

14 THE COURT: Could you explain why not.

15 MR. ROBERTSON: A few things. And, of course, I
16 didn't -- I should say I didn't write their rules. I guess I
17 helped because I was at the government at the time. A year ago,
18 the cutoff was a thousand. So 1431, which is I think what they
19 came up with.

20 THE COURT: 1499.

21 MR. ROBERTSON: Would have qualified under the
22 threshold.

23 But counsel actually explained why that's not correct.
24 And that is that the market share is nearly 40 percent total.
25 And he explained earlier that there was this threshold under the

1 case law of 30 percent. Well, obviously it's a lot higher than
2 30 percent so, under the case law, we don't know what that
3 merger would look like. I doubt it could ever happen in my
4 wildest dreams.

5 But I'm just saying we haven't analyzed that merger.
6 But under the case law, could they bring a case? Counsel just
7 said they could because it's a 30 percent cutoff.

8 Now, what is this? Even under their market definition
9 in their complaint and in their expert report, the market
10 share -- combined market share -- is less than 30 percent; it's
11 28. something percent. And so their, you know, slippery slope
12 argument doesn't work.

13 It also doesn't work for a second reason, which is that
14 there's no question that to TurboTax, its closest competitor is
15 Block. No question. It happens to be Block retail tax stores,
16 but it clearly is Block. And even if you look at their
17 do-it-yourself, to Block, TurboTax is its closest competitor.
18 If you start with TurboTax and go the other direction, it would
19 be first the stores and then H&R Block do-it-yourself or
20 digital.

21 Under the Merger Guidelines themselves, could they
22 bring a case? I don't know how it would turn out, but the
23 answer is yes. We are not closest competitors, TaxACT to Block,
24 under any circumstances. And that's the only real relevance of
25 this premium versus value thing that we talked about a little

1 bit during the trial is that we are not closest competitors.
2 There are a lot of other competitors that come between Block and
3 TaxACT, which means the unilateral effects argument doesn't
4 work.

5 But if they had a case that they described, I could
6 come out with a prima facie case based on the evidence that your
7 Honor saw in this case. Obviously, we have both Block and we
8 have -- I shouldn't shake my pen like that -- and we have
9 TurboTax that are fighting head to head all over the place.
10 Could that be a case? For them to say that under our theory it
11 couldn't be, I don't agree with that. But let me just take it a
12 step further.

13 Should you say we can find a way to do a critical loss
14 or SSNIP test and then stop there and to throw the blue circles
15 out -- and that's essentially what Dr. Warren-Boulton was
16 saying. Should you do that? And the Merger Guidelines
17 explains, no, you should not. And we also show that under his
18 critical loss test, you could take any grouping and it would
19 meet his test. Didn't matter which ones you picked. You could
20 pick -- and we had the premium versus value. We had many
21 different versions during that slow day when I was up at the
22 board trying to walk through it. I walked through it a little
23 bit faster with Dr. Meyer.

24 But the point is that his test, you could meet the
25 critical loss test with any grouping. Shows it's not a very

1 good test based on the way he did it.

2 THE COURT: So is that your argument on the critical
3 loss test because, I mean, we do in antitrust analysis, we do
4 borrow a lot of from economic models because of their predictive
5 value, to the extent they have it.

6 Is your argument, just so I make sure I understand it,
7 is that I shouldn't even consider the critical loss test? I
8 should give it less weight? What is your argument about the
9 critical loss test? It is one of those tests that is -- you
10 know, plays a role through all these antitrust decisions. And
11 I'm having trouble sort of figuring out where you are on the
12 critical loss test.

13 MR. ROBERTSON: Let me say two things, if I could. One
14 is the way he did it was the same way he did it, we believe, in
15 *Engelhard* and the Court rejected it so I don't think that the
16 way he did it should have been accepted. Because if you have a
17 statistical test and it gives you different results depending on
18 what data you put in there or it gives you the same results
19 depending on what data you put in there, then you have to
20 question its validity, the way that he did it.

21 And the one reason why that's the case, why the way he
22 did it ends up with the wrong result, is that the Merger
23 Guidelines and Dr. Farrell actually explained that you have to
24 do what I have up on the board here first before you do that
25 test. And it explains in Example No. 6 in the Merger

1 Guidelines -- in the new Horizontal Merger Guidelines -- and it
2 talks about seeing if another product is a closer substitute
3 than those that are already in the box.

4 If another product is a closer substitute than the two,
5 for example, that you already start off with, then Product C
6 will normally be included in the relevant market -- this is a
7 quote -- "even though Products A and B together satisfy the
8 hypothetical monopolist test."

9 Just because you satisfy the SSNIP test or using a
10 hypothetical monopolist test doesn't mean that you shouldn't
11 have put in the competitors that should have been in the market
12 in the first place into the market. If anybody is a closer
13 competitor than those you already have in the market, they have
14 to be included.

15 And that's a reflection of what the case law actually
16 says.

17 THE COURT: But before you -- I mean, one of the issues
18 is in figuring out what is the close substitute, and putting
19 aside for a second the criticisms that have been leveled at some
20 of the underlying data from which you have derived your colorful
21 chart, you do have to look at the factors like, you know, from
22 the case law about the functionality, the outlets, you know.
23 There are a whole number of commonsense factors that you look at
24 to see how comparable are the products that you're looking at?

25 I think, you know, during the course of the trial, you

1 know, Mr. Wayland asked Dr. Meyer, you know, if you're looking
2 at a market for, you know, cold remedies, are you going to
3 include chicken soup in that because it might be a substitute,
4 you know. And I think, you know, her answer, was a little
5 waffly.

6 But don't you have to look at other attributes of the
7 substitutes in deciding whether or not they are in -- they are
8 properly included in the relevant market? Isn't that also what
9 the case law says?

10 MR. ROBERTSON: I think the key is whether changing the
11 price of one will cause customers to switch to another. And I
12 believe that that is what cross-elasticity of demand is all
13 about. Do customers consider them to be substitutes and will
14 they switch? It's not -- for the cold remedy, it's, well, maybe
15 you have one cold remedy that is made for allergies, another one
16 is made for the flu; will you substitute between the two of them
17 with a change in price? And that's the kind of analysis that
18 you would go through.

19 If you look at *SunGard*, there were a wide variety of
20 prices between do-it-yourself and sending it out or sending it
21 to another third party in terms of backup for digital. That's
22 backup servers. Very big difference in price, very big
23 difference in what the services that were offered. But the
24 question was, would people -- would the customers actually
25 choose one over the other if the merging parties tried to abuse

1 their position somehow? And what the Court found was that the
2 government failed to put on any evidence on that point. They
3 failed to put on any evidence on that point in this case too.
4 And the same in *Oracle*.

5 And counsel here mentioned *Swedish Match* over and over
6 again, which was an FTC case. And they actually put on
7 econometric evidence to prove that point. And Judge Walker
8 actually chastised this same section here because plaintiff's
9 evidence was devoid of any thorough econometric analysis such as
10 diversion ratios. They forgot to look at diversion ratios. And
11 they told us that switching data wasn't diversion. They're
12 right, but they didn't go out and try to find any of that
13 evidence.

14 And the Court said both *Kraft General Foods* and *Swedish*
15 *Match Courts*, the only other Courts to address unilateral
16 effects, and it mentioned what *Swedish Match* did; relying on
17 diversion ratios between two brands of loose leaf tobacco. It
18 wasn't just common sense. Common sense might tell you that
19 maybe I would switch from one kind of tobacco to another. I
20 don't switch between any of them, but somebody could. But the
21 question was will they divert because of price, and the FTC
22 actually put on evidence that they did not.

23 Well, we didn't see any of that evidence from the
24 government in this case. We put on evidence of people changing
25 because of price. We actually did. And they can criticize the

1 pricing simulator --

2 THE COURT: So the answer to my question is sort of
3 these commonsense factors can be trumped by this economic
4 analysis data and whatever the actual diversion data, as close
5 as you can get to it, shows?

6 Is that the answer to my question?

7 MR. ROBERTSON: There are two different ways of
8 addressing the same thing. If you actually look at the *Brown*
9 *Shoe* quote that everybody cites, it says reasonable
10 interchangeability or elasticity of demand -- cross-elasticity
11 of demand. The first -- the commonsense way to get at it is a
12 proxy for doing it the other way, which is the actual
13 econometric way if you don't have any proof of the other
14 evidence.

15 And that's what the *Rothery* case which we cited
16 actually said. It says it's an evidentiary proxy for direct
17 proof of substitutability. That's 792 F.2d at 218. And the
18 purpose is to augment the analysis of interchangeability and
19 cross-elasticity statistician of demand. And that's in *CCC*
20 *Holdings* at 605 F.Supp. 2d at 26.

21 Now, to go to *CCC*, first one has to understand -- and I
22 tried that case too on the other side -- that one of the markets
23 was already stipulated to so it's kind of hard to use that
24 holding for much else. The other product market there wasn't
25 any -- there wasn't like we have here all these other methods of

1 competition. There were three players, and the only other
2 potential entrant was six guys in a garage. That was all there
3 was. It didn't have any traction at all, nothing. They hadn't
4 been in the market more than just a few months, certainly not
5 what we see here over eight, nine years and 18 of them over
6 seven, eight years. So that's not at all what we're talking
7 about.

8 Now, when you look at what the burden of the government
9 is to actually prove the market, they mention, oh, well, there's
10 a significant disparity of price or the prices move in different
11 directions. And I'd like to address that.

12 First, as a chart they pulled up -- in fact, it was one
13 of our charts which was, oddly enough, so much different than
14 theirs, you wonder why. They put up GX 629, which was the --
15 this particular chart (indicating). And they put up their
16 chart, and they found a way to have the line on the bottom flat.
17 Well, the only way they did that was including all the free
18 products to pull that average down.

19 Well, once free products started coming up in the tax
20 stores, you'll see that drop down too. If you look at actual
21 paid prices, that's what we had on our chart. And what we also
22 showed with Dr. Meyer is that the increase of price for paid
23 products for H&R Block and TurboTax mimicked the increase of
24 price for the tax stores, which were actually in the annual
25 report of H&R Block. So that's a little bit misleading what the

1 government is doing with that data.

2 Now, the other thing is that they said, oh, well,
3 people don't want really consider the price of the other. Well,
4 without mentioning the person's name or the company, I'll just
5 say it's one of the competitors out there -- DX 293 at page
6 93 -- where he considers in pricing all the methods, including
7 assisted preparation. The pricing simulator obviously considers
8 all the market.

9 And they mention Mr. Houseworth. Well, they could have
10 called him, as your Honor pointed out. They could have called
11 Mr. Maurer from Intuit. He was on their original witness list.
12 But they didn't call them. Both were deposed; Mr. Houseworth
13 three times. And what he actually said in GX 61 at 263 was that
14 he included assisted preparation in the market.

15 That's what he actually testified to under oath.
16 Didn't have to bring him here to say that. That's what he said.
17 That's the unrebutted testimony. They could have brought him
18 here and cross-examined. So did Mr. Bennett, which they
19 mentioned at Volume 2 at pages 90 to 92. And your Honor has
20 read our findings. It's in paragraph 7. There's a whole
21 section on that.

22 There's also this issue of, well, switching may be --
23 in terms of the price, that the price is really over \$200.
24 That's what we saw in their post-trial brief for the first time.
25 Actually, that's not really correct for assisted preparation.

1 There are some who pay more. But in DX 26, we do actually have
2 what people were paying. And what we see is that 51 million
3 assisted followers are paying less than \$150 and 42 million
4 digital DIY followers under \$150.

5 And one can see that there are a lot of digital -- of
6 assisted preparation filers who are paying a lot less than a
7 hundred dollars. The light blue is assisted. And you see that
8 under a hundred dollars, there are a lot of people who are
9 paying less than a hundred dollars.

10 Well, where are the prices for Block and TurboTax?
11 They are mostly in this 51- to \$100 range for the paid products.
12 That's where they are. And there's a lot of customers there
13 that are paying about the same thing for assisted prep.
14 So now you know why TurboTax publicly has said over and over
15 again how much they're focused on the assisted prep end of the
16 business. Because that's where the customers are, that's where
17 the fish are in the pond, especially as the pen and paper is
18 shrinking.

19 Why do you think my client is petrified of them? It's
20 not because they are taking away customers from online, because
21 they're not. As your Honor mentioned the word, the stickiness
22 issue, very few customers are actually switching out of an
23 online product once they're there.

24 But there's a lot of other movement out there in the
25 market, and what TurboTax knows is they have to go after the

1 stores. Well, where are the stores? Well, a lot of them are
2 with my client, they are at Jackson Hewitt, they are at Liberty
3 Tax. There are lots of CPAs.

4 THE COURT: Can I just ask you a question about the
5 Block retail stores for a second because I haven't really been
6 clear about this in this whole discussion.

7 And that is, does Block consider Intuit its biggest
8 competitor or a bigger competitor to its retail stores than
9 Liberty or Jackson Hewitt?

10 MR. ROBERTSON: Absolutely. Because they have more tax
11 returns total for all methods than anybody else. H&R Block is
12 second, including its stores and its online. It is number two
13 to TurboTax. That's why they're more worried about TurboTax.
14 TurboTax effectively -- I don't need to put it back up. That
15 first chart I showed on diversion. More people were switching
16 between TurboTax and back and forth and H&R Block retail stores
17 than from Liberty Tax or Jackson Hewitt. They are further down
18 the list.

19 The head-to-head competition is between TurboTax and
20 H&R Block stores. That's where the battle is right now. And if
21 you look at the documents that we cited from Intuit, from
22 TurboTax, that is what you'll see. That's all they're talking
23 about. They're not saying we need to do something to try to
24 take away a few more online customers from Block. They are
25 saying we need to go after the tax stores.

1 And what is Block doing in response to that? That's
2 the Isis commercial that we showed your Honor. Don't need to
3 play it again, but that's DX 6011 is. Isis Martinez where
4 she's -- the whole purpose of the ad is to attack Intuit.
5 Intuit is mentioned by name. This is a retail store
6 advertisement.

7 So I do think that what the evidence shows -- and
8 counsel just barely mentioned Intuit. And they are the biggest
9 player out there. They do more tax returns than Block does
10 total with all the stores and everything else, including all the
11 franchisees. And even in their example of the market share, you
12 can see that; that their total market share is much higher in
13 the total tax prep market than anybody else.

14 There is -- clearly, the first test about whether the
15 products are substitutes, we did have Dr. Warren-Boulton admit
16 in Volume 12, 101 to 107, that, in fact, they are substitutes.
17 The former CEO, Mr. Smyth, at DX 6122, told his own franchisees
18 that they were going to compete against -- the online is going
19 to compete against retail, and retail is going to have to
20 compete against online. That's what's happening in the
21 marketplace.

22 Even way back when Mr. Ernst was there, he said that
23 TurboTax he saw was the most significant threat to all of its
24 business. Not just online, but all of its business. That's in
25 Volume 3 at 69.

1 We also see Intuit saying the same thing; that they are
2 competing hard against the assisted preparation. That's in
3 DX 406, for example. And that's in an earnings call. That's
4 public. And we also lay this out in Paragraphs 49 and 65.

5 In the annual report at Block, they said under "Risks"
6 that they're competing against -- the retail is competing
7 against assisted -- assisted prep is competing against online
8 and that's a risk. And they started doing that in 2009 and in
9 2010 and 2011; not something that was recent. It really started
10 to hit in there.

11 And here's an example where they say that, well -- the
12 CEOs are not saying that they compete against each other.
13 Smyth, "We have many competitors; Intuit, TaxACT, Jackson
14 Hewitt, and Liberty." Same document I cited. Ernst, "There's
15 no question that some people shifted from both digital as well
16 as professional back to paper and pencil."

17 And you heard Mr. Cobb's testimony; I don't need to
18 repeat it all. But that is what he is worried about. And
19 Mr. Bennett, "We view the marketplace often as a broad market."
20 And Mr. Houseworth, "When I say the market, I'm thinking about
21 actually assisted and do-it-yourself."

22 So to say that Mr. Houseworth didn't think that
23 assisted was part of the market, this is what he actually said
24 under oath. If they didn't agree with that, they could have
25 brought him in here and said, well, what about this, what about

1 that? That's what the witnesses actually said. And I believe
2 that your Honor should take that into account.

3 THE COURT: But can I just ask you about GX 128, which
4 is the tax season '10 "Market Dynamics," H&R Block PowerPoint.
5 And in terms of what, you know --

6 What?

7 MR. WAYLAND: We can put it on the screen.

8 THE COURT: That's okay. You don't have to do that.

9 -- where, you know, this talks about H&R Block's own
10 analysis of the overall market and says that this suggests that
11 online is not pulling incrementally from assisted. Online is
12 stealing from other DIY options rather than creating a shift in
13 DIY versus assisted. Which seems to indicate that by H&R
14 Block's own analysis of where it's losing clients and why and
15 gaining clients and why, in its own breakdown of assisted versus
16 online, that it's not viewing online as its big competitor to
17 its retail stores.

18 And there are other analyses throughout this document
19 that suggest the same, which is why I was interested that, you
20 know, in your view, H&R Block views its biggest competitor to
21 its retail stores TurboTax, because -- that's not clear to me
22 from H&R Block's own market analysis.

23 MR. ROBERTSON: What you have there -- and we went
24 through, I don't know, dozens of these things where they would
25 pull up one thing and we pulled out a different page that showed

1 something contrary, but let me just stay away from that now
2 because I thought we got to the point of boredom when we were
3 doing that during the trial.

4 But this issue, which Mr. Bennett testified about, he
5 kept using the term "net-net," which was they were very
6 concerned that they didn't have their own online products
7 competing against their retail and taking products against
8 retail. That's what they were concerned about.

9 And on a net basis -- I don't have to say "net-net" --
10 but on a net basis, it was fairly stable between the two.

11 THE COURT: And it was testing that concern that I
12 think -- that is what underlies this market analysis.

13 MR. ROBERTSON: That's what they're focused on.

14 Now, to say that that's -- as counsel has, that that's
15 proof that there's no competition from TurboTax against their
16 tax stores, that's not what the company was saying. It's not
17 what they said in their annual reports for three years now in a
18 row. It's not what TurboTax says in their analysis. And a lot
19 of them are secret and I can't go through them, but there are
20 slews of documents that are in the record that I'm sure your
21 Honor has seen that says that that's not true; that they
22 actually are competing head to head with TurboTax store to
23 online. So I think that that's what the evidence shows there;
24 that there is a lot of competition.

25 Now, to say that there's no net-net change between H&R

1 Block online and its own retail stores, there is no change
2 between online Block and TaxACT or online Block and TurboTax.
3 They have been relatively stable for a long time. So if that's
4 a determination of what you should include in the market or not,
5 then we have to take TaxACT out of the market because we don't
6 see any change. And we see a radical change in price that
7 counsel put up there, which was true, the change on GX 629, when
8 the prices are going up for these premium products and TaxACT's
9 product is staying exactly at the same level.

10 Well, it happened that TurboTax, when increasing its
11 price, was increasing its market share versus TaxACT. Well,
12 under their analysis, maybe you shouldn't include TaxACT and
13 TaxSlayer and all the folks in the bottom of the market as in
14 the same market. Now, we haven't claimed that, but that follows
15 from their analysis.

16 THE COURT: Well, while you still have your hand on
17 that chart, I mean, maybe we can turn to the issue for which the
18 government has proffered that chart, which is slightly different
19 from what you're using it for. I mean, you're using it to say,
20 see, they are different markets -- they are all in the same
21 market, I guess. But they are using it for evidence of
22 potential coordinated effects.

23 And by showing the tracking and the up-and-down lines
24 between TurboTax and Block, is their analysis flawed in some way
25 in using that chart as an example of coordinated effects?

1 MR. ROBERTSON: I think it is. For one thing, they
2 never actually did that analysis. That was just counsel just
3 making the argument. One could do that analysis. They haven't.
4 But let's look at it. You'll see that the price is actually
5 moving in different directions during different times even on
6 the top end.

7 But where is the coordination with TaxACT products or
8 TaxSlayer or any of these other players in the bottom? What the
9 government is saying is that once we do a merger, that all of a
10 sudden because H&R Block now owns TaxACT, that they'll be able
11 to coordinate. Well, if he's right and they are coordinating on
12 the top end, they don't need TaxACT to do that. What they need
13 TaxACT to do is to stay in the bottom end and to stay charging
14 at low, low prices, which Mr. Bowen had on his document to the
15 board, to keep at low, low prices so they can continue to bring
16 in more customer count. As Mr. Cobb testified, that is his
17 mandate, that is what he's trying to do.

18 It doesn't make any sense that because we now own a
19 9.95 product, that's going to help us compete better with
20 products that are 40-, 50-, \$60, up to \$140. That doesn't make
21 any sense. You don't need to have TaxACT to do that. What they
22 need TaxACT for, as the documents actually show, the ones they
23 didn't want to show you that actually went to the board, that
24 they want to continue to charge a low, low price.

25 The reason that TaxSlayer and TaxHawk haven't increased

1 that much market share is because TaxACT is charging a low, low
2 price. They are the ones down in the bottom end of the market
3 beating it out on the bottom end, the low, low price. Well, if
4 they were to stop doing that, their market share would increase
5 dramatically, the same way that TaxACT's did back in 2004, '05,
6 and '06. They only increase their market share back when their
7 own expert said they were given an opportunity to do so because
8 TurboTax wasn't yet offering a free product.

9 Well, that's an opportunity -- well, if they raise
10 prices the way that they claim, that's an opportunity for
11 TaxSlayer and TaxHawk too. And let me just --

12 THE COURT: Well, Mr. Robertson, I have tried to
13 understand the dual-brand strategy that Block has testified
14 about in terms of post-merger. If this transaction is allowed
15 to occur, that Block would then be offering two free products;
16 Block At Home and TaxACT would continue. TaxACT would probably
17 be bumped off the FFA and Block At Home would remain on the FFA.

18 How should I understand that in terms of any potential
19 competitive effect or anticompetitive effect?

20 MR. ROBERTSON: It doesn't matter one bit, and here's
21 why. For one thing, TaxACT doesn't do very much on the FFA.
22 Once that event happened back in the 2005 tax season where the
23 free for everyone is taken off of the FFA, that's why TaxACT
24 went out to the Web. So they don't pay much attention to the
25 FFA at this point. And there are 18 other players on the FFA

1 today. And so there's no claim that there is not enough
2 competition on the FFA. That's not the issue. There are plenty
3 of have competitors on the FFA that offer free product.

4 And TaxACT is not able now to offer the maverick
5 offer -- whatever they want to call it back in 2003 -- they are
6 not allowed to do that, and they haven't been allowed to do that
7 since 2005. And so it doesn't change anything if TaxACT isn't
8 on the FFA but continues to do what it's doing on the Web, which
9 is to compete at a low, low price and compete for free, which
10 Mr. Cobb has committed to this Court and to his shareholders,
11 and Mr. Bennett actually said to his shareholders as well, that
12 they would continue to do that.

13 This claim that they are going to change quality, that
14 all of a sudden TaxACT is not going to do imports or something,
15 there's no evidence that TaxACT would stop doing anything like
16 that that it's currently doing at all. In fact, the reason that
17 Block wants to buy TaxACT, one of the two main reasons, is that
18 TaxACT does a very good job with the model that they have, which
19 is a low price model.

20 And that's why they are letting Mr. Dunn out here
21 (indicating) run the organization. He is the one that's going
22 to be running it. And the way he's been successful for 11 years
23 is by charging a low price and by offering free. And most of
24 the people who come in to his system come in for free, and many
25 of them stay free for a long time.

1 And the free issue --

2 THE COURT: Well, as I understand it, it might have
3 been Mr. Ernst, it might have been Mr. Bennett, talked about how
4 their intent with this purchase is that it will bring the TaxACT
5 customers into the Block family in -- also in terms of
6 upselling, which is how any of these companies who use this
7 marketing strategy of using free to bring people in and upsell
8 to them so that they can make revenue.

9 What it's -- the dots that I'm having trouble
10 collecting using your yellow and blue dots is how, with the
11 dual-brand strategy, TaxACT continuing as it is attracting
12 customers who TaxACT hopes to upsell to its premium or deluxe
13 TaxACT products, how any of that is going to be relevant to
14 Block's -- bringing those same customers into the Block family.

15 MR. ROBERTSON: And what they mean by that is that
16 they're buying a TaxACT product, and that Block can count that
17 as a customer when they go to shareholders and Mr. Cobb says we
18 have now 9 million customers. That's what he's being gauged by
19 and so that does matter.

20 Now, you said, well, why would they go ahead and let
21 Mr. Dunn do what he's doing? Mr. Dunn, in doing what he's
22 doing, was making more profit per unit than Block was per unit
23 in their business. He was doing better, more profitable, at
24 these low prices because his costs are so low and because he's
25 better at it.

1 And so that's something that's worth buying to get more
2 customers and more profit at a low price at the prices that he
3 is using. It's his model. And as Mr. Dunn testified, you break
4 that model, and you say, oh, what the heck, now we own them,
5 let's eliminate them, which, by the way, the document they cite
6 in their brief, once again, we saw the diamond document again,
7 which said it's an unsustainable strategy. Same page in what
8 they're citing.

9 It's unsustainable. You break his model, do you think
10 all those people are going to stay with him? Can you get new
11 customers if you break the model? The answer is no. Is there
12 any evidence that they intend on breaking the model? And the
13 answer is no.

14 What the evidence is is that he is committed to this
15 Court. They can go drag in Mr. Cobb if he decided to break his
16 word to this Court or break his word to his shareholders. Bring
17 him in next year. He is not going to do that. There is no
18 reason for him to break his word to this Court or to his
19 shareholders that he has no intention of changing his model.

20 Mr. Dunn is going to run this company. He is going to
21 run it with a low price. That's what the evidence is. And
22 Mr. Cobb saying that he believed that all the prices would
23 actually come down because he could decrease the costs of
24 operating his digital end of the business, there's no evidence
25 contrary to that either. And this is a procompetitive merger on

1 that basis.

2 Now, in terms of market share -- before I get off of
3 market share and move into some of the other areas, your Honor
4 mentioned the state issue. Well, that does matter. If more
5 than 50 percent or 50 percent -- we don't know what it is
6 because there's no evidence put on of that -- of the state
7 customers are not using the TaxACT or Block or whatever it is
8 that they are doing the federal form on, where are they going?
9 Where are they going? They don't have any evidence of that.

10 And they said, well, we should have put that in our
11 documents or we should have made a presentation of that. We
12 don't have the data; they do. They can go talk to Intuit and
13 find out how many state tax people they have or find out where
14 these people go. They could have done a survey. They could
15 have done any number of things to find out the answer to that
16 question. It's a lot of people.

17 Now, why does that matter? Because the way
18 Warren-Boulton did all of his analysis is he wrapped all that
19 state business into his analysis. His average price includes
20 free, he included the upsells which are to state, and it
21 includes all these other premium products in the case of Block
22 and TurboTax. He's including all that in his analysis. He
23 didn't pull them out. He included them in.

24 And we have no idea where they went, and counsel has
25 done nothing to try to find out the answer to that. And if you

1 want to find out where customers divert to or where they divert
2 to in case of a price change, which is what they actually did in
3 *Swedish Match* or actually did in the cases that -- the *Oracle*
4 case actually explains, how do you do that? Well, you could go
5 get information from buyers, including surveys concerning how
6 they would respond to price changes. I'm reading from the
7 Merger Guidelines. That's what they could have and have done in
8 other cases, failed to do here.

9 And that's what they got caught in when it came to
10 *SunGard*. That's what they got caught up in when they did *Oracle*
11 and when the Judge chastised them for not doing the analysis on
12 diversion, and that's why the Court threw out the merger
13 simulation that they had in that case, also because they used
14 market shares as the proxy for diversion because they hadn't
15 proved what the market was in the first place. And market
16 shares are not a good proxy for diversion.

17 Counsel said, oh, they did it another way. Well, the
18 other way they did it was switching data. Well, the switching
19 data that was put in the model was just between the big three,
20 as he called them. Wasn't anybody else. And so you don't know
21 what the actual switching or diversion is except he just took
22 50 percent. We're going to take that off of assisted, and we'll
23 assume that only 20 percent leave digital to go anywhere else.
24 And he took that off of the Hoover model which, not to repeat
25 what the witness said on why it was called the Hoover model,

1 that that number was picked up out of the air. There actually
2 was no evidence that any of those numbers were real. He just
3 assumed they were real and put them in the model.

4 I think that when you go back and look at the evidence,
5 they had the burden to prove the market. They did not do that.
6 These are substitutes, all of them. And if you look at *SunGard*,
7 look at *Oracle*, two cases which they did not cite -- and happens
8 to be the two closest cases to this one that were their last two
9 cases in this kind of industry, and they could not prove the
10 market for exactly the same reasons they didn't prove it here.

11 We didn't have to prove anything, but we decided to go
12 further and actually come in and show evidence of diversion and
13 to show that there were other methods like assisted preparation
14 and to show evidence from Intuit, which they had this whole time
15 over this last many, many months, they had that evidence, we did
16 not. We got it after the complaint was filed.

17 They had that evidence from Intuit. Your Honor's read
18 it. You've seen what it says. And to say that we should take a
19 blind eye and just say, well, we can't include assisted
20 preparation at all, because of what? Because there is no
21 evidence that it is? Well, there is a lot of evidence that
22 assisted preparation is a direct competitor to Block, and that
23 TurboTax is competing directly against tax stores.

24 And in the survey that was done for TaxACT, which was
25 done in reaction to what they asked us to do at the Department

1 of Justice, we did that survey and what it found was that most
2 of the people who would switch from TurboTax were going to
3 assisted preparation. They weren't going to H&R Block as the
4 closest competitor. H&R Block was way down the list in that
5 survey.

6 And so I think that to ignore the competitive effects
7 and ignore the fact that assisted preparation is a substitute
8 here under the case law -- and I'm sure your Honor has been very
9 diligent in this case in looking at cases and the documents --
10 and you look at those cases and you have to say how can you take
11 out this part of the market especially when you haven't actually
12 proved it? What you've done is simply taken
13 Dr. Warren-Boulton's word that there's some natural line beyond
14 digital, and that's where we should stop.

15 He started with all 18, the same that were in the
16 complaint, a month before he ever got hired. He started with
17 that and he stayed with that, even though he admitted during his
18 rebuttal that the switching data he relied upon actually showed
19 that some of these other methods, including stores, were closer
20 substitutes in terms of switching for diversion than other
21 online software providers, including TaxACT. Well, then, they
22 have to be in the same market. That's what the case law says,
23 and there's really no exception to that.

24 Now, as in *SunGard*, if that's where we end this case,
25 that does end the case. There's no reason to go any further.

1 We don't meet this 30 percent threshold that counsel is talking
2 about. It's not 40 percent as it would in his hypothetical
3 merger. We're not even close. And so there is no reason to go
4 any further. The whole point of coordinated effects in terms of
5 this assumption of coordinated effects, you get the assumption
6 if you have the high concentration. Without the high
7 concentration, you don't get the assumption.

8 Their whole argument in their brief that we somehow
9 have a burden to prove the absence of all these things, our
10 burden, if there is any, it's simply a burden of production, is
11 not very high. And I suggest, with all respect, that your Honor
12 just look at *Baker Hughes*. And what they cited is they have
13 cited *Chicago Bridge*, another one of my cases, in the Fifth
14 Circuit. And the Fifth Circuit distinguished *Baker Hughes* and
15 said that *Baker Hughes* had a lack standard, and they refused to
16 follow it. I thought it was great for me because I was down in
17 Louisiana and not here. But this Court is here, and *Baker*
18 *Hughes* is the governing law, and they just completely ignored
19 it.

20 Now, turning to two of the elements and then get to
21 expansion and keep within hopefully about the same time as
22 counsel, if not a little bit shorter.

23 In terms of unilateral effects, number one, we believe
24 it's contrary to what the actual evidence is, what Mr. Cobb
25 said, and what the board documents actually said. The board

1 documents actually did not have a price increase in them. In
2 fact, the board was told that the prices were likely going to go
3 down. To say that contrary to what the business decision is on
4 a \$287 million deal, that somehow they missed it -- they missed
5 the opportunity to raise prices, they didn't understand that --
6 I think is just fiction.

7 That's what the board made the decision on, that's what
8 Mr. Cobb made the decision on; that prices were not going up.
9 He testified both at his deposition and here at court, he
10 thought they were going to go down. He wanted to be more
11 competitive. He wanted to decrease his costs. He wanted to go
12 and fight against Intuit because that's the battlefield and
13 that's what he needed to do. So I think it is contrary to the
14 evidence.

15 The intent, as *Brown Shoe* actually says, "It's a most
16 important factor," quote. That's what it says. It doesn't say,
17 well, it's not relevant. I think that's what -- or irrelevant
18 was counsel's word. It's irrelevant in the case law he said.
19 That's not what it says. Or *Cardinal* or *Whole Foods* or
20 *Butterworth* or all these cases that your Honor knows quite well.

21 That our intent -- my client's intent -- does matter,
22 and it makes sense. It's not something they just made up. It
23 makes sense with the evidence that we presented. They don't
24 have any need to do that to gain customers. Mr. Dunn's model
25 works. Why change it? They like the way he does business,

1 Mr. Dunn testified, and also told his people at the time. He
2 told investors at the time, I like the way TaxACT does business.
3 Why would he change that?

4 And in terms of unilateral effects mimicking both *CCC*,
5 which counsel wanted to talk about, and *Oracle*, that you need to
6 have at least a 35 percent share in order to even have any power
7 to do that. Now, in the last year, the new Merger Guidelines
8 said, well, we don't agree with the 35 percent threshold
9 anymore. So the agencies have now ipse dixit said -- I wanted
10 to use a little Latin phrase there with all my eight years of
11 Latin -- that, well, we just don't believe it's true anymore.

12 Well, courts haven't said that. Courts have said,
13 yeah, you have to have a higher than 35 percent market share to
14 even get there. And there's a lot of explanation for that in
15 Judge walker's opinion in *Oracle*. And they're aware of that.
16 Several of these folks were there. And so I think that the
17 Court should consider that.

18 Also the exception under the commentary to the Merger
19 Guidelines where they say, well, we shouldn't use the 35 percent
20 anymore, it says it shouldn't apply where you have a substantial
21 closeness of competition, where they're closest competitors.
22 And in the closest competitor case, then you can try to make the
23 argument that nobody else will reposition and nobody else will
24 step into those shoes.

25 That's what *CCC* was analyzing. That's what Judge

1 Collyer looked at when she said, wait a minute, what about
2 AutoText over here? Aren't they a substitute for the second
3 player or are they some distant third? They are so far away
4 that they can't give consumers a choice? And when faced with
5 that, she rejected the unilateral effects model, the merger
6 simulation. Same routine.

7 And also because every time you put the numbers in that
8 my expert at the time put in there, it gave a price increase.
9 We did that under cross-examination for hours and hours and
10 hours until Judge Collyer looked over and said, okay, will you
11 tell me, does it always give you a price increase? And my
12 expert said yes. She said, well, I think we've heard enough of
13 this. Well, she rejected using that model.

14 If you think about this not as an antitrust case but as
15 any other case that your Honor hears day to day, and you have an
16 expert who comes in and says I have a model and it always
17 produces damages -- no matter what I do, it always produces
18 damages, so I want you to accept it -- well, as we cited in our
19 brief -- it's in Note 38, an article by Mr. Werden (phonetic)
20 who actually created the logic model that Dr. Warren-Boulton
21 used -- because there are many, many different ways to do this,
22 your Honor; there's not one merger simulation, there are many
23 different ways to do it -- he picked the one that his own
24 article called the "Back of the Envelope" approach.

25 But that logic model, Mr. Werden actually wrote this

1 article saying you really shouldn't use it unless you can prove
2 that it can make predictions in the past as well as the future.
3 Because if you can't prove that it fixed the facts of the case,
4 then it can be seriously misleading.

5 Well, I think that's what we have here, that's what we
6 had in *CCC*, unfortunately for me, but the fact is that there we
7 had no other choices in terms of competition, and so the Court
8 had other things to rely on. And the standard going to an FTC
9 hearing was very, very low, which I kept arguing is at my shins.
10 That's not where we are here, and that's not what this Court is
11 doing here. The Court is trying to find out what actually
12 happened and whether it is probable that there are
13 anticompetitive effects. Probable.

14 That's what *Brown Shoe* actually says. That's what
15 *SunGard* actually says. We don't have that.

16 Other aspects of their unilateral effects. How does
17 free affect it? You just use average prices.

18 THE COURT: Can I just pause here for just a second to
19 talk about, you know, sort of probably some frustration on the
20 part of economists about how courts and lawyers use their
21 economic models and some concern on the part of judges,
22 including, you know, Judge Collyer, about economic models that
23 always produce one result. So, you know, I'm aware of this
24 friction between the two professions on how they use each
25 other's work.

1 And in looking at -- one of the things that Courts look
2 at is sort of history, and does history repeat itself in
3 analyzing potential anticompetitive harm, which is a predictive
4 role, how much weight should I give to some of the history in
5 this case having to do with Block's experience with RedGear,
6 Block's experience with TaxNet, Mr. Dunn's own experience that
7 he talked about when Intuit bought his prior employer -- and I
8 think it was called TaxEdge, if I'm recalling that correctly,
9 and after two years into it, stopped TaxEdge -- how should I
10 look at that history in terms of putting aside the economic
11 models, which you have very effectively criticized, and I've
12 looked at some of the citations to some of the criticisms of
13 those economic models, to put econometrics aside for a second
14 and just look at history?

15 MR. ROBERTSON: Okay. Three things. And I don't know
16 a lot about the Parsons TurboTax thing. It's now a long time
17 ago.

18 THE COURT: I just have Mr. Dunn's testimony.

19 MR. ROBERTSON: Mr. Dunn mentioned it during his
20 testimony. But what we do know is that that was reviewed by
21 this same section, and they allowed that merger to happen
22 provided that the company promise to license to another party,
23 which they did.

24 And that's in the public record; it's not a secret.
25 And they let that merger go through. There wasn't any -- all

1 these other competitors that we see today didn't exist. Talk
2 about high HHIs or high market shares, it's way off the charts
3 compared to what this case is. They allowed that merger
4 through. They thought that that licensing to a third party, the
5 way that TaxACT has licensed to Avanquest, that that was
6 sufficient; that was a sufficient way to solve that problem.

7 Okay. So that's the first thing I would say there.
8 Why that changed and why they actually did that, we don't really
9 know. Mr. Dunn doesn't know either; otherwise, I could have
10 asked him. We didn't ask -- have the documents on Intuit that
11 far back.

12 THE COURT: No. I just have the cold fact. TaxEdge
13 with Mr. Dunn there, bought by Intuit, gone in two years.

14 MR. ROBERTSON: He wasn't told so he didn't make the
15 decision. Instead, as soon as he was told that he didn't need
16 to do tax software for them, he left and founded his own company
17 and did very well, as we see. Which the same thing could happen
18 here.

19 But the second point is what about the two that are
20 Block? Well, one of them, TaxNet, was very, very, very small.
21 They didn't buy it for TaxNet; they bought it for the person
22 that was trying to run it. And that person was then running all
23 of Block's area. And RedGear as well. RedGear itself has been
24 successful. It's not -- that is what you see of this other
25 software that's in Boston that you see out -- they talk about

1 the box software and all of that. That's where a lot of this
2 came from. It's not that the products weren't successful; it's
3 that the efficiencies that they were trying to gain were not
4 achieved in those cases.

5 TaxNet actually was successful as a product, but it was
6 very small and didn't have very many sales at all at the time.
7 I mean, they are much smaller than EasyTax that we see out
8 there. They weren't even close to TaxSlayer or to TaxHawk.
9 They were a very small company. What they were buying them for
10 was to get their owner to come in and help run the company at
11 Kansas City.

12 And that was the big thing that Mr. Bowen was talking
13 about when he said, well, that didn't work. If you bring
14 Mr. Dunn and say move to Kansas City and become an H&R Block
15 green tie person -- I didn't wear a green tie today -- then you
16 may fall under the same problems that Block has because you're
17 part of the corporate culture. In the same way that the
18 government often finds that if you bring somebody and say come
19 on in and work at the government, that you're not as efficient
20 as if hiring them and staying outside in their own culture.
21 That's why the government outsources a lot of things.

22 And so when they made the decision in this case, he was
23 asked, Mr. Bowen, to analyze that and say how should we do it
24 differently because we want to be successful. Well, the obvious
25 answer was don't bring them anywhere near Kansas City. Leave

1 them doing exactly the same thing they are doing now in their
2 own culture, in their own company, in Cedar Rapids, and then we
3 will expect them to do the same thing they're doing now.

4 And that was the big difference in terms of the way
5 they looked at RedGear and the way they looked at this
6 transaction. It wasn't a matter of just a success, it was also
7 a matter of gaining the efficiencies. Because Mr. Dunn, part of
8 how much he makes is based upon how well he does with these
9 efficiencies. That is a target that he has to meet. And also
10 keeping the customers. He has the same targets that Mr. Cobb
11 has.

12 And so the company wanted to tell the board, if you're
13 going to spend this much money -- and this was about 40 times
14 the amount of money that we're talking about for RedGear --
15 you're going to spend this kind of money, then we have to make
16 sure that we get what we paid for. And that's why you see these
17 pro formas. The pro formas show -- and I don't want to go into
18 the specifics of them -- show how much the company can make, if
19 they don't raise prices but they do it the way he wants to do
20 and continues to do it, how much more money they will make at
21 the company.

22 Very important for them. They compared that to doing
23 it themselves where over five years they would lose money, and
24 they wouldn't gain anywhere near the number of customers. They
25 thought that was not a good strategy. That's why they made the

1 decision, the board did, to go with Mr. Dunn. And Mr. Bowen
2 explained that. It's in the documents -- it's in the board
3 documents themselves, and that's at DX 347 at page 4, for
4 example, it's explained. And that's why they made that
5 decision.

6 So to answer your Honor's question -- and I hope I
7 have -- Block was concerned about this too. We don't want to do
8 a RedGear -- the RedGear product worked out fine, but we didn't
9 make as much money as we thought we would. What was the
10 problem? The problem was we brought the people to manage it
11 in-house, and that did not work because then they did things the
12 way that we always have done. And that wasn't working, and
13 that's why we were trying to do this.

14 So that's why this is different. That's why they also
15 are tired of having their own online software being run by their
16 own people in Kansas City. They want Mr. Dunn to do it out in
17 Cedar Rapids. He is very good at it.

18 So anyway, let me move on so I keep within the time.

19 THE COURT: Yes.

20 MR. ROBERTSON: I take it I have, what, about 12, 13
21 minutes?

22 THE COURT: Yes.

23 MR. ROBERTSON: I'll stop whenever your Honor wants me
24 to, obviously, but I think that's what I counted.

25 THE COURT: No. I think for the court reporter, who

1 also may need a break, at 1 o'clock; is that okay?

2 THE REPORTER: Yes, your Honor.

3 MR. ROBERTSON: All right, your Honor. And she has
4 have been very patient with all of us throughout this whole
5 process.

6 In any case, so going back to unilateral effects, your
7 Honor has read all the criticisms; I won't go through all of
8 them again. I think it's pretty clear what our criticisms are.

9 But the main thing that just bugs me to no end is that
10 when Mr. -- Dr. Warren-Boulton -- I'm used to Ph.D.s being
11 called "Mr." and "Ms." rather than "doctor," but that's what we
12 do here -- when he said they could gain 2- to \$3 million and
13 lose a million customers. That's what the effect of his model
14 is because the way it works is that you can't increase price
15 without losing output.

16 Well, is that logical based on the facts that your
17 Honor heard at trial? And the answer is no. It's contrary to
18 the facts. Well, if it's contrary to the facts, if this were
19 not an antitrust case where people think these models are kind
20 of interesting, then we wouldn't accept that. It's simply a
21 theory, not empirical evidence, which is what we cited in our
22 brief, what Commissioner Rush said when he accepted the new
23 Merger Guidelines and said it's going to be different when the
24 Courts get this because an expert's theory is just that; it's
25 not empirical evidence.

1 And that's what he finished with with his concurrence
2 on signing on to the Merger Guidelines. He was also the one
3 that tried *Oracle* so he's been through this. And that's
4 where -- he knew what actually happened there.

5 Now, also the other thing that I think we're missing
6 here is what about everybody else? Is Intuit really going to
7 play along with this, and are they going to see a price increase
8 and just do nothing? I don't want to go into their documents,
9 but you've seen their documents; that's not their plan. That is
10 not their plan.

11 And also in terms of coordinated effects as it rolls
12 into that as well, you have Intuit that is focused on assisted
13 preparation as their target. That's what they're doing. Why in
14 the world would they look over to Block and say let's implicitly
15 agree to raise prices on the online product so we can keep our
16 relative shares the same when that's not their focus? Their
17 focus is to kill Block over in the tax stores, which is
18 95 percent of what Block does. That's 95 percent of Block's
19 business in the tax stores, not this little online product.

20 So it wouldn't make any sense for Intuit that knows
21 that its future is tied to going after assisted preparation, to
22 make some implicit agreement with Block that we are going to go
23 raise prices because you just bought TaxACT. That doesn't
24 follow, and it doesn't follow either under coordinated effects
25 or under unilateral effects because there are other players out

1 there too.

2 In terms of coordinated effects -- and I think we've
3 done this well in our brief, I don't want to go into much detail
4 on that -- but if you look at the Intuit documents and what they
5 say they are going to do, it doesn't make any sense. That's not
6 what they're strategy is. If they saw a price increase as a
7 result of this merger, we know what they would do because it's
8 in their documents, and we cited those in our findings and in
9 our briefs so your Honor can see them. It's not what they're
10 going to do.

11 Now, this business of TaxACT being a maverick, I think
12 we beat that -- I hate to call it a dead horse because I think
13 that's where the term came from, a horse, but what TaxACT did
14 back in 2003 and then repeated it in 2005 doesn't make them a
15 maverick when everybody is a maverick. The idea of a maverick
16 is it's somehow unique. They're not unique at all.

17 In fact, as your Honor mentioned, Block and Intuit have
18 been doing all kinds of "mavericky" things, if you want to call
19 it, to beat each other up. And they are going to continue doing
20 that because the battleground is for Intuit to take away the
21 business from the stores. That's why the stores are advertising
22 it's Intuit. They are offering free 1040EZ products at the
23 stores.

24 So is Jackson Hewitt out there. You have Liberty Tax.
25 We have Jackson Hewitt actually in their own documents talking

1 about this fight between the stores and the online products.
2 Liberty, the same way. Those are in the documents. In Jackson
3 Hewitt, it's DX 5057 where they actually say that they are
4 concerned about the competition from online against their
5 stores. So this isn't just an Intuit issue or a Block issue.

6 And the famous maverick document going back to January
7 2006, which we saw up on the screen here a few moments ago, one
8 of the interesting parts about that is counsel was right; there
9 was no mention of TaxSlayer, no mention of TaxHawk. There was
10 also no mention of TurboTax or H&R Block. The only mention was
11 pen and paper and assisted preparation. That's the only thing
12 that document is focused on because that's what TaxACT was
13 focused on.

14 I think the freemium --

15 THE COURT: If we could just stop for just one second
16 about the whole maverick label that's been assigned to TaxACT.
17 And putting aside, you know, that label, putting aside whether
18 the maverick has to be unique in the marketplace, I mean, I
19 think -- you know, you assert in your brief that no merger is
20 going to join solely based on a maverick theory.

21 But I think you would accept that certainly in *Staples*,
22 also in *FTC v. Libby*, the Courts did look at the fact that one
23 of the parties to the transactions at issue were -- the word
24 that they use is a "particularly" aggressive competitor in the
25 market. And that if they didn't use the word "maverick," I

1 think TaxACT would qualify as one of the particularly aggressive
2 competitors in this market, certainly by contrast to some of the
3 other players who we heard from like TaxHawk who, for lifestyle
4 reasons, you know, puts things on a time frame that they could
5 do in one year, they extend it out for a few more.

6 So, I mean, you would agree that TaxACT's aggressive
7 position, competitive position in the marketplace, is a relevant
8 factor for the Court's consideration in analyzing this merger,
9 wouldn't you?

10 MR. ROBERTSON: Let me -- I'll directly answer your
11 question yes, and let me tell you why.

12 Because that's why H&R Block wants to buy them.
13 Because they want them to be an aggressive competitor against
14 Intuit and against everybody else out there. They are
15 successful making money adding new customers. It's a great
16 model. They don't want to break it. That model works.

17 We're not saying they are a failing firm at TaxACT.
18 They do great at what they do. And the company wants them to
19 continue doing exactly the same thing. So that's the first
20 answer.

21 And in looking at *Staples*, *Staples* is an interesting
22 case. I hate to say I'm involved in all these cases, but
23 unfortunately I was on the wrong side of that one; didn't do
24 very much on that one, thank goodness. But in the *Staples* case,
25 those are the only two players they were talking about.

1 Now, the defense said, oh, you should consider
2 everybody else. And, well, the reason why the FTC was able to
3 win that case was because Staples actually did their econometric
4 analysis saying that when Staples is not in the town, we can
5 charge a whole lot higher prices.

6 THE COURT: Yes. They had very strong evidence in that
7 case.

8 MR. ROBERTSON: Yes. And, you know, talk about being
9 particularly aggressive, they were uniquely aggressive against
10 Staples, uniquely aggressive against Staples. That was clearly
11 the case. There weren't 18 other competitors. There weren't
12 other competitors. And according to that analysis, that's the
13 only two relevant competitors.

14 That was what the evidence actually showed. And the
15 only thing that the defense tried to do to get around that was
16 the efficiencies defense, which we'll talk about. But that's
17 all that they really had. They couldn't say there was going to
18 be entry or there were other people that could reposition.
19 There was no evidence of any of that.

20 The evidence they had to deal with was this econometric
21 evidence. The FTC then mimicked it with their own to show that
22 it was correct. And that's all they did to prove direct
23 competitive effects. The Court actually held that there was a
24 market of really just those kind of stores, and really that was
25 it for most of these markets; they were the only two. In some

1 cases, it was one or the other and nobody else. That's how they
2 could do the econometric analysis.

3 So I think that in *Staples*, this kind of unilateral
4 effects thing works pretty well. When there's only two and
5 clearly one is a uniquely aggressive competitor and the company
6 knows they can raise prices by a huge amount, by the way based
7 on that analysis, that then that is a different case than what
8 we have here.

9 And, for example, they can, you know, say that
10 TaxSlayer and TaxHawk aren't good competitors or -- on the one
11 hand, they said that everybody was functionally the same, but
12 yet TaxHawk and TaxSlayer are not. Well, your Honor, I'm sure,
13 has looked at what these products are. It's the same in terms
14 of the lower-end products. This is just the Gator Bowl and the
15 NASCAR that TaxSlayer has that we have up on the screen just for
16 those who are reading.

17 But the fact is -- and that both of these are examples
18 of people who would love to get more customers if TaxACT were
19 foolish enough to raise their prices. And they had to raise
20 them by a lot. And the reason is that even under
21 Dr. Warren-Boulton's model, because he includes free as an
22 average, you have to take out free which means you have to raise
23 the prices of other things a whole lot more.

24 And then to raise prices by -- and gain a profit of 2-
25 to \$3 million and lose a million customers, which are going to

1 go somewhere, maybe to the fellow with the NASCAR, then we had
2 people that are there and not more than poised, they are already
3 in the market, and been there for years.

4 Now, in briefing this -- and I think this is pretty
5 important in terms of the law -- that counsel on the other side
6 cited *Chicago Bridge* as a standard and for some reason forgot
7 about *Baker Hughes*. *Baker Hughes* is the controlling precedent
8 here, and that's what that case turned on. That case turned on
9 entry, and there it was more potential entry from Canada. It
10 wasn't even somebody who had been in the market or somebody who
11 was there.

12 And the Court talked about what expansion was and
13 talked about what it took and even said that just the mere
14 threat of expansion could be enough. And interestingly, that
15 standard, which other courts think is low, in the Ninth Circuit
16 and also in *Chicago Bridge*, was rejected by them but is not
17 rejected here. It is the standard here in this circuit.

18 If there were nothing else in this case, the fact that
19 there are other people out there that are not distant thirds,
20 they are functionally the same as counsel admitted, then what
21 TaxACT has, if TaxACT were to act anticompetitively post-merger,
22 then -- and that's where all these price increases come from,
23 almost all of them are on TaxACT's product, not on the Block's
24 product in Dr. Warren-Boulton's model -- then these people are
25 not just poised to come in, they are ready.

1 And I think that the evidence is clear. I don't have
2 to go through any of the actual documents. A lot of those are
3 in secret. But I think that the fact that they are there, and
4 the fact that they are capable, and the fact that they have
5 capacity, all the things that one would look at to see whether
6 they would tell my client at Block or at TaxACT, should we raise
7 prices with the chance that we could get a 2- to \$3 million gain
8 and the chance that we're going to lose a million customers and
9 hope that these other people do nothing and hope that TurboTax
10 just says that's fine with us?

11 And by the way, proportionally, most of those are going
12 to go to Intuit. We're going to help out our competitor by
13 giving him a higher customer count which is what Mr. Cobb was
14 saying he was worried about. Does that make sense based on the
15 facts in this case? And we believe it does not.

16 And I think that in terms of what our burden is under
17 *Baker Hughes*, we went far beyond saying there was somebody in
18 Canada that might come in here. And at *CCC*, again, a much lower
19 standard at the FTC, all they had is they went out and found
20 this one fellow with five other folks that worked for him in his
21 house and to say that that's good enough. And when the customer
22 service people were over 20,000 at one of the companies versus
23 the one person that could answer the phone call there, was quite
24 different. There was no evidence put on that they could
25 actually do anything. And I kept flashing up the picture of the

1 guy's house, and we had him in here down the hallway here.

2 But in any case, we have actual evidence that these
3 competitors are there, and all the other ones that are out there
4 too that we cited in our findings that were deposed many of
5 them, they are there. It's far more proof than you can find in
6 any of the other cases here, especially *Baker Hughes*. And the
7 what did the government do to rebut it? They just don't like
8 the folks. I mean, you heard what the arguments are. No
9 contrary evidence. We don't have -- and I think the efficiency
10 stuff, I don't want to go too much time on there but to say that
11 the company made the decision. And one of the main reasons for
12 the decision was to gain these efficiencies.

13 Counsel makes a big argument that, well, some of them
14 are variable, not fixed, or they are fixed, not variable. And
15 yet their own commentary, the Merger Guidelines, at 62-3, says
16 that fixed costs can be relevant because consumers may benefit
17 from them over the longer term even if not immediately. Well,
18 what they will benefit here, as Mr. Dunn testified without any
19 controversy at all, without any other evidence, that they'll
20 have lower costs, they can compete more, but also he can lower
21 prices on all these banking products which the banks are not
22 letting him do right now, these third parties. He could do that
23 with Block and charge the lower prices and consumers would
24 benefit from that. And that would not be -- we would not be
25 able to do that, your Honor, if this merger is enjoined.

1 Now, we believe -- and I'm a minute past. I deeply
2 apologize to my court reporter. She is the only one moving.
3 The rest of us are just standing here.

4 But, your Honor, I do believe that when you consider
5 the case law in this case, consider *SunGard*, *Oracle*, for
6 example, closest cases to this one, consider what *Baker Hughes*
7 actually says and also *General Dynamics*, that the evidence that
8 we put on more than rebuts their case. It actually shows their
9 case is wrong. They have the burden throughout this case, as
10 *Baker Hughes* says, the burden from beginning to end, to prove
11 the market and to prove that it's probable that there would be
12 anticompetitive effects. There was no evidence of that, just
13 theory. Not empirical evidence, just theory.

14 And we rest our case, your Honor, and I thank your
15 Honor for all the time you spent on this. It's very important
16 to us and very important to my client. And we believe it's very
17 important to consumers in this country that we be allowed to go
18 forward with this deal and to show the Court that it will be a
19 great benefit in competing against Intuit, against others, and
20 to give consumers the benefits that we've actually shown to this
21 Court. Thank you, your Honor.

22 THE COURT: Thank you, Mr. Robertson.

23 MR. ROBERTSON: Your Honor, do you have any more
24 questions or am I done?

25 THE COURT: No, you're done.

1 MR. ROBERTSON: Thank you.

2 THE COURT: Mr. Wayland, do you have a rebuttal?

3 MR. WAYLAND: Yes, your Honor.

4 THE COURT: Why don't we resume at 2 o'clock.

5 (Lunch recess was taken.)

6 MR. WAYLAND: Good afternoon, your Honor.

7 THE COURT: Good afternoon. Are you ready to proceed,
8 Mr. Wayland?

9 MR. WAYLAND: I am. I hope I won't take much of the
10 Court's time, and I'll make my best effort to slow down for the
11 reporter. She was my friend until today.

12 Just one quick cleanup, your Honor. You had asked the
13 name of the document that had the reference to the large number
14 of customers that stay with digital or assisted. And that is a
15 June 2007 document entitled "Digital Tax Solutions Overview,"
16 H&R Block Government Exhibit 1151, your Honor.

17 THE COURT: Thank you.

18 MR. WAYLAND: A few points, your Honor. Let me start
19 with *Baker Hughes* and Mr. Robertson's suggestion that we've
20 somehow avoided *Baker Hughes* and therefore missed the relevant
21 cases in the District and the circuit. It's a 1990 case, your
22 Honor, which actually cites FTC cases so the idea that there is
23 some difference in the substantive standard between the FTC
24 cases and federal DOJ cases is just not right.

25 But since 1990, your Honor, we've cited cases, and I

1 think the most relevant case is the D.C. Circuit's opinion in
2 *Heinz*, which is on all four squares with this case, your Honor.
3 I discussed it this morning. It's got the same market share.
4 Had the same excuses offered by the defendants about their
5 intent and about the need to merge in order to compete more
6 aggressively and to bring innovation. Those are rejected by the
7 Court.

8 The other cases we cited, your Honor, come after *Baker*
9 *Hughes* as well. The application of the standards regarding
10 entry and expansion all are within the ambit of *Baker Hughes*,
11 and so the idea that we somehow ignored it is just not correct.

12 Mr. Robertson began his substantive presentation with
13 his concentric -- or a list of circles in a row. He said that
14 the key point there was change in price. And he's right. The
15 problem for Mr. Robertson is that those two exhibits don't shed
16 any light on the issue of change in price.

17 So we had two sets of circles. The first set of
18 circles purported to show what happens as a result of diversion.
19 Those circles were based on data that Dr. Meyer generated.
20 Remember, she says, well, I've done my simulation work and the
21 simulator shows that the closest, quote, "diversion" was to CPAs
22 and account answer, the most expensive.

23 THE COURT: You're talking about the blue and the gold
24 circles?

25 MR. WAYLAND: Blue and gold circles, yes.

1 THE COURT: Right.

2 MR. WAYLAND: The blue and gold circle charts which we
3 don't have a copy of, your Honor, but you do, I think.

4 THE COURT: Could I have a copy of that, Mr. Robertson?
5 At some point if you can provide a copy.

6 MR. ROBERTSON: Yes, your Honor.

7 MR. WAYLAND: If I had my board, your Honor, I'd draw
8 them for you, but I don't.

9 Anyway, he set up a set of circles, and he had
10 Dr. Warren-Boulton's candidate market, which was digital
11 products, and then he filled in other circles with other
12 products. There are two charts. The first chart was, quote,
13 the "diversion chart." But the basis for the diversion is
14 simply Dr. Meyer's analysis, which we've dealt with and don't
15 think it is the basis for anything.

16 THE COURT: Well, I'm glad you started with this
17 because I'm actually more curious about the chart that's based
18 on the IRS switching data.

19 MR. WAYLAND: I'm turning to that next, your Honor.

20 THE COURT: Okay.

21 MR. WAYLAND: The second chart was the IRS switching
22 data chart. And let me say a few words about that.

23 One, again, it would be easier if I had it, but the
24 next circle -- one of the large circles closer to TurboTax than
25 TaxACT was an aggregation of CPAs. So, again, they have jumped

1 together all CPAs. If you actually disaggregate that, you'd see
2 that the closest substitutes to H&R Block are TurboTax and
3 TaxACT and H&R Block's retail stores. Those are individually
4 the closest substitutes if you break them out that way.

5 And secondly --

6 THE COURT: Based on the IRS switching data?

7 MR. WAYLAND: Yes, exactly, your Honor.

8 THE COURT: Because it is one of those peculiar things
9 in Dr. Meyer's report in Paragraph 156 where she does criticize,
10 you know, the use of the IRS switching data by
11 Dr. Warren-Boulton. And there's sort of, you know, interesting
12 patterns that she picks up using this data that suggest that
13 TaxACT customers, whether they had a change in their tax return
14 complexity or not, had a higher switching rate to assisted than
15 to H&R Block At Home or TurboTax, which for these value price
16 conscious customers is, you know, sort of a little bit of --

17 MR. WAYLAND: Peculiar. It's actually explainable,
18 your Honor, if you think about it and the reasons why people are
19 switching. Let's put up a number of facts together, and I think
20 it makes a little more sense.

21 First fact: I don't think there's any disagreement
22 that the evidence seems to be that the defendants at least
23 believe that most of the switching between digital and assisted
24 can be explained for non-price reasons such as a change in
25 circumstance, et cetera. Fact number one.

1 Fact number two, high loyalty rates generally among
2 digital companies. There's a stickiness factor, okay, so a lot
3 of people stick -- if they are going to stay in digital, they
4 stay with their company. It's a fairly high stickiness factor.

5 Okay. So if you put those two facts together, you
6 think, yes, people who are switching are switching for a
7 non-price reason. They are switching because their situation
8 changed. So you might expect to see -- again, I'm just taking
9 all this data at face value if that's what's going on. It's as
10 easily explainable by non-price reasons, which is what we're all
11 about here, as by price reasons. In fact, it's probably more
12 likely --

13 THE COURT: Does it have to be non-price reasons, I
14 mean, because people who switch between TaxACT --

15 MR. WAYLAND: It's likely non-price reasons. That's my
16 point, your Honor.

17 THE COURT: It's got to be a non-price reason because
18 if you're switching to a more expensive --

19 MR. WAYLAND: That's the answer, your Honor, especially
20 if you look at TaxACT which is so much lower priced than
21 assisted. People are switching because -- for the reasons that
22 the defendants say they switch; because they have had a change
23 in circumstances that require them to have a more complex tax
24 return or similar reasons.

25 So I think that's what we make of the switching data.

1 And they certainly don't tell us anything about a response to a
2 price change. And that's, again, what's wrong with the circle
3 chart. It says -- even if you didn't have a problem of
4 aggregation, which it does, as we've just explained, if people
5 are switching from H&R Block to assisted, that chart doesn't
6 tell us why they're doing, okay, so it doesn't shed light on the
7 question that Mr. Robertson posed when he started with the
8 charts, which is does this tell us anything about what happens
9 as a result of a price change? So it's correlation but not
10 causal. That's the problem here.

11 There's a third problem, and that's this:
12 Mr. Robertson said that Dr. Rick Warren-Boulton threw out the
13 circles. I think it's the blue circles that come in. He said
14 threw out the circles is what he said in the transcript. But
15 it's not Dr. Warren-Boulton who throws those out; it's the
16 defendant's own executive. When they analyze the market, they
17 throw them out. When they say who are our direct competitors,
18 they don't include those other yellow dots. When they make
19 decisions about pricing, they don't include the yellow dots.
20 They only include the blue dots.

21 So I think -- let's assume that you don't like either
22 of the experts, your Honor. You may say, "A pox on both your
23 houses."

24 THE COURT: I think you've both done very good jobs
25 showing that these econometric models --

1 MR. WAYLAND: Are problematic sometimes, right. And
2 I'll have to tell you, Dr. Warren-Boulton says that in his
3 report. It's not like he says I've got a miracle cure here for
4 telling you how to assess the probabilities of harm. We have
5 limitations as economists. Here's the best we can do at this
6 point.

7 But let's assume, your Honor, that you say, "A pox on
8 both your houses. I don't like the expert testimony." And I'll
9 tell you in a minute why you shouldn't do that with
10 Warren-Boulton, but let's assume that you do.

11 Then we go to *Brown Shoe* and say what else should we
12 look at it, right? And it's industry -- how the industry looks
13 at itself. And when you get there, your Honor said the
14 econometric evidence in *Staples* was, quote, "very strong." You
15 said very strong. Here, the industry evidence is about as
16 strong as you're ever going to get.

17 Now, I don't have Mr. Robertson's experience in trying
18 all the cases that he's been describing to the Court over the
19 course of the trial, but I've read the cases, your Honor, and
20 the idea that you're going to find a more powerful admission of
21 what the markets are, what the pricing is in these markets, is
22 hard to imagine. Document after document after document, price
23 decision after price decision made on the basis of a digital
24 market.

25 Again, we're not the ones denying that; they are.

1 We're saying there might be a bigger market to think about in
2 some way, but if you put *Brown Shoe* up because you don't believe
3 the experts, you're left with how they describe the market and
4 how they price their products. And that's about as powerful as
5 you're ever going to get.

6 Let me just show you one or two things because
7 Mr. Robertson said -- I don't know if there's any evidence in
8 the record, but he said today that Intuit's -- H&R Block's
9 biggest fear in the assisted market is Intuit. I think that's
10 what he said. I think you asked him about that. Let's see what
11 the documents actually say. We'll just look at one or two.

12 We showed this earlier, but this is -- what's the year
13 on this? 2010. This is 2010. It was a board presentation,
14 2010. This is a board presentation, your Honor, 2010. So
15 unless the board's changed its mind pretty recently -- we didn't
16 have any evidence of this -- this is an assisted competitor
17 analysis. This is the assisted business. They list the
18 competitors; Liberty Tax, Jackson Hewitt, CPAs, mom-and-pops.

19 Next page, "Digital Competitor Analysis," TurboTax and
20 TaxACT. I mean, you can get up here and say a lot about the
21 market, but you need evidence. And here's the evidence; the
22 June 2010 board presentation. So that goes to the idea that
23 they are the biggest competitor, and it goes to the idea that
24 when you look at the markets and who your competitors are, it's
25 been consistent year after year.

1 And I promised that I'd try to convince you not to
2 throw out Dr. Warren-Boulton. Let me just say a couple of
3 points about his work.

4 Mr. Robertson pointed to *CCC*, for example, and said the
5 Court there was critical of the expert's work. And she was.
6 And the principal reason was the amount of data that she used.
7 She said the underlying data that you're relying wasn't
8 sufficient, like 18 data points in a survey.

9 That's the problem with their work here, your Honor;
10 it's the 2011 survey. Dr. Warren-Boulton used the entire amount
11 of evidence that you can get in this case. He used the IRS
12 switching data. And as he admits, it's not a direct way to
13 measure diversion so you have to do things with it. You have to
14 discount it. You have to analyze it. You have to figure out
15 what you can tell from it, okay.

16 And this isn't *Staples*. It's not *Staples* where we have
17 SKUs, where they have all that data that's available to you, so
18 you have to make due. And it's not the best. It's not as good
19 as *Staples*, but it's what economists can do and they apply
20 merger simulation models. And, yes, when you have high
21 diversion and when you have high margins, you get a positive
22 number for harm. That's what the model is supposed to do
23 because that's how economics works.

24 If you have high margin, you can -- you don't have to
25 shift a lot of share in order to get harm to consumers and

1 positive profits to yourself. So it's not surprising that
2 models do that. And there's checks on those models. That's why
3 you go to efficiencies. That's why you go to expansion. That's
4 why you look at other evidence in the case.

5 We're not attempting to put the whole case on
6 Dr. Warren-Boulton's shoulders because that would be hard to do
7 given the limitations on this. But it's an indication. When
8 you do your econometrics the way other economists do, here's
9 what you come up with. It's not the cure all, but it's better
10 than certainly what Dr. Meyer did, and it gives you an
11 indication that the other evidence, the admissions about market
12 share, the suggestions that the parties understand what the
13 consequences of this could be when they are not writing their
14 4-c, it suggests that that's all moving in the right direction.

15 State issue, Mr. Robertson talked about that. Your
16 Honor had some questions. This is the way I think about it,
17 your Honor: The Department of Justice opened an investigation
18 when the parties came in and said we'd like to do this
19 transaction, as they always do. And the parties said, here's
20 the way you need to think about the market: There is this big
21 market out there, whether it's a digital market, whether it's
22 all tax market, and here's how you measure shares in that
23 market. You use IRS data, and you count up who is doing what.
24 That's the way to measure shares.

25 Mr. Newkirk, Mr. Dunn, others in their testimony said

1 that's the way we calculate our share when we're doing our
2 business. We don't break out state. We assume that it's all in
3 the same market. When we measure revenue, we don't break out
4 state revenue. It all comes together in the average pricing.

5 And so that's what the *Visa* case is. I think we cited
6 it in our papers. It's 163 F.Supp. 2d at 338. That's what *Visa*
7 says. It says when the parties come in and tell you something
8 about the market, you're entitled to rely on that. And we don't
9 have to go out and necessarily do additional research to figure
10 out whether we should take their word. Of course we test it.
11 But to suggest that there's some other way of counting, the
12 burden shouldn't shift like that.

13 And let me say a few words about this data. Well,
14 before I get there, there's no evidence -- so we start with the
15 parties' view that this is how you look at it. And then we say,
16 was any evidence presented to us or did we find any evidence as
17 we looked at market share that suggested that using the federal
18 data was not the right way to look at the markets? The parties
19 never came to us and said, oh, you're getting it wrong if you
20 don't break out state. They didn't do that.

21 And so there's no evidence to suggest that it's an
22 improper way to look at a market; that saying that there's --
23 using the federal data to calculate shares for either a digital
24 or all tax preparation market is somehow wrong or gets it wrong.
25 There's no evidence that that's the case. In fact, the evidence

1 is to the contrary because the parties use that data to do it
2 themselves.

3 There's also no evidence that any of the -- well, let
4 me back up.

5 The data that they gave you says for some of the
6 digital competitors, a number of people didn't buy their state
7 product. So that's what your Honor was focused on. What that
8 doesn't tell you --

9 THE COURT: Less than half.

10 MR. WAYLAND: In some cases for some people.

11 What that doesn't tell you is that they went somewhere
12 else with -- to another actual competitor. And that could be
13 for two reasons, your Honor. One would be a number of state
14 don't have federal -- a state filing, so Texas, for example, a
15 lot of people in Texas use all these products. They are not
16 filing state products.

17 Secondly, a lot of states have free filing. So you
18 have to buy the federal or use the federal and then you can just
19 go on your own to the free state site. So that's why when you
20 look at these numbers, there's no suggestion that anybody from
21 H&R Block that doesn't use their state product is actually using
22 somebody else's product. No evidence at all. And you can look
23 at all their numbers and you'll see that. It just says, for a
24 number of reasons, people aren't using that state tax.

25 And if you actually go on the Web, your Honor -- I

1 can't testify, and there hasn't been any evidence to the
2 contrary, that it's very hard to actually get to the state. You
3 have to go through the federal first. You don't just go and buy
4 the state.

5 So for all those reasons, I think it's completely
6 appropriate for the Court to conclude that the market shares
7 data that the parties rely on and that we've relied on is
8 adequate to calculate market shares here for an all digital or
9 an all tax preparation market.

10 And the last case I'll cite, your Honor, which we do
11 cite in our brief, is *PPG*. And that's a case where the Court
12 said, look, you can't always be precise, and it's okay to
13 estimate market shares. And I think for all of the facts that
14 I've laid out, it would be okay to conclude that the state
15 numbers follow the federal numbers, and there's no reason to
16 suggest otherwise.

17 Mr. Robertson, I think he said it was like the point
18 that aggrieved him the most in this case, which was that by his
19 calculation, his clients aren't going to make much money if they
20 raise prices, okay, our profits are going to be X. There's not
21 a single case that looks at -- tries to -- would justify a
22 merger because -- by looking at the profits that some merged
23 party is going to make. You look at consumer harm, your Honor.

24 And the evidence here, whether you rely on
25 Dr. Warren-Boulton's estimates or whether you look at the

1 parties' own evidence as to what they might do or the prospect
2 of collusion, shows there's going to be consumer harm. And it
3 doesn't -- you can't offset it by saying, oh, I'm only going to
4 make a little bit of money from that harm to consumers. That's
5 not a response, your Honor, under the law.

6 Finally, your Honor, Mr. Robertson talked about the
7 principles at issue here and said his client, you know, should
8 have the right to merge and help consumers. Well, one of the
9 principles is, of course, the consistent enforcement of the
10 antitrust laws which are intended, as Judge Collyer points out,
11 to ensure that in a high -- where markets are concentrated, that
12 transactions aren't allowed to proceed that threaten consumer
13 harm.

14 And the law doesn't say we have to be certain about
15 that because it's impossible to be certain. As your Honor has
16 suggested today and throughout the trial, it's kind of hard to
17 be certain about what's going to happen. But what the law says
18 is that where you have these high concentrations of market
19 share and concentration, there's a presumption. And that's
20 because it is kind of hard sometimes to quantify that. That's
21 why the presumption exists. Because the law recognizes that in
22 general, if you allow that to happen, there's likely to be harm.

23 So that's why -- that's what's at stake here. And
24 there's a line of cases in this District that say that these are
25 the types of transactions that have to be blocked. And that's

1 what this Court needs to do; it needs to not deviate from that
2 line of transactions. And it doesn't matter whether this is a
3 relatively small transaction or whether it's going to be a
4 relatively big transaction involving billions of dollars; it's
5 the same principle.

6 And the principle in the case law needs to be applied
7 here, and it needs to be applied equally. And that is that a
8 transaction that threatens this harm because of the
9 concentration without any justifying principles, because the
10 parties could do exactly what they could do by not doing the
11 transaction, needs to be stopped. Thank you.

12 THE COURT: Thank you.

13 MR. WAYLAND: Unless you have any questions, your
14 Honor.

15 THE COURT: No.

16 I want to thank both sides for their very -- do you
17 want to respond at all?

18 MR. ROBERTSON: We can talk all day, your Honor. Any
19 questions your Honor has.

20 I think we have given a lot of information to the
21 Court, but I'd be happy to answer any questions.

22 THE COURT: No. I'm out of questions. Well, that's
23 not exactly true, but I think I need to look at all the
24 documents.

25 Just for planning purposes, I expect to have a decision

1 in the case before the end of the month, which may not be as
2 prompt as the parties would like, but it's -- I have a lot of
3 material to look through, and following the bread crumbs from
4 the briefs to the statement of facts and then to the original
5 documents takes some time.

6 But I want to thank both sides for their very helpful
7 arguments and briefing on the issues, and I'll come out with my
8 opinion before the end of the month. I'm going to otherwise
9 take it under advisement. So thank you.

10 (Proceedings adjourned at 2:25 p.m.)

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CERTIFICATE OF OFFICIAL COURT REPORTER

I, Lisa S. Schwam, certify that the foregoing is a correct transcript from the record of proceedings in the above-entitled matter.

SIGNATURE OF COURT REPORTER

DATE