08:14:55 1	IN THE UNITED STATES DISTRICT COURT
2	FOR THE DISTRICT OF DELAWARE
3	
4	UNITED STATES OF AMERICA, ) ) VOLUME 4
5	Plaintiff, ) ) C.A. No. 21-1644(MN)
6	v. )
7	UNITED STATES SUGAR ) CORPORATION, et al., )
8	) Defendants. )
9	
10	Thursday, April 21, 2022
11	8:30 a.m. Bench Trial
12	
13	844 King Street Wilmington, Delaware
14	
15	BEFORE: THE HONORABLE MARYELLEN NOREIKA United States District Court Judge
16	
17	APPEARANCES:
18	ATTEMORIOUS.
19	UNITED STATES ATTORNEY'S OFFICE BY: SHAMOOR ANIS, ESQ.
20	-and
21	U.S. DEPARTMENT OF JUSTICE
22	BY: BRIAN E. HANNA, ESQ.
23	BY: CHINITA M. SINKLER, ESQ. BY: ROBERT LEPORE, ESQ.
24	BY: CURTIS STRONG, ESQ.
25	Counsel for the Plaintiff

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21		-and-
22		
23		STINSON, LLP BY: PETER J. SCHWINGLER, ESQ.
24		Counsel for the Defendant
25		United Sugars Corporation

08:29:17 2 THE COURT: Good morning. Please be seated.

08:29:17 2 All right. Where are we?

08:29:23 3 MS. DWYER: Good morning, Your Honor. At this

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MS. DWYER: Good morning, Your Honor. At this time defendants' would like to play the video deposition of Mr. John Yonover of Indiana Sugars. He's requested that his deposition be played under seal because his testimony contains competitively sensitive information.

THE COURT: So my ruling from yesterday on the depositions will apply. I think good cause has been established in the submissions that we have had before us, but I will ask that you ensure that the court reporter knows what is confidential so we can do a line-by-line redaction of the transcript.

MS. DWYER: His counsel, Robert Cecil, is here today and would like to make an additional request.

MR.CECIL: Good morning. Robert Cecil on behalf of Indiana Sugars.

Your Honor, I just want to address something that came up yesterday in Dr. Hill's direct examination. At one point he offered two numbers that we seek to have sealed in the record. He have offered testimony regarding Indiana Sugar's quantity of hundredweight sold and so just that specific number we would like to have sealed. He also testified directly after that to the percentage that that represented of the market share. And so just the number of

08:30:32 1 the percentage we would also ask to have sealed. 08:30:35 2 spoken to counsel for both plaintiff and defendants and they 08:30:38 3 don't oppose that request. 08:30:39 4 That's fine. You want to put on the THE COURT: 08:30:42 5 record something to establish that that is competitively 08:30:44 6 sensitive so I can rule on it. 08:30:47 7 MR. STEEPLE: Yes, Your Honor. It goes back to 08:30:48 8 our motion at Docket No. 182, but this is information that's 08:30:55 9 closely held by the company. It's competitively sensitive 08:30:5810 in terms of the amount of the quantity of sugar they need to put into the market, their percentage of market share and so 08:31:0111 08:31:0512 for those reasons, Your Honor, for that to be divulged to the public would be harmful to the business. For that 08:31:0913 08:31:1314 reason, Your Honor, we ask for those two numbers to be 08:31:1515 sealed from the public record. 08:31:1716 THE COURT: We will do that for the reasons you 08:31:1817 just stated, as well as in the written submission. 08:31:2318 MR. STEEPLE: Thank you, Your Honor. 08:31:2719 (Courtroom sealed.) 08:31:2720 THE COURT: Okay. Play the deposition. 08:31:3221 (Videotape deposition of John Yonover:) 08:31:3522 Q. How long have you worked at Indiana Sugars? 08:31:3723 I have been a full-time employee here for about 08:31:4124 thirty-five years. It's my family's business. I'm third generation. And so as soon as I was old enough to hold a 08:31:4425

08:31:48 1 broom, I've been involved in this company. 08:31:51 2 Q. Okay. And what's your current job? 08:31:52 3 President and chief operating officer. Α. 08:31:56 4 And Mr. Yonover, what kind of business is Indiana 0. 08:32:00 5 Sugars? 08:32:00 6 We would classify ourselves as a value-added Α. 08:32:05 7 distributor. 08:32:05 8 What is a value-added distributor? Q. 08:32:07 9 Α. We buy sugar and do stuff to it. We take it and we 08:32:1210 package it; we liquefy it; we grind it; we warehouse it; and we distribute it. 08:32:1811 08:32:2212 And for your manufacturing processes themselves, how 0. 08:32:2713 many manufacturing facilities do you have? 08:32:3014 Α. Well, manufacturing -- we don't make sugar. 08:32:3515 Q. Right. 08:32:3716 We buy sugar. So, our manufacturing is more Α. 08:32:4117 packaging, grinding, and liquification. And we have five 08:32:4618 facilities. 08:32:4819 Can you give a range in pounds of how much sugar Q. 08:32:5320 Indiana Sugars buys on a yearly basis? 08:32:5721 Α. I would say that we're probably one of the top ten to 08:33:0122 fifteen buyers of sugar in America. 08:33:0323 And for the domestic sugar that you're buying --

refined sugar, who does Indiana Sugars buy its domestic

refined cane sugar from?

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08:33:1425

08:33:16 1 Α. We buy from every single U.S. producer of sugar. 08:33:20 2 Of cane sugar? Q. 08:33:22 3 As well. Beet and cane. We buy from all of them. Α. 08:33:26 4 Now, I want to ask you about refined imported sugar. Ο. Does Indiana Sugars buy imported refined sugar? 08:33:30 5 08:33:34 6 We do. Α. 08:33:35 7 Q. Who does Indiana Sugars buy its imported refined 08:33:40 8 sugar from? 08:33:40 9 Α. It's a pretty lengthy list of different people we 08:33:4610 trade with. And, I would call it extremely proprietary. 08:33:4911 Q. Who are Indiana Sugars' typical type customers for 08:33:5312 refined sugar? 08:33:5413 All the way from little mom and pop food companies, 08:33:5814 all the way up to top five consumer packaged goods 08:34:0315 companies. 08:34:0416 And when you say "food companies," could you give me 08:34:1017 an example? 08:34:1318 Α. Kraft would be an example. 08:34:2019 Can you tell me where the majority of Indiana Sugars Q. 08:34:2420 customers are located? 08:34:2421 Α. So, I would say the majority of our customers are within 250 miles of our five plants. 08:34:2822 08:34:3023 Does Indiana Sugars currently have any plans to 0. expand its sales in the southeastern United States? 08:34:3424

We are always looking to increase our business.

08:34:3725

Α.

08:34:41 1 we are always looking to prospect and grow. So, the basic 08:34:46 2 answer to your question is, yes, we're always looking in all markets that we can potentially trade in. 08:34:50 3 That's okay. Does Indiana Sugars have any current 08:34:53 4 Ο. plans on the books, to expand its sales in the southeastern 08:34:58 5 08:35:02 6 United States? 08:35:02 7 Α. Yes. 08:35:03 8 What are those plans? Q. 08:35:06 9 Α. We're considering building a new facility in the 08:35:1210 area. And what's your estimate of how long it would take to 08:35:161 Q. 08:35:2012 get such a facility open? 08:35:2113 Twelve to eighteen months. 08:35:2414 Who are Indiana Sugars' main competitors in the sale Ο. of refined granulated sugar? 08:35:2815 08:35:3016 It's a very unusual business. Because, we have 08:35:3317 competitors who do what we do. And then the people that we buy from are also our competitors sometimes, too. 08:35:3718 08:35:4119 Has Indiana Sugars ever bid to supply refined sugar Q. 08:35:420 to a customer that it was aware was one of United's top 08:35:5221 customers? 08:36:0022 Α. Certainly.

Could you expand? How frequent?

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Q.

Α.

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How often?

Frequently.

- 08:36:10 1 A. Well, United Sugars is one of the largest producers
  08:36:15 2 of sugar in America. They pretty much sell everybody. So,
  08:36:23 3 we would often quote it to the same customers.
  - Q. How often do you win those?
  - A. How often do we win them? We have no tracking mechanism for that. I -- we've been in business a hundred years next year. So I guess we're winning some.
  - Q. I wanted to ask you about the USDA sugar program. Are you familiar with it?
  - A. I would say I'm very familiar with it. Yes.
  - Q. And what's your familiarity with it?
  - A. Well, since it pretty much dictates the entire business, I -- I would say I know it pretty well.
  - Q. You testified earlier today that Indiana Sugars purchases sugar from pretty much every supplier that's out there. Is that right?
  - A. Well, in the United States, every supplier that's out there. Yes.
  - Q. Okay. Every supplier in the United States that's out there, you buy from is that right?
  - A. Yes.
  - Q. And then Indiana Sugars also buys from a number of importers?
  - A. Right.
  - Q. Correct?

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- 08:37:1919
- 08:37:2120 08:37:2421
- 08:37:2422
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08:37:31 1 Α. Yes, that's correct. 08:37:31 2 Q. I'm going to mark as Exhibit 1, a document Bates stamped INDSUG-00002. And I believe you have access to 08:37:34 3 that. Let me know when you have it handy? 08:37:42 4 08:37:46 5 Okay. Α. I have it. 08:37:47 6 Okay. Great. I'm going to represent to you that Q. 08:37:51 7 this is a chart that your counsel produced to us in this 08:37:54 8 case. Have you seen it before? 08:37:55 9 Α. I have. 08:37:5610 And did you help prepare it? Q. I did. 08:37:5711 Α. 08:37:5812 Okay. Does it accurately reflect the suppliers from Q. 08:38:0213 whom Indiana Sugars purchased sugar from 2016 to 2021? 08:38:0814 Α. Yes, it does. 08:38:0915 Is it specifically the top ten suppliers? Q. 08:38:1116 Α. It is our sugar suppliers. 08:38:1517 Okay. Looking at Exhibit 1, we see that Indiana Q. Sugars's top supplier for the 08:38:2118 Is 08:38:2619 that right? 08:38:2620 Α. Yes. That's correct. 08:38:2721 Q. And who is Indiana Sugars's number two supplier in two of the last three years? 08:38:3322 08:38:3523 Α. 08:38:3724 was number three in 2020. Is that right? Q. 08:38:4125 Α. Yep.

08:38:42 1 Q. It flipped to third place when imports took over 08:38:46 2 number two? That's exactly right. 08:38:46 3 Yeah. Α. Okay. And by the way, I should be very clear that 08:38:49 4 0. the category called "offshore supply chain," that's the 08:38:52 5 08:38:58 6 import category, right? 08:38:59 7 Α. That's correct. 08:38:59 8 And that can be many numbers of importers? Q. 08:39:03 9 Α. Yes. Many different origins. 08:39:0610 Okay. Are you aware that Cargill has announced an Q. expansion plan at its facility in Gramercy, Louisiana? 08:39:1111 08:39:1712 Α. I am aware. 08:39:1813 And are you aware that that expansion plan could 08:39:2114 increase the capacity at that Louisiana facility by as much 08:39:2615 as 50 percent? 08:39:2716 Yes, I am aware of that. Α. 08:39:3017 Would you consider that to be a pretty significant Q. expansion for a refiner like LSR in Gramercy? 08:39:3318 08:39:3719 Yes, I think that's a large expansion. Yes. Α. 08:39:4020 Q. For Indiana Sugars, what do you expect that expansion 08:39:4521 to mean for you? 08:39:4622 Potentially, additional supply. Α. 08:39:4823 How do you think the price of that supply might be Ο. 08:39:5124 available to you, based on the expansion?

There's many factors there. I don't have an answer

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Α.

08:39:59 1 for you on that. I believe we would be able to do more 08:40:03 2 business with them. That's my belief. 08:40:05 3 Okay. Do you find -- do you regard that as a good 0. thing for Indiana Sugars? 08:40:10 4 08:40:11 5 Α. I do. 08:40:12 6 In the last five years, doesn't appear to Q. 08:40:16 7 have been higher than number five on your list. Is that 08:40:21 8 correct? 08:40:21 9 Α. That's correct. 08:40:2210 And in 2021, was number six? Q. 08:40:2511 Α. Yes. 08:40:2812 In 2020, it was seventh? Q. 08:40:3213 Α. Yes. 08:40:3314 And in -- from 2016 to 2018, they dropped down to Ο. 08:40:3815 eighth or ninth place. Is that right? 08:40:4116 Α. That's correct. 08:40:4317 Okay. And fair to say that Indiana Sugars has a Q. 08:40:4718 number of supplier options that it chooses to buy from 08:40:5119 before 08:40:5220 Α. As evidenced by their ranking. 08:40:5921 Q. Is it fair to say that Indiana Sugars will sell any 08:41:0222 suppliers sugar in the United States wherever Indiana Sugars 08:41:0723 thinks it makes sense to do that?

Do you -- does Indiana Sugars always know who it's

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Α.

Yes.

08:41:14 1 competing against when it's competing for a customer's 08:41:18 2 business? 08:41:18 3 Very rarely do we know exactly who we are competing Α. 08:41:23 4 with. 08:41:23 5 Ο. Does it matter to Indiana Sugars who you are 08:41:26 6 competing against? Do you need to know that? 08:41:28 7 Α. Not generally. 08:41:29 8 Okay. Does Indiana Sugars compete as aggressively Q. 08:41:34 9 for any customer it's competing for regardless of whether 08:41:3710 its suppliers may also be competing? 08:41:3911 Α. Yes. 08:41:4012 You testified earlier, I think, that Indiana Sugars 0. 08:41:4413 has competed against some of its suppliers for customers in 08:41:4814 the past, and won that business; is that right? 08:41:5215 Α. Yes. 08:41:5316 How is it that you're able to beat some of your 08:41:5717 suppliers when you're reselling their sugar? 08:42:0118 I only have three things: Service, quality and Α. 08:42:0519 price. And often, our service is exceptional to our supply 08:42:1120 chain -- suppliers, we -- especially for small accounts we 08:42:1521 tend -- they are more important to us. 08:42:1822 Is it also the case that you're able to -- because 0. 08:42:2123 you buy from so many different suppliers, you're able to

keep your cost at a level that enables you to compete on

price for some of your suppliers?

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- 08:42:31 1 Α. Certainly so.
- 08:42:32 2 Q. Can you describe to me an example of how that might work?
  - Well, commodities. The more you buy of a commodity, Α. generally, the better your price is. So by the size of our buys, we generally have opportunities that they create themselves because we're buying better, because we buy more.
  - We talked a little bit earlier when the Department of Q. Justice was questioning you about how some of your purchases from your suppliers, you do on an FOB basis. Is that right?
  - Α. Yes.
  - Is one of the reasons that you might buy -- that Ο. Indiana Sugars might buy on an FOB basis, because you don't necessarily want your supplier to know where you're reselling that sugar?
  - Α. Yes.
  - Okay. And can you explain to me a little bit why Q. that might matter?
  - There are -- there are customers that are not Α. well-known in the market and they are proprietary to us, or other competitors. So we would prefer not to have anybody know who our customers are.
  - And is that because -- again, you consider your Ο. suppliers also to be your competitors?
  - Α. Certainly.

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08:43:49 1 Q. And there's twelve very specific states that the 08:43:54 2 Department of Justice has alleged are within the southeast. Okay? It's Alabama, Delaware, Florida, Georgia, Kentucky, 08:43:57 3 Maryland, Mississippi, North Carolina, South Carolina, 08:44:03 4 08:44:10 5 Tennessee, Virginia, and West Virginia. 08:44:15 6 Did you catch all that? 08:44:17 7 Α. Oh, yeah. No, I'm aware of how they define the 08:44:21 8 southeast. 08:44:22 9 Perfect. You were asked some questions about a new 08:44:2510 facility that Indiana Sugars has contemplated building in the southeast. Is that right? 08:44:3111 08:44:3212 Α. Yes. 08:44:3213 And I know you don't want to specify where, but could 08:44:3514 I just ask you, is the new facility you're considering 08:44:4015 building in one of those twelve states? 08:44:4216 It is. Α. 08:44:4317 Is it the case that you are considering building a Q. facility in the southeast in one of those twelve states, 08:44:4718 08:44:5019 because Indiana Sugars believes that it has enough customers 08:44:5420 in that area in order to justify the new facility? 08:44:5&1 Α. Yes. 08:44:5922 Is it the case that you're -- Indiana Sugars is Q. 08:45:0223 considering building that facility within one of those 08:45:024 twelve states because you also see an opportunity to expand 08:45:0925 your business in that area?

- 08:45:11 1 A. Yes.
- 08:45:11 2 Q. I'm going to ask you -- we've marked as Exhibit 2, an
- 08:45:19 3 Excel file that's Bates stamped INDSUG-00001. It's an Excel
- 08:45:28 4 | file. And I'm going to represent to you that this is a data
- 08:45:32 5 | file that your attorney produced to us in response to a
- 08:45:37 6 subpoena, indicating to us that these reflect Indiana
- 08:45:44 7 Sugars' sales into those twelve states in the southeast from
- 08:45:48 8 2016 to 2021. Does that -- does Exhibit 2 appear to be that
- 08:45:56 9 data to you?
- 08:45:5710 A. It does.
- 08:45:581 Q. Okay. Do you believe that data to accurately reflect
- 08:46:0312 Indiana Sugars' sales into the southeast between 2016 and
- 08:46:0813 2021?
- 08:46:0914 A. Yes, I do.
- 08:46:1015 Q. Based on that data that you're -- that Indiana Sugars
- 08:46:1516 has produced in Exhibit 2, it appears that Indiana Sugars
- 08:46:1817 has increased its sales pretty significantly in the
- 08:46:238 twelve-state region between 2016 and 2021. Does that sound
- 08:46:2719 | right to you?
- 08:46:280 A. I notice that from the reports -- the other exhibit
- 08:46:321 | that you had. But, yes. The answer is, yes.
- 08:46:3522 | Q. Okay. What, in your view, has allowed Indiana Sugars
- 08:46:3♥3 to increase its sales volume so significantly in those
- 08:46:424 twelve states between 2016 and 2021?
- 08:46:4725 A. Better service. Better customer response.

08:46:51 1 Q. And is that increase in sales that you witnessed in 08:46:56 2 those twelve states part of the reason you're considering 08:47:00 3 building a new facility in those twelve states? 08:47:04 4 Α. It is part of the reason, yes. 08:47:07 5 Ο. Okay. I am going to introduce as Exhibit 3, a 08:47:11 6 document that's Bates stamped INDSUG-00003, and ask you if 08:47:25 7 you've seen this document before? 08:47:28 8 I have. Α. 08:47:32 9 I'll still tell you what it appears to be, my 08:47:3710 understanding is, is Exhibit 3 -- does it reflect Indiana Sugars' top five customers by year in those twelve southeast 08:47:4211 08:47:4612 states from 2016 to 2021? 08:47:4913 Yes, it does. Α. 08:47:5214 You mentioned earlier that you typically, for 0. 08:47:5615 example, don't sell beyond 250 miles from a plant that you 08:48:0216 have -- one of your five plants. Is that right? 08:48:0517 In general, yes. Α. 08:48:0618 Q. Okay. But when it makes economic sense to do so, 08:48:1219 does Indiana Sugars sell beyond that radius? 08:48:1420 Α. Of course. 08:48:1521 Q. And do you look for opportunities to do that wherever 08:48:2022 you can? A. 08:48:2023 Absolutely.

And will you continue to do that, as far as you can

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Q.

tell, for the foreseeable future?

08:48:26 1	A. Absolutely.
08:48:27 2	Q. Would you say that only a small portion of Indiana
08:48:32 3	Sugars' sales are into the southeast?
08:48:35 4	A. I wouldn't know that specific number, but it is not a
08:48:39 5	large market for us.
08:48:41 6	$\mathbb{Q}$ . So in 2021, how much refined sugar did you sell on an
08:48:45 7	annual basis nationwide?
08:48:47 8	A.
08:48:51 9	Q. And in which state have you considered building a new
08:48:5പ് 0	facility?
08:48:5611	A.
08:49:0212	(End of videotape deposition.)
08:49:0പ്3	(Courtroom unsealed.)
08:49:0ଶ4	MS. DWYER: Thank you, Your Honor. At this time
08:49:0915	we would like to move DTX 115, which was Yonover Exhibit 1,
08:49:1516	DTX Exhibit 116, which is Yonover Exhibit 3, and JTX 010
08:49:2817	which was Yonover Exhibit 2 into evidence.
08:49:3118	THE COURT: Any objection?
08:49:3519	MS. SINKLER: No objection, Your Honor.
08:49:320	THE COURT: These are admitted.
08:49:3921	MS. DWYER: We have three videos remaining,
08:49:422	these are all third party and none have requested
08:49:4523	confidential treatment so we can open the court.
08:49:4724	THE COURT: We can open the courtroom.
08:49:5025	MS. DWYER: At this time defendant calls Chad

08:49:53 1	Bechard. He's the Director of Commodities and Procurement
08:49:53 2	for Hostess. And he is going to talk about purchasing
08:49:53 3	refined sugar.
08:49:53 4	(Videotape deposition of Chad Bechard:)
08:49:58 5	Q. Mr. Bechard, who do you currently work for?
08:50:01 6	A. Hostess Brands.
08:50:02 7	Q. And what is your job title?
08:50:04 8	A. Director of Commodity and Procurement.
08:50:07 9	Q. And Mr. Bechard, how long have you worked at Hostess?
08:50:110	A. The new company? It's been almost nine years. If
08:50:1511	you combine both, Hostess Brands and Interstate Brands
08:50:1912	before, it's been nineteen.
08:50:213	Q. And so what products does Hostess Brands make?
08:50:2414	A. Your standard is your Twinkies, your cupcakes, Debbie
08:50:2915	snack cakes. We do have co-packers that make our make
08:50:3316	bread for us and pies. But yeah, your standard, your
08:50:3717	Twinkies, cupcakes, doughnuts, snowballs. All the Hostess
08:50:4118	products.
08:50:4219	Q. And that actually was just my next question. So
08:50:420	where where are your Hostess bakeries located?
08:50:4921	A. We have a bakery in Emporia, Kansas; Columbus,
08:50:5322	Georgia; Indianapolis, Indiana; Chicago, Illinois. And then
08:50:5&3	we have one in Canada in Burlington, Ontario.
08:51:0224	Q. And how many of those bakeries use sugar?
08:51:0525	A. All of them use sugar.

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08:51:10 1 Q. And as part of your job, are you the person or one of 08:51:14 2 the people who makes the decisions about which suppliers you're going to give Hostess's business to? 08:51:17 3 I -- I will -- I'm the chief buyer. I buy all 08:51:20 4 Α. Yes. the ingredients. So I will make the final decision. 08:51:25 5 08:51:29 6 08:51:33 7 08:51:35 8 08:51:39 9 08:51:4210 08:51:4511 08:51:4912 08:51:5313 08:52:0414 08:52:0815 08:52:1116 08:52:1517 08:52:1818 08:52:2219 And so, how many prospective suppliers do you reach 08:52:2720 out to, to get quotes from? 08:52:2921 Α. Traditionally, there's four or five. Not every year 08:52:3422 do I bid it out. Like, we'll have a standard -- like we had 08:52:3923 -- there's some years where United, we have a standard 08:52:4424 price. And "here's what our FOB price. Here's what our delivered price. And here's what the fuel surcharges are." 08:52:5025

08:52:54 1 And we take those and if we feel like it's good and we're getting a good price on an FOB price of sugar, we will just 08:52:58 2 go ahead and book it and not bid it out for that year, 08:53:02 3 because it's a good price for us. 08:53:05 4 And do you find that you are then sometimes able to 08:53:06 5 0. 08:53:09 6 get a good price for you from United without getting quotes 08:53:12 7 from other suppliers? 08:53:13 8 I think some vendors want to make sure they Α. Yes. 08:53:18 9 keep all of the business, and are willing to press to keep that full business. 08:53:2110 And is United one of those vendors? 08:53:2211 Q. 08:53:2412 Α. Yes. 08:53:2413 And I think you mentioned that in some years, though, Q. 08:53:2814 that you will send out quotes to four or five other --08:53:3315 Yes. And I send them out to our major -- I send them Α. 08:53:3816 out to the big dogs. Sorry. The national -- the national 08:53:4117 marketing. The old Amalgamated Sugar. Domino Sugar. Michigan Sugar. Indiana Sugar. Even local guys. 08:53:4618 08:53:4919 When sugar got tight, I was even talking --08:53:5320 that's when we came with Pullman Sugar to buy some. We just 08:53:5&1 -- we were using some from Marigold Sugar that had a 08:54:0222 location for powdered sugar that was very close. And then 08:54:0523 they went belly up. So... 08:54:1024 And do you also ask for quotes from -- from a company Q.

called Cargill?

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A. We have before.

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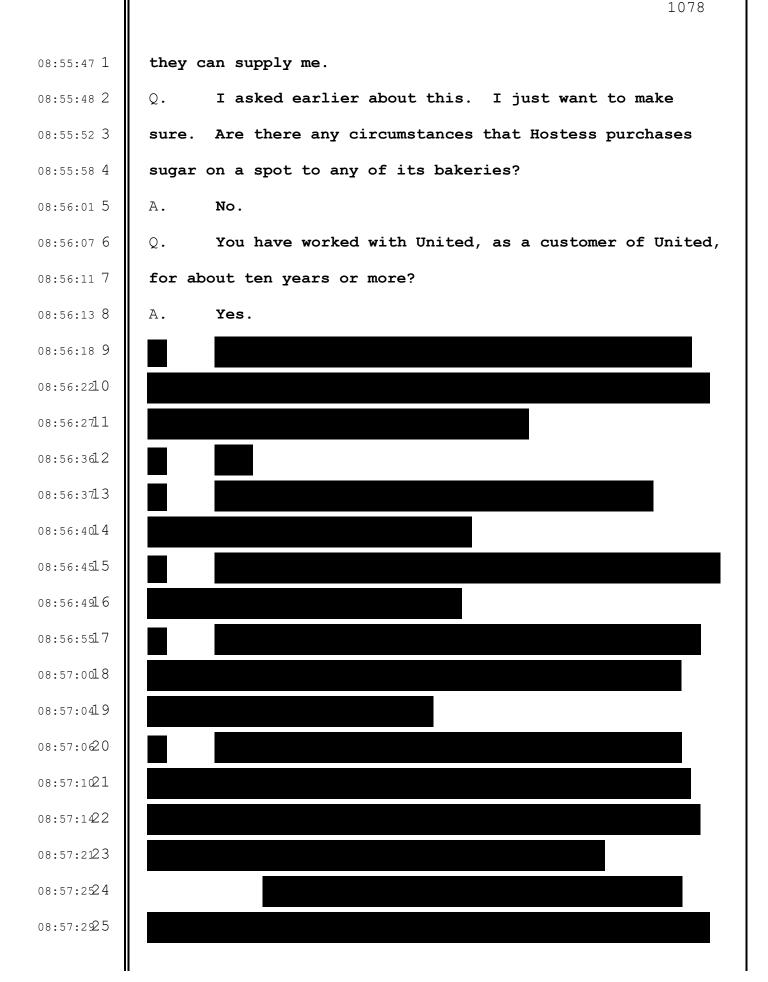
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- Q. And in terms of sourcing sugar, specifically, are there certain common things that you've seen as your -- you know, in your years of procurement that can disrupt the continuity of supply of sugar?
- A. A hurricane. A hurricane does a lot of damage to it. We've had delays in rail truck transfers. So there's always options that any multiple things can cause delays. My wife makes fun of me for looking at the weather all the time, because you are always looking at where -- where there is an ice storm; where there is, you know, tornados, hurricanes, all that stuff.
- Q. Let me ask you this. Have you -- in your experience, does the number of refining or processing plants that a supplier has in its system something that can affect how well they deal with disruptions, like weather, or -- or transportation breakdowns?
- A. Yes. I think that's huge. Because it allows you to have more places to -- so if it hits one portion of the country, the other portion can still make up for it.
- Q. And does that make suppliers that have multiple refining or production facilities within their system more attractive to you when you're deciding where you're going to award out Hostess's business?
- A. It is a part of my comfort level of, do I feel like



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08:57:32 1 08:57:38 2 08:57:42 3 08:57:42 4 And does the -- you mentioned pricing. You know, to what extent does the fact that Hostess is buying so much of 08:57:48 5 its volume from United help you negotiate a -- you know, a 08:57:53 6 08:57:59 7 good price from United? The more you buy traditionally, the more -- the 08:58:00 8 08:58:06 9 better price you're going to get. And also, I've learned 08:58:1110 from all this other time going out there is if somebody is 08:58:161 one of your major suppliers, they're more willing to get you product on a timely manner, and they work with you to make 08:58:2012 sure that they have you covered. Because they know that's 08:58:2313 08:58:2614 their job as the primary supplier. I think a minute ago, you were talking about how you 08:58:2915 Q. -- you know, you trust United to give you a good price 08:58:3116 08:58:3517 upfront. Is that right? 08:58:3618 Α. Yes. 08:58:3719 Have there been times in your relationship with them Q. 08:58:4020 that you have kind of counter -- counter-offered and been 08:58:4521 able to negotiate them down to a lower price? 08:58:4822 Α. Yes. 08:58:4823 And, again, is that something that you are able to do Ο. by virtue of your kind of long, you know, relationship with 08:58:5524

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them?

08:58:59 1 Α. Yes. But it also has to do with when I have a --08:59:04 2 when somebody comes in on a bid with a lower price, I always give my current supplier a chance to rebid it, so that we do 08:59:09 3 -- it saves, like I said, us time and money to not change 08:59:15 4 08:59:20 5 suppliers. 08:59:22 6 Do you feel like if you are getting kind of one or 08:59:27 7 two quotes from other suppliers that -- that's going to give you what you need to be able to effectively negotiate 08:59:33 8 08:59:36 9 against United? 08:59:3610 Yeah. And also, you know, you keep track of what the Α. market is doing, also. I mean, I'm watching the market at 08:59:4411 08:59:4712 all times, like, where are the current bids out there and 08:59:5113 what's going on. 08:59:5214 All right. Mr. Bechard, are you also familiar with Ο. 08:59:545 the company Imperial Sugar? 08:59:5716 Α. Yes. 09:00:0017 And so is the Imperial Port Wentworth refinery the Q. 09:00:0418 closest geographic refinery to Hostess's bakery in Columbus, 09:00:1219 Georgia?

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- A. I'm not a hundred percent confident, but yes, I think so.
- Q. And in your years of buying for Hostess, including that -- that Georgia location, have you found that Imperial is also the -- the cheapest refinery for Hostess to buy from for the Columbus location?

09:00:35 1 Α. Ironically. 09:00:38 2 Q. Okay. 09:00:39 3 In the past, it had not been. Α. 09:00:43 4 And in -- in the nine years that you have overseen 0. procurement for Hostess, have you ever sought quotes from 09:00:49 5 09:00:56 6 that Imperial location? 09:00:57 7 Α. I have requested in the past. And we had used them 09:01:02 8 in the past. 09:01:03 9 Q. And when you say "in the past," was that more than 09:01:0710 five years ago? 09:01:0911 Α. Yes. 09:01:0912 And how would you describe the prices that Imperial Q. has typically quoted you for the Columbus, Georgia location, 09:01:1413 compared to other potential suppliers? 09:01:1914 09:01:2115 In the past, when I bid them out, they were higher Α. 09:01:2616 than the bids I was getting from United Sugar. 09:01:3317 Q. And do you send quotes to Imperial to -- today, when you're looking to bid out the main bulk EFG business? 09:01:3718 09:01:4419 I had not sent it out to them in the past, because Α. 09:01:4820 they were surprisingly outside of the market, when I did bid it out. 09:01:5221 09:01:5322 And when you say they were surprisingly outside of Ο. 09:01:5723 the market, are you talking about in terms of the price that

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they were quoting?

Yes.

Α.

- 09:02:02 1 Q. And so is it fair to say that Hostess has not 09:02:06 2 purchased any substantial amount of supply from Imperial in the last five years? 09:02:17 3 09:02:23 4 Α. Correct. 09:02:25 5 Ο. Okay. So as in terms of -- in terms of your 09:02:29 6 experience as a buyer, I think earlier today you told me 09:02:32 7 that suppliers that have more than one plant in their system 09:02:36 8 are more attractive to you. Is that -- is that generally 09:02:46 9 right? 09:02:4810 I like when people have it. Because in the past, if Α. there's been a problem, they have been able to fix it 09:02:5311 09:02:5712 quicker when you have multiple facilities. 09:03:0013 And in terms of, you know, talking about that issue, 09:03:0414 do you see any benefit to you, as a buyer at Hostess, from 09:03:0715 US Sugar acquiring the Port Wentworth refinery from a 09:03:1316 continuity of supply perspective?
  - Α. It would add an extra facility.

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- And is that a benefit to you at Hostess? Ο.
- In the past it has been a benefit to having Α. Yes. multiple.
- Q. And, you know, do you specifically have any concerns about the -- the transaction for Hostess in Georgia today?
- If they would match our specs -- if it matches our Α. specs and our requirement for quality, yes, I would have no problem.

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- Q. Yeah. What have you -- what have you seen. noticed a relationship between how long the sugar has to travel to get to Hostess and the price for which you have to pay for it?
- I mean, if -- I don't know how to properly answer In the past, though, the farther the distance, the that. more expensive the product is.
- And do you know --Q.
- Α. If you're looking at -- if you're on an even FOB price.
- Q. I mean, would it be fair to say that a vendor who is located geographically close to your Columbus, Georgia facility has a price advantage over a competing vendor who is located on the other side of the country?
- Α. That is correct. Yes.
- Do you have any visibility into how a company -- do you have any visibility into how United comes up with their pricing?
- I have -- I have always requested delivered prices. Α. It gives a person that has -- in the past, it gives them a chance that if they have a larger freight, they can reduce their FOB price. But that's why your question -- delivered pricing, because that's what's going to impact me.
- Q. Do you ever use distributors to buy granulated sugar?
- Α. No.

09:05:03 1 Q. Why not? 09:05:04 2 Α. Because traditionally the prices are more expensive. 09:05:10 3 Because you are paying a third party to process the -- you have -- somebody -- the distributor has to make money. 09:05:13 4 09:05:17 5 Are you aware of any instances in which a distributor 09:05:21 6 has competed against -- has competed for Hostess's business 09:05:25 7 for sales of granulated sugar? 09:05:28 8 I honestly cannot remember, but I wouldn't be a Α. hundred percent confident with that answer. 09:05:31 9 09:05:3310 All things being equal, wouldn't Hostess prefer to Q. 09:05:3711 have Imperial active in the market and competing against US 09:05:4712 Sugar? Based on the history, I don't know if I can say that 09:05:4713 09:05:5214 because they were the higher priced person. 09:05:5815 (End of videotape.) 09:06:0016 MS. DWYER: We have no exhibits for this 09:06:0317 witness. 09:06:0418 THE COURT: No HoHo's to put in evidence for me? 09:06:0919 MS. SINKLER: No, Your Honor. 09:06:0920 THE COURT: All right. What's next? 09:06:1221 MS. DWYER: So defendants would now like to call 09:06:1522 Keith Krause. He's the vice-president of purchasing at 09:06:1723 McKee Foods and he'll also testify about purchasing refined 09:06:2224 sugar. 09:06:2225 (Video deposition of Keith Krause:)

09:06:23 1 Q. What is your title at McKee? 09:06:25 2 Α. Vice-president of purchasing. 09:06:29 3 McKee has three facilities at which it makes Ο. products; is that correct? 09:06:35 4 09:06:36 5 Three locations. Here in Collegedale, there's 09:06:42 6 currently two facilities that make product. But three main 09:06:45 7 cities. 09:06:45 8 And could you tell me what those are? Q. 09:06:48 9 Yes. Collegedale, Tennessee, our corporate 09:06:5210 headquarters has two plants. Then we have a Gentry, 09:06:5611 Arkansas plant and a Stuarts Draft Virginia plant. And on 09:07:0012 top of that, we have a Kingman, Arizona warehouse, it's a 09:07:0413 distribution center, but it does not make product there. 09:07:0714 0. As part of your responsibilities, do you obtain 09:07:1015 quotes from sugar suppliers? 09:07:116 Α. Yes. 09:07:147 Okay. And do you negotiate pricing with sugar Q. 09:07:2118 suppliers? 09:07:2119 Α. Yes. 09:07:2320 Q. So you've touched on this a little bit, but what does 09:07:2921 McKee do? 09:07:2922 So we are the manufacturer of little Debbie Snack Α. 09:07:3323 Cakes. And we also have Sunbelt brands, and Heartland

brands and we also own Drake cake brands that make Drake

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cakes.

09:07:43 1 Q. Does McKee purchase both beet sugar and cane sugar? 09:07:47 2 Α. Yes. 09:07:48 3 Q. Do you know on an annual basis how much refined sugar McKee purchases, on average? 09:07:54 4 09:07:57 5 Α. Of all my sugar contracts, between 09:08:05 6 , somewhere around that range, typically. 09:08:08 7 Q. 09:08:11 8 Α. Correct. 09:08:12 9 Q. Turning to Stuarts Draft, Virginia, can you tell me 09:08:1810 what companies ship bulk EFG by rail into Stuarts Draft? 09:08:2611 Α. I know And we 09:08:3612 might get some bulk up there, too, but I'm not sure, I know they can ship up there, but I'm not sure if we're 09:08:4813 09:08:5114 receiving them right now. 09:08:5315 Okay. And again --Q. 09:08:5616 Α. Or have. 09:08:5717 And again , the sugar that's being delivered Q. to Stuarts Draft 09:09:018 , do you know where it's 09:09:0419 originating from? 09:09:020 From the -- from the northwest, you know, the Idaho 09:09:1221 area where they produce. I don't know which of their approved places they ship from. They get to choose that. 09:09:1422 09:09:1823 What is Indiana Sugar? 0. 09:09:2324 I consider them what I call a reseller of sugar. Α. 09:09:225 they buy sugar from the same vendors or more than I do --

09:09:31 1 more vendors than I do and then redistribute it through 09:09:35 2 different means, through bulk truck, bagged EFG and powdered 09:09:39 3 sugar bagged. If Indiana is purchasing sugar through some of the 09:09:40 4 Ο. 09:09:47 5 same sources that you are, what is the reason why you would contract with them, as opposed to contracting with the other 09:09:51 6 09:09:55 7 entities? 09:09:58 8 So I would do it in an emergency situation where I Α. 09:10:02 9 needed to -- I could not get supply from my normal 09:10:0710 suppliers, I would do it in that. And also, I would do it 09:10:1011 in a time when we've got planned mills, the powdered sugar 09:10:1612 mills are being replaced and I needed powdered sugar, and 09:10:2013 they had the volume for me. 09:10:2214 Could you tell me, who are McKee's approved vendors Ο. 09:10:2715 for EFG sugar? 09:10:3016 Α. Okay. 09:10:3517 09:10:4418 09:10:5019 09:10:5120 Does McKee believe that with the set of companies 09:10:5421

- that are currently approved vendors for refined sugar, that it's able to obtain sufficient competition and information in making its buying decisions?
- Yes, I do. Α.

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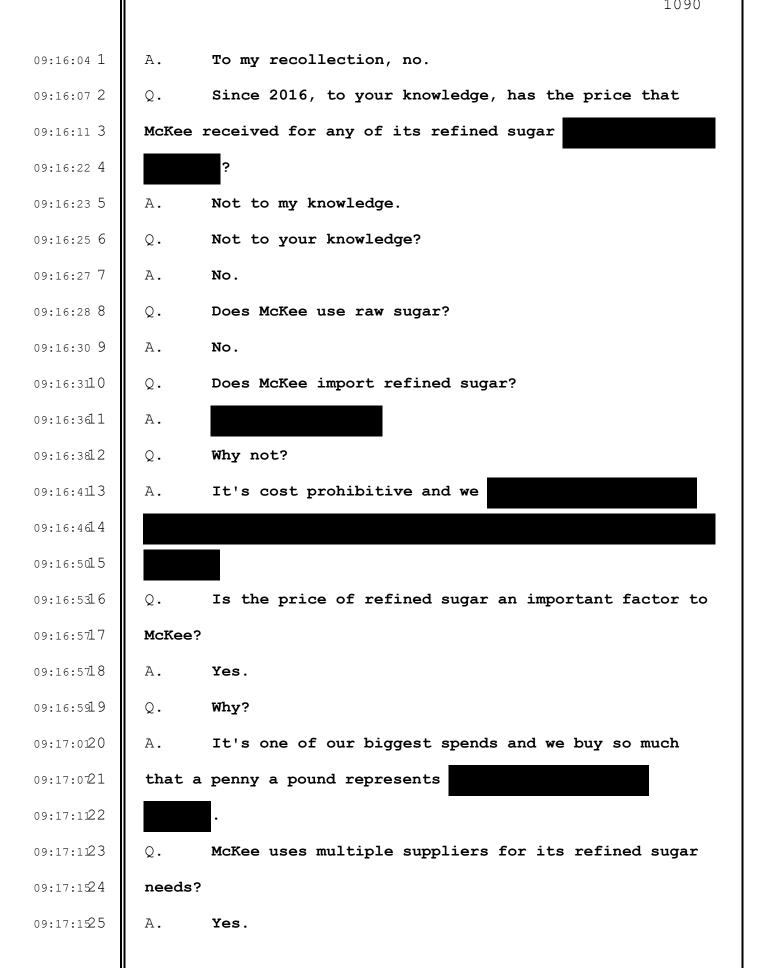
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0. In a given year, how many different suppliers do you 09:11:32 1 typically contract with for the three plants -- or the three 09:11:38 2 locations, I should say? 09:11:40 3 Typically I think it would be four. Α. 09:11:43 4 So to clarify, Exhibit 3 is a PDF of the spreadsheet 09:11:48 5 that Mr. Krause testified he uses for purposes of collecting 09:11:59 6 and documenting the bids and counters and -- related to 09:12:06 7 sugar purchases. And Exhibit 4 is the actual Excel 09:12:16 8 spreadsheet that is reflected in the printout for Exhibit 3. 09:12:30 9 Is that correct, Mr. Krause? 09:12:3810 Okay. So I see Exhibit 3. Let me look at the Α. spreadsheet. I mean, you know, without looking at every 09:12:4211 09:12:4712 cell, it appears to be a PDF of my spreadsheet, so... But, for the record, we will mark as Exhibit 4 the 09:12:5613 Ο. 09:13:014 Excel spreadsheet. 09:13:0315 Α. Okay. 09:13:0416 Q. Okay. So just so we're clear, since 2016 at least, 09:13:0917 McKee 09:13:1518 correct? 09:13:1619 I believe that's right, yes. Α. 09:13:1820 09:13:2421 09:13:2622 09:13:3223 09:13:3524 09:13:4125

09:13:48 1 09:13:58 2 09:14:01 3 09:14:05 4 Okay. Given that you testified a few moments ago , would 09:14:10 5 that you 09:14:14 6 you agree that when you have gone to suppliers since 2016 09:14:21 7 and asked them to lower their prices, you were never asking 09:14:28 8 them to 09:14:36 9 Α. That's correct. To my knowledge. 09:14:4010 Q. 09:14:4511 09:14:5312 09:14:5713 09:15:0314 09:15:0715 09:15:1016 09:15:1317 09:15:1718 , McKee 09:15:2119 still believes it's been able to obtain a competitive price for its refined sugar; is that fair, in each of those years? 09:15:2420 To the best of my knowledge, yes. You know, we've 09:15:3021 Α. 09:15:3522 been able to find the best price coming into the plant. Mr. Krause, since 2016, has any offer to purchase 09:15:4023 09:15:4324 refined sugar that McKee has made to any supplier 09:15:5225



09:17:16 1 Q. Why is that?

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- O9:17:18 2 A. Well, I need a good supply and multiple suppliers and
  O9:17:21 3 also with the multiple suppliers you get better pricing,
  O9:17:25 4 because they have to meet competition.
  - Q. Do you see a benefit from Imperial's presence in the market?
  - A. Yes. Yes.
  - Q. What would the impact be to your business if Imperial is no longer in the market as an independent supplier?
  - A. It takes away another potential source, so in an emergency it takes away that source.

- $\mathbb{Q}$ . Is the price of refined sugar increased to McKee, what would you do in response to the price increases?
- A. We would have to pass on the price to the consumer, eventually.

(End of video deposition.)

MS. DWYER: Your Honor, we would now like to move into evidence DTX 238 which was Krause Exhibit 3, DTX 239, which was Krause Exhibit 4.

THE COURT: Any objection?

MS. SINKLER: No objection, Your Honor.

THE COURT: Thank you. It's admitted.

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09:18:37 1	MS. DWYER: And defendants would like to play
09:18:39 2	their last video. Defendant now call Jennifer Petibon by
09:18:43 3	video deposition. And she is the Vice-President of
09:18:47 4	Procurement for Directs and Material Planning at Danone.
09:18:49 5	Ms. Petibon will also testify about purchasing refined
09:18:53 6	sugar.
09:18:53 7	THE COURT: All right. Thank you.
09:18:53 8	(Video deposition of Jennifer Petibon:)
09:18:54 9	Q. Ms. Petibon, where do you work?
09:18:5610	A. I work at Danone in North America.
09:18:5911	Q. And what is your current role at Danone?
09:19:012	A. I'm the Vice-president of Procurement for Directs and
09:19:063	Material Planning.
09:19:06.4	Q. So in your current role, are you responsible for
09:19:0915	Danone's purchases of refined sugar in the United States?
09:19:1316	A. Yes, I am. In conjunction working, again, with
09:19:1717	the global with the global team.
09:19:2018	Q. You testified earlier that Danone is a food and
09:19:2319	beverage company. Could you explain a little more for us
09:19:2520	the types of food and beverage products that Danone makes?
09:19:2821	A. Yes. Danone makes yogurt products. Danone makes
09:19:3222	coffee creamers. Coffee ready to drink cold coffee.
09:19:3&3	Those would be some of the primary products.
09:19:4424	Q. Well, does Danone have production facilities in
09:19:4825	Virginia?

- 09:19:48 1 A. Yes, we do.
- 09:19:49 2 Q. And does it have production facilities in Florida?
- 09:19:53 3 A. Yes, we do.
- 09:19:54 4 | Q. Well, let's start with Florida. Does Danone have a
- 09:19:57 5 | facility located in Florida?
- 09:19:58 6 A. Yes, it does.
- 09:19:59 7 \ Q. And is that located in Jacksonville?
- 09:20:02 8 A. It is.
- 09:20:03 9 Q. And is Danone's facility in Virginia located in
- 09:20:0810 Mt. Crawford?
- 09:20:091 A. Yes, that's correct.
- 09:20:1012 | Q. Let's mark our first exhibit, which is going to be
- 09:20:133 Petibon Exhibit 1. Okay, ma'am. This is an Excel document
- 09:20:1914 | bearing Bates stamp Danone 000007. And it's a spreadsheet
- 09:20:245 | that was produced in this litigation. Would you describe
- 09:20:2816 Danone as a significant purchaser of refined sugar in
- 09:20:3217 | Florida and Virginia?
- 09:20:3418 A. **Yes**.
- 09:20:3519 Q. And is it also correct that Danone, between 2018 and
- 09:20:4020 | 2021, purchased all of its organic sugar for the
- 09:20:421 | Jacksonville facility in Florida, from two suppliers as
- 09:20:4822 **well?**
- 09:20:4923 A. Yes. That's correct.
- 09:20:5024 \ Q. And who are those two suppliers?
- 09:20:5225 A. It's BSYD and Domino.

- 09:20:56 1 Q. And can you tell me what is BSYD, ma'am?
- 09:21:01 2 A. They are a Brazilian supplier.
- 09:21:04 3 \ Q. And are they an importer of Brazilian sugar?
- 09:21:10 4 A. Yes.
- 09:21:11 5 Q. So, in Florida, according to Exhibit 1, is it correct
- 09:21:15 6 that Danone has purchased about 45 million pounds of refined
- 09:21:21 7 sugar, and all of it has come from Domino, United, and BSYD?
- 09:21:29 8 A. Yes. That's correct.
- 09:21:30 9 Q. If we look at Danone's facility in Virginia, is it
- 09:21:3510 | correct that from 2018 to 2021, Danone purchased all of its
- 09:21:4dl | liquid cane sugar from two suppliers?
- 09:21:5012 A. For the Virginia facility?
- 09:21:5413 Q. **Yes**.
- 09:21:5514 A. Yes.
- 09:21:5715 \ Q. And who are those two suppliers for liquid cane
- 09:22:0216 **sugar?**
- 09:22:0217 A. For liquid cane sugar it's Domino and Sugaright --
- 09:22:0818 Sugaright also goes by CSC.
- 09:22:1d19 Q. From 2018 to 2021, again, in the Virginia facility,
- 09:22:1520 | Danone purchased all of its organic sugar from two
- 09:22:1921 suppliers. Is that correct?
- 09:22:202 A. Yes. That's correct.
- 09:22:223 Q. And who were those suppliers?
- 09:22:2424 A. **BSYD** and **Domino**.
- 09:22:285 Q. And, all of that volume of refined sugar purchased by

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- Danone in its Mt. Crawford, Virginia factory, has come from
  Domino, CSC and BSYD; is that correct?
- 09:22:44 3 A. All of the liquid cane sugar and the organic sugar.
  09:22:48 4 Yes.
  - Q. Ms. Petibon, we've just loaded Petibon Exhibit 2.

    This is another Excel spreadsheet bearing Bates stamp Danone 000059. According to Exhibit 2, which suppliers supply Danone with dry natural sugar at its Virginia facility, from
  - A. Domino and Zucramex.

2018 through 2020?

- Q. And are they the only suppliers that supplied the Virginia facility with dry natural sugar during that time period?
- A. Yes.

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- Q. And can you tell me the supplier or suppliers that provided Danone's Virginia facility with liquid organic sugar, between 2018 and 2020?
- A. Domino.
- Q. And is that the only supplier that supplied Danone's Virginia facility with liquid organic sugar during that time period?
- A. Yes, it is.
- Q. At any time in the last four years, has Danone purchased sugar from Imperial?
- A. Not that I'm aware of.

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- 09:24:5114
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- 09:24:5716
- 09:25:0317
- 09:25:048
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- 09:25:1020
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- 09:25:2324
- 09:25:2325

- Q. In the course of the last four years, are you aware of Danone purchasing any refined sugar products from Imperial?
- A. No, I'm not.
- Q. Let's mark as Exhibit 3, a document that was produced this morning. It doesn't bear a Bates stamp, but it's a document entitled "list of suppliers who submitted bids."

  Do you know what this is?
- A. Yes. It's a list of suppliers who submitted bids to Danone.
- Q. And now, would the suppliers listed here have submitted bids in response to an RFP or an invitation by Danone for them to do so?
- A. Yes, they would have.
- Q. And so, if we look at Jacksonville first, it list dry sugar; liquid cane sugar, dry organic; organic liquid sugar.

  Do you see that down at the left-hand side?
- A. Yes, I do.
- Q. Is Imperial listed for any of those refined sugar products in any of the years between 2018 and 2022?
- A. No, they are not.
- Q. So does that mean that Imperial did not submit a bid for any of those refined sugar products during any of those years?
- A. Yes. That's correct.

- O9:25:27 1 Q. Okay. So let's look at the page 2; Mt. Crawford.
  O9:25:32 2 That's the Virginia facility, that is correct?
- 09:25:34 3 A. Yes, that's correct.
- 09:25:35 4 Q. And does this list the names of suppliers who
  09:25:37 5 submitted bids for those particular refined sugar products
  09:25:40 6 between 2018 and 2022?
- 09:25:44 7 A. Yes, it does.
- 09:25:45 8 Q. And is Imperial listed anywhere on this page?
- 09:25:47 9 A. No, it is not.
- 09:25:48 0 Q. So did Imperial submit a bid for any of those refined 09:25:52 sugar products between 2018 and 2022 to Danone?
- 09:25:5612 A. No, they did not.

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- Q. In light of what we've been discussing this morning, is it fair to say -- how would you describe the question of whether Imperial competes for Danone's business?
- A. The -- I would say that they do not necessarily compete for Danone's business. Because they have not produced -- provided any bids for our business.
- Q. Can you tell me who is Danone's biggest supplier of sugar, by volume?
- A. That would be Sugaright.
- 09:26:4722 Q. And I think you --
- 09:26:4923 A. Or CSC.
- 09:26:5124 Q. And you testified before that's also referred to as 09:26:5425 CSC. Is that correct?

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- 09:27:4613
- 09:27:4814
- 09:27:5115
- 09:27:5816
- 09:28:0617
- 09:28:1218
- 09:28:1219
- 09:28:1420
- 09:28:1821
- 09:28:1922
- 09:28:2023
- 09:28:2324
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- A. Yes. That's right.
- Q. And so, according to Exhibit 1, CSC has delivered over 435 million pounds of sugar to Danone's facility in Virginia over the last four years. Is that right?
- A. Yes. That's correct.
- Q. Would you have any reason to disagree with me if I told you that over the last four years, based on the figures in Exhibit 1, CSC has supplied nearly 69 percent of Danone's refined sugar requirements in Jacksonville and Mt. Crawford?
- A. Yes. That's how I -- that sounds about right.
- Q. And solely to the Virginia facility, CSC has supplied nearly 74 percent of sugar during that same time period?
- A. That could be possible, yes.
- Q. And according to Exhibit 1, the volume supplied by CSC has gone from 37 million pounds in 2018, to 109 million pounds in 2019, to 120 -- excuse me -- million pounds in 2020. And then, 166 million pounds in 2021. Is that correct?
- A. Yes, that's correct.
- Q. Would it be fair to say that CSC is Danone's most significant sugar supplier?
- A. Yes, that's correct.
- Q. And I think if we look at Exhibit 1, it indicated that at least two years, between 2018 and 2021, Danone purchased organic sugar for its Jacksonville, Florida

- 09:28:36 1 facility from BSYD. Is that right?
- 09:28:40 2 A. Yes. That's correct.
- 09:28:42 3 Q. And as we discussed, is BSYD an importer of Brazilian
- 09:28:49 4 **sugar?**
- 09:28:49 5 A. Yes, that's my understanding.
- 09:28:51 6 Q. As opposed to sugar that needs to be refined, you
- 09:28:54 7 know, or raw sugar, is it correct that Danone buys refined
- 09:28:58 8 **sugar from BSYD?**
- 09:29:00 9 A. That's my understanding. Yes.
- 09:29:0210 Q. Now, you mentioned earlier that Danone has purchased
- 09:29:0511 in the past from a company called Zucarmex. Is that right?
- 09:29:1712 A. Yes. That's correct.
- 09:29:1813 Q. And, in fact, if we look at Exhibit 2, Zucarmex is
- 09:29:2814 referenced there as a supplier of dry natural sugar to
- 09:29:3315 | Danone's Mt. Crawford facility. Is that right?
- 09:29:3816 A. Yes. That's correct.
- 09:29:4017 Q. I'm sorry. Could you look at Exhibit 3 for me?
- 09:29:4318 A. Yes.
- 09:29:4419 Q. And based on that exhibit, can you tell me whether
- 09:29:4720 | Zucarmex has submitted bids overtime. And if so, for which
- 09:29:5421 products for which facility?
- 09:29:522 A. Okay. So Zucarmex submitted bids in 2020 for
- 09:29:5923 **Jacksonville.**
- 09:30:0024 Q. And for which product?
- 09:30:0125 A. For liquid cane sugar. And Zucarmex provided bids in

- 09:30:08 1
  - 09:30:14 2
  - 09:30:19 3
  - 09:30:27 4
  - 09:30:32 5
  - 09:30:39 6
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- 09:30:45 9
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- 09:30:5111
- 09:30:5612
- 09:30:5913
- 09:31:0314
- 09:31:0315
- 09:31:0416
- 09:31:047
- 09:31:1118
- 09:31:1619
- 09:31:220
- 09:31:2621
- 09:31:3122
- 09:31:3523
- 09:31:3924
- 09:31:4025

- Mt. Crawford for dry sugar in 2020; 2021. And that is all, to my understanding -- to my knowledge.
- If we look again at Exhibit 3, there is a reference Ο. with regard to dry organic sugar for 2022, that a company called Sucro submitted a bid for the Jacksonville facility. Do you see that?
- Α. Yes. I do.
- Has Danone ever considered buying sugar from Sucro? Q.
- Α. Yes, we have.
- So something you said while Mr. Cameron was talking Q. to you. You asserted that Imperial -- it's your understanding that Imperial does not currently meet, or has not historically met Danone's specifications. Do you recall saying that?
- Yes. That's correct. Α.
- What did you mean by that? Q.
- So, my -- my understanding is that the specifications that Danone has for sugar are not met by -- by Imperial. We require dry bone-free sugar. And my understanding is that that had not been available through -- through Imperial.
- Q. So, if Imperial's sugar -- if Imperial -- sorry, let me restate the question. If Imperial were to stop using bone char in their sugar, would Danone consider them for their sugar needs?
- Α. So, Danone could invite Imperial to bid on -- on our

09:31:45 1 business, on the business for these facilities. They would 09:31:50 2 need -- all suppliers need to meet the qualification -excuse me, the specifications. And they also need to be 09:31:53 3 cost effective and meet the quality requirements. 09:31:57 4 Does Danone solicit one bid for all of its 09:32:01 5 09:32:08 6 facilities? One bid for sugar for all of its facilities? 09:32:11 7 Α. Danone issues bids for each of its facilities. 09:32:18 8 Often, we issue the bids at a similar time frame; or 09:32:22 9 sometimes altogether. But -- but the bids are 09:32:2810 facility-specific as part of an overall process. 09:32:3111 Q. Do you know why the bids are facility-specific, as 09:32:3512 opposed to nationally contracted? 09:32:3713 Transportation is a key cost driver in -- in sugar. 09:32:4314 And so, geographic location place a big role in -- in the 09:32:4815 cost effectiveness. So, that's why we split it out. 09:32:5416 Do you know who Ms. Kernan is? 09:32:5617 Yes. Ms. Kernan used to manage a sugar desk at Α. Danone, several years ago. 09:33:0118 09:33:0319 Was she a member of one of your teams? Q. 09:33:020 Α. At the time that she was managing sugar, I was not at 09:33:1321 Danone. 09:33:1422 Q. Okay. 09:33:1423 Α. She did move into a different role, and was part of 09:33:1824 my team in a different role.

So, at some point, were you Ms. Danone --

09:33:1925

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09:33:24 1 Ms. Kernan's supervisor? 09:33:27 2 Α. Yes. Is that -- okay. Do you know who Mr. Speece is? 09:33:28 3 0. 09:33:33 4 Α. I do not. (End of videotape deposition.) 09:33:39 5 09:33:42 6 MS. DWYER: Your Honor, defendants would now 09:33:45 7 like to move into evidence DTX 037 which was Petibon Exhibit 1, DTX 038 which was Petibon Exhibit 2, and DTX 039 which is 09:33:52 8 09:33:59 9 Petibon Exhibit 3. 09:34:0010 MS. SINKLER: No objections, Your Honor. 09:34:0111 THE COURT: All right. Thank you very much. Those are admitted. Tell me what bone free sugar is. 09:34:0312 09:34:1113 mean, bone full sugar sounds disgusting. 09:34:1614 MR. BUTERMAN: Your Honor, at one point in time, 09:34:1815 bone char was actually used in some, by some companies in 09:34:2416 order to make sugar whiter. To get that really white color. 09:34:3117 It's not done anymore. 09:34:3318 MS. SINKLER: Yeah, no. 09:34:3419 MR. BUTERMAN: But it was many years ago I think 09:34:3720 counsel will agree. 09:34:3821 MS. SINKLER: Not anymore. 09:34:4022 THE COURT: Get on that regulation if it is. 09:34:4223 Yes. All right. 09:34:4524 MR. MARRIOTT: Good morning, Your Honor. 09:34:4825 THE COURT: Good morning.

09:34:50 1	MR. MARRIOTT: Defendants call Andrew Carter of
09:34:56 2	Cargill as a live witness.
09:34:59 3	THE COURT: Okay.
09:35:27 4	COURT CLERK: Please raise your right hand.
09:35:33 5	Please state and spell your full name for the record.
09:35:41 6	THE WITNESS: Andrew Carter. A-N-D-R-E-W.
09:35:45 7	C-A-R-T-E-R.
09:35:47 8	ANDREW CARTER, having been duly sworn, was
09:35:52 9	examined and testified as follows:
09:35:5ब0	MR. MARRIOTT: May I proceed Your Honor?
09:36:0111	THE COURT: Please.
09:36:012	DIRECT EXAMINATION
09:36:013	BY MR. MARRIOTT:
09:36:0214	Q. Good morning, Mr. Carter. My name is Dave Marriott.
09:36:0515	We met briefly here this morning. Would you please
09:36:0816	introduce yourself to the Court.
09:36:1017	A. Andrew Carter, interim Line Sugar Product Manager for
09:36:1418	Cargill.
09:36:1419	Q. Where are you currently employed?
09:36:120	A. Cargill, Inc.
09:36:1721	Q. And how long have you been employed with Cargill?
09:36:1922	A. Sixteen-and-a-half years, roughly.
09:36:2123	Q. And tell us what your current role in Cargill is?
09:36:2424	A. Interim Sugar Product Line Manager.
09:36:2725	Q. And how would you describe that role for the Court,

Mr. Carter? 09:36:30 1 09:36:31 2 I would describe that as I'm responsible for the strategy and direction of marketing the refined sugar that 09:36:34 3 comes out of Louisiana Sugar Refinery, or LSR. 09:36:39 4 When did you become interim product line manager at 09:36:42 5 Ο. 09:36:46 6 Cargill? 09:36:47 7 Α. Roughly three months ago. 09:36:48 8 Prior to becoming interim product line manager, what Q. 09:36:51 9 did you do at Cargill? 09:36:5210 I was the Sugar Product Line Advisor. Α. Would you please describe for Her Honor in general 09:36:5511 Q. 09:37:0012 terms Cargill's sugar business? General. So Cargill is responsible for the marketing 09:37:0213 09:37:0614 of the refined sugar that comes out of LSR, that's Louisiana 09:37:1015 Sugar Refinery. That a 50/50 joint venture between US Sugar 09:37:1416 which is a growers co-op and Cargill. 09:37:1717 Is Cargill one of the fastest growing marketers in Q. 09:37:2018 the country? 09:37:2219 I think fastest is relative but we are on a growth Α. 09:37:2920 projection, yes. 09:37:2921 Ο. Can you tell us what extent Cargill is capable of 09:37:3222 delivering sugar to customers throughout the United States? 09:37:3423 LSR produces refined sugar in multiple I guess 09:37:4224 avenues, so delivery of bulk rail to customers in our terminal network as well as packaged sugar in the U.S. 09:37:4725

09:37:52 1	Q. What can you tell Her Honor about whether Cargill has
09:37:58 2	a strategic network of business partners that supply
09:38:00 3	customers with all of those sugars?
09:38:04 4	A. Yeah, I think we have a strategy, we have customers
09:38:10 5	that we sell to that demand our sugar and we have a supplier
09:38:15 6	of that raw sugar that we refine, that is our grower's co-op
09:38:20 7	of sugar.
09:38:21 8	Q. Does Cargill partner with co-ops to provide sugar
09:38:26 9	across North America including LSR?
09:38:2910	A. I don't understand the question.
09:38:3011	Q. Does Cargill partner with LSR to provide sugar
09:38:3412	throughout North America?
09:38:3ർ3	A. Yes, we're responsible for the marketing of the
09:38:3814	refined sugar.
09:38:4015	Q. Lets talk a little bit more about LSR. I think you
09:38:4316	said LSR is a joint venture with Cargill and the sugar
09:38:4817	growers and the refiners company?
09:38:4918	A. That's correct.
09:38:5019	Q. What is the ownership structure of LSR?
09:38:520	A. It's a 50/50 joint venture between Cargill and
09:38:5521	Louisiana Sugar Growers and Refiners.
09:38:5522	Q. Where is that?
09:38:5@3	A. Gramercy, Louisiana.
09:38:5724	Q. Where does Cargill get the refined sugar that it
09:39:0125	sells?

09:39:01 1	A. From Louisiana Sugar Refinery, LSR.
09:39:06 2	Q. Where does LSR get the sugar that it refines from?
09:39:10 3	A. The Sugar Growers Co-op.
09:39:12 4	$\mathbb{Q}$ . To what extent is Cargill obligated to sell the sugar
09:39:15 5	refined at LSR's Louisiana facility?
09:39:19 6	A. Per the marketing agreement that we're responsible
09:39:21 7	for marketing the sugar.
09:39:22 8	Q. Look, if you would, please, sir, at JTX 24 which is
09:39:27 9	in the black binder which is before you there. This is the
09:39:310	marketing agreement between Cargill and LSR. Do you see
09:39:341	that, sir?
09:39:3512	A. I do.
09:39:3713	MR. MARRIOTT: Your Honor, I would move the
09:39:3914	admission, please, of JTX 24 into evidence.
09:39:4115	MS. TATICCHI: No objection.
09:39:4116	THE COURT: All right. Thank you. It's
09:39:4317	admitted.
09:39:4318	(JTX Exhibit No. 24 was admitted into evidence.)
09:39:4419	BY MR. MARRIOTT:
09:39:4520	Q. Does LSR provide refined sugar to any entities other
09:39:4921	than Cargill, Mr. Carter?
09:39:5022	A. Not to my knowledge, no.
09:39:523	Q. Let's talk about Cargill's sugar portfolio and
09:39:5@4	footprint. Look, if you would, at JTX 1 in the binder
09:39:5925	before you.

09:40:00 1 MR. MARRIOTT: Your Honor, here I would ask the 09:40:02 2 Court if I could to please turn off the main screen so that we can display this document just to the witness and to the 09:40:05 3 09:40:08 4 Court. Thank you. THE COURT: All right. Would you repeat the 09:40:09 5 09:40:11 6 numbers for me so I can pull it up. 09:40:14 7 MR. MARRIOTT: Yes, JTX 1. 09:40:17 8 BY MR. MARRIOTT: 09:40:17 9 Ο. What is JTX 1, Mr. Carter? 09:40:2010 It looks to be titled Cargill sugar overview and Α. 09:40:2411 outlook. 09:40:2412 MR. MARRIOTT: Your Honor, I would move the admission of JTX 1. 09:40:2613 09:40:2714 MS. Taticchi: No objection, Your Honor. 09:40:2815 THE COURT: All right. Thank you. 09:40:3016 (JTX Exhibit No. 1 was admitted into evidence.) BY MR. MARRIOTT: 09:40:3017 09:40:3118 Referring to Bates page 38, Mr. Carter, particularly Q. 09:40:3519 the left side, how would you describe Cargill's sugar 09:40:3920 portfolio for Her Honor? Like I said before, the Gramercy, Louisiana refinery 09:40:4221 Α. 09:40:4622 produces refined sugar and we market that sugar to customers 09:40:5123 that demand it. That goes out in multiple avenues, bulk 09:40:524 railcars, bulk trucks which come from our terminal network, as well as the liquid trucks. We also produce packaged 09:41:0025

09:41:05 1 products at LSR, totes, 50-pound bags, 25-pound bags, 09:41:11 2 smaller retail size bags that go out via truck from LSR to 09:41:15 3 our customers. Pointing to the right side of the diagram, how would 09:41:16 4 Ο. you describe Cargill's sugar footprint for Her Honor? 09:41:19 5 09:41:23 6 The red square is where the refinery is located 09:41:27 7 that's where all the refined sugar comes out of. The stars both looks gray and blue, represent our terminal network, 09:41:32 8 09:41:36 9 Cargill owns two terminals, the Chattanooga terminal and the 09:41:4110 Barksdale terminal. We also utilize three third-party terminals in Arlington, Chicago and Worcester. We have two 09:41:4411 09:41:5012 outside warehouses that have actually been changed since 09:41:5313 this document was written. They're no longer in LA and 09:41:5814 Grand Prairie, they are in Kenner, Louisiana, and Indianola, 09:42:0315 Mississippi. 09:42:0416 How does Cargill distribute sugar from LSR to its 09:42:1017 customers? 09:42:1018 Α. Multiple ways. The first way would be via bulk rail 09:42:1419 to customers that can offload railcars. The second way would be via bulk rail to one of our five terminals that are 09:42:1720 09:42:221 the stars on this map. From those terminals those railcars 09:42:2722 get unloaded, reloaded in bulk truck or melted into liquid 09:42:3223 sucrose into another tanker truck and then transported to customers. And I guess I would generalize the third way of 09:42:3524 packing that refined sugar into multiple package sizes in 09:42:3825

09:42:43 1 LSR which then exit the refinery via the van driving a 09:42:47 2 truck. What rail networks does Cargill use? 09:42:47 3 Ο. 09:42:50 4 Gramercy is directly on both the CN and the KCS, Α. 09:42:56 5 that's Canadian National and Kansas City Southern. 09:43:01 6 those two railroads, generally speaking I would say most 09:43:04 7 other railroad lines in the U.S. can be accessed. 09:43:06 8 So Cargill's rail and truck network allow it to Q. distribute sugar throughout the United States? 09:43:10 9 09:43:1210 Generally speaking, yes. Α. 09:43:1411 Q. Let's talk a little bit about the competitive 09:43:1612 landscape for refined sugar. Would you turn please to DTX 28. What is DTX 28? 09:43:2113 09:43:2614 Α. This is our 2021 LSR Vision Meeting document. 09:43:3115 MR. MARRIOTT: Your Honor, I might have the 09:43:3216 admission of DTX 28. 09:43:3417 MS. TATICCHI: No objection, Your Honor. 09:43:3518 THE COURT: Thank you. Admitted. 09:43:3719 (DTX Exhibit No. 28 was admitted into evidence.) BY MR. MARRIOTT: 09:43:3720 09:43:3821 Q. Turn if you would please to page 22 of DTX 28, 09:43:4122 Mr. Carter. It's on the screen, I believe, too, if that 09:43:4523 helps you. 09:43:424 Α. Yes, sir. 09:43:425 This slide identifies some of the sugar refineries

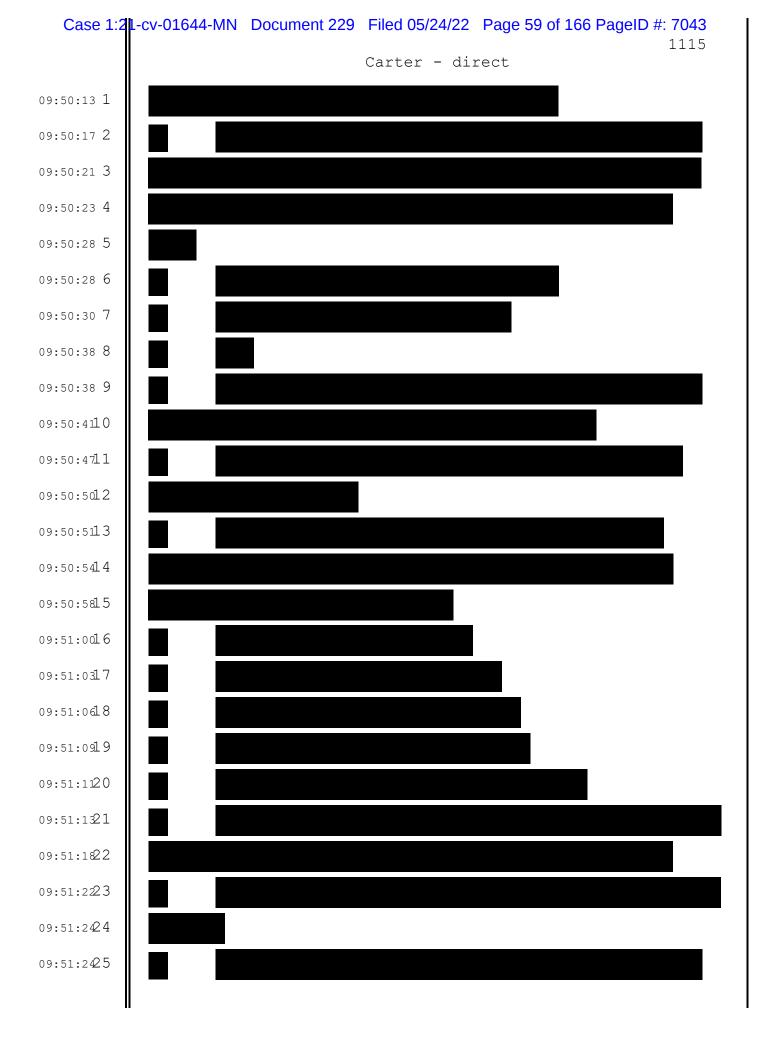
09:43:49 1	with which Cargill competes and its understanding of
09:43:53 2	relative nameplate capacities, is that correct?
09:43:56 3	A. Yes.
09:43:57 4	Q. Where does Cargill sell the sugar produced at
09:44:02 5	Gramercy?
09:44:02 6	A. Generally speaking in multiple states across the U.S.
09:44:06 7	Q. Is there any state in which Cargill does not sell
09:44:09 8	refined sugar from Gramercy?
09:44:12 9	A. I don't have the details in front of me to answer
09:44:1410	that confidently.
09:44:1511	Q. Take a look if you would, sir, at DTX 26 and 25, 25
09:44:2012	and 26, which are sales data provided by Cargill in this
09:44:2513	matter, and in your binder, sir, just excerpts since this is
09:44:2914	a native document.
09:44:315	A. Okay.
09:44:3116	MR. MARRIOTT: Your Honor, I move the admission
09:44:3217	please of DTX 25 and 26.
09:44:3418	MS. TATICCHI: No objection.
09:44:4319	MR. MARRIOTT: I move the admission of 28 as
09:44:5120	well.
09:44:5121	MS. TATICCHI: No objection.
09:44:5222	THE COURT: Thank you.
09:44:523	(DTX Exhibit Nos. 25, 26 and 28 were admitted
09:44:5224	into evidence.)
09:44:525	BY MR. MARRIOTT:

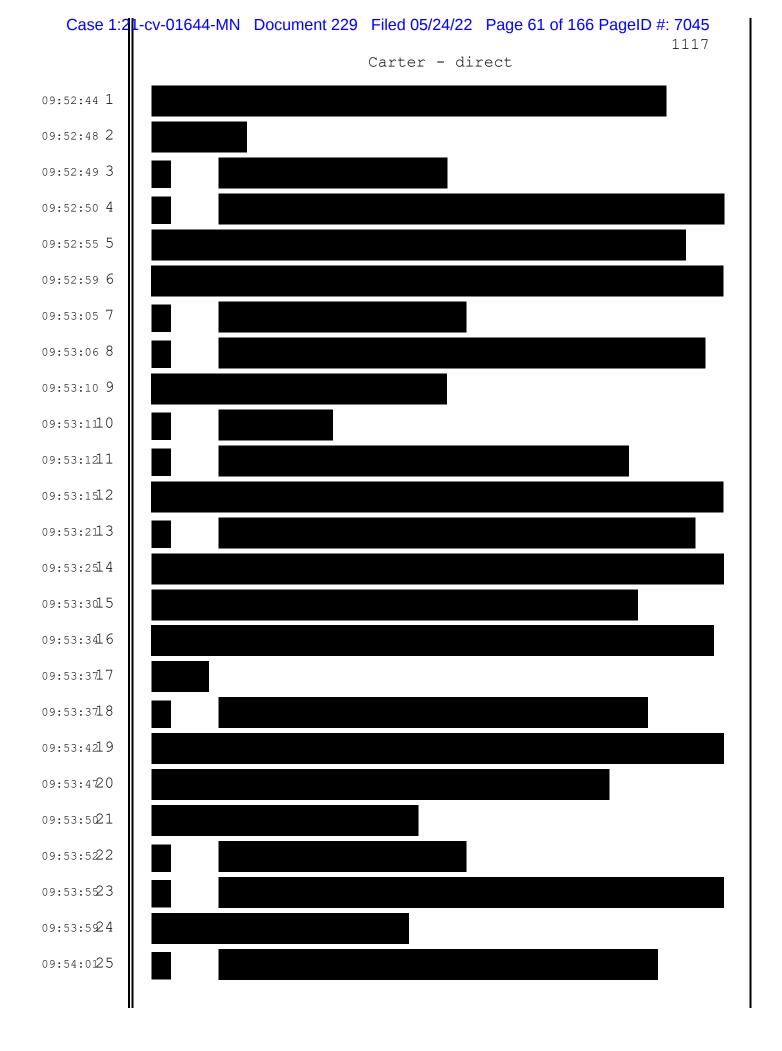
09:44:52 1 Q. Where does Cargill sell the sugar produced in 09:44:55 2 Gramercy? 09:44:56 3 Α. In the United States. 09:44:57 4 And from Gramercy, Cargill sells sugar to the West 0. Coast, right? 09:45:01 5 09:45:01 6 We do have customers on the West Coast. Α. 09:45:03 7 Q. And that includes locations that are in excess of 09:45:05 8 2,000 miles from Gramercy? 09:45:08 9 Α. If California is roughly that many miles, yes. 09:45:1110 And Cargill sells sugar to the East Coast from Q. Gramercy, too? 09:45:1511 09:45:1512 Α. That's correct. 09:45:1613 And that includes locations that are more than 1,500 Ο. miles from Gramercy? 09:45:2014 09:45:2015 Α. That is the math, yes. 09:45:2116 Let's look at DTX 28 again. I want to point you to Q. 09:45:2617 page 24, if I could, please, where you're going to see some 09:45:3118 tables color coded according to the USDA regions. Do you 09:45:3519 see that, sir? Α. 09:45:3620 I do. 09:45:3721 Q. There are five USDA regions, is that right? 09:45:4122 That looks to be correct. Α. 09:45:4323 And Cargill sells sugar in all five USDA regions? Q. 09:45:4824 That's correct. Α. In the course of your job, Mr. Carter, do you provide 09:45:4925 Q.

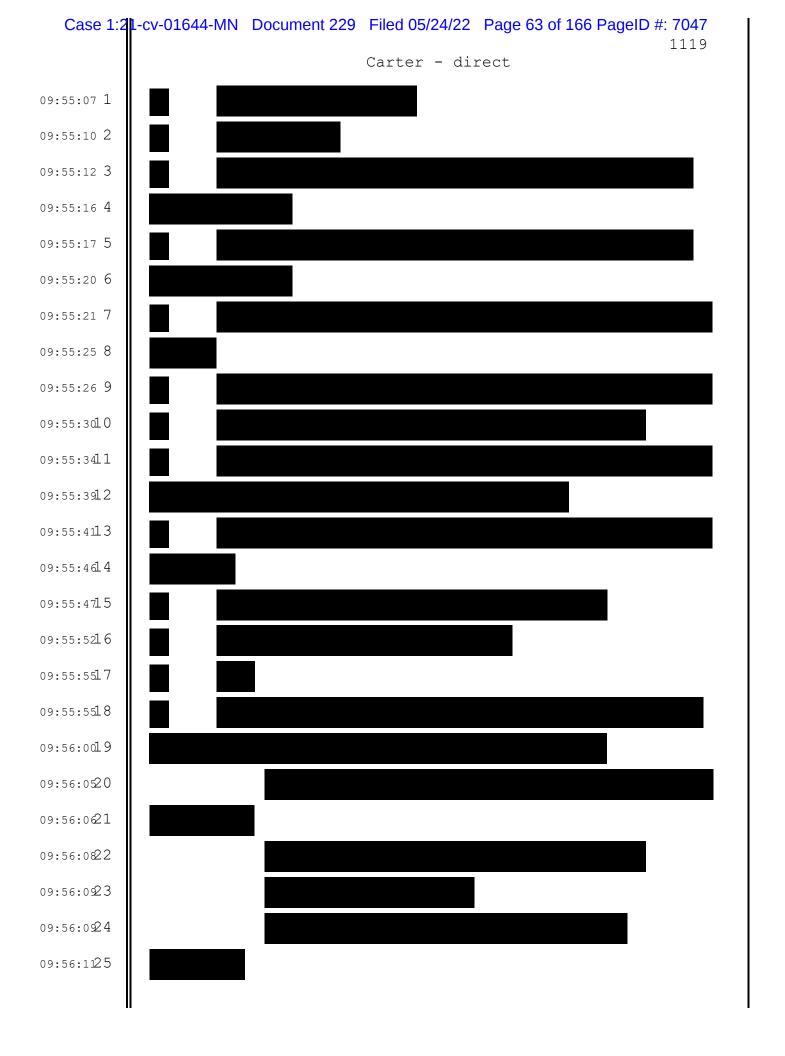
09:45:52 1 specific pricing information to brokers or industry 09:45:58 2 commentators? 09:45:58 3 I do not. Α. 09:46:00 4 Have you ever provided information about Cargill's 0. sugar sales to an individual by the name of Richard Wistisen 09:46:02 5 09:46:05 6 of Rich Commodities? 09:46:07 7 Α. I don't know that name. 09:46:08 8 Let's talk a little bit more about LSR if we can, Q. 09:46:12 9 sir. We'll go into more detail in the confidential session, 09:46:1610 but for now a couple of questions for the open session. 09:46:1811 What, if any, plans does LSR have to expand it's 09:46:2212 Louisiana Sugar Refining operations? We have intentions of expanding the output of LSR by 09:46:2513 09:46:3014 roughly 20 to 25 percent. 09:46:3315 MR. MARRIOTT: Your Honor, at Cargill's request 09:46:3516 now, I would ask that we close the courtroom as the next set 09:46:3817 of questions concern Cargill confidential information or 09:46:4218 documents and by the same token, we can turn it back on when 09:46:4619 the courtroom has closed the main screen. 09:46:4920 THE COURT: Okay. For the reasons that have 09:46:5021 been set forth in open court and the papers I'm going to 09:46:5322 grant the request for this limited period of time. Anyone 09:46:5823 that is not in the protective order, I would ask you to 09:47:0324 leave for a few minutes while we address some competitively

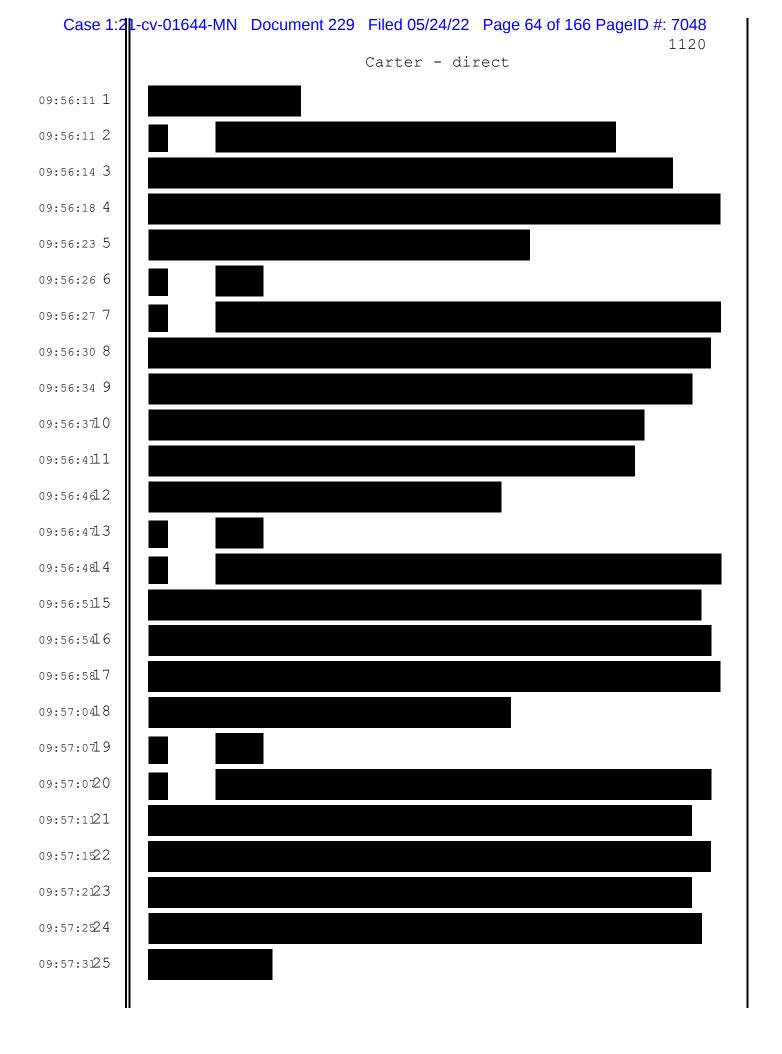
sensitive information.

09:47:025









09:59:12 1 Jessica Taticchi for the United States. 09:59:18 2 May I proceed? THE COURT: Yes. 09:59:18 3 09:59:18 4 CROSS-EXAMINATION BY MS. TATICCHI: 09:59:18 5 09:59:20 6 Good morning, Mr. Carter. Q. 09:59:21 7 A. Good morning. 09:59:23 8 Do you recall being asked about DTX 028. Q. 09:59:36 9 Α. Yes. 09:59:3710 If we turn to page 4, I believe you were asked about Q. 09:59:4411 page 4. And this is the Cargill presentation that's using a 09:59:5712 map that shows the sugar market by region; is that correct? 10:00:0013 USDA defined regions, yes. 10:00:0214 And, in fact, Cargill has identified different Ο. 10:00:0815 long-term optimal market shares for the different regions; 10:00:1216 is that right? 10:00:1417 Α. Long-term, yes. 10:00:1718 Let me ask you, since this document was created, have Q. 10:00:2219 any of those optimal market shares changed? 10:00:220 Α. I have not yet started the 2022 vision meeting 10:00:3121 document, so not yet. 10:00:3422 You expect that they may change? Q. 10:00:3923 Potentially, I don't know for sure. Α. 10:00:4324 And if you turn to page 9, I believe you were also Q. asked about page 9. Now this is a list of customers, this 10:00:5025

10:01:04 1 is a list of customers that Cargill may target for 10:01:08 2 additional business; is that correct? 10:01:12 3 That looks like liquid. Α. For liquid. And there is a focus here on a customer 10:01:14 4 Ο. 10:01:19 5 based within one day transit from LSR. Do you see that in 10:01:23 6 the bullet point towards the top? 10:01:25 7 Α. I do. 10:01:25 8 Do you have an understanding of why the focus would Q. 10:01:28 9 be on a customer based within one day transit from LSR? 10:01:3210 Sure. So high-colored liquid or any liquid sugar has Α. a very short shelf life before it starts to re-thicken or 10:01:3711 10:01:4212 crystalize. We try to sell to customers within a one day 10:01:4613 driving window so the quality of the product is still 10:01:5014 intact. 10:01:5015 So if we look at this chart, I won't ask you to Ο. 10:01:5316 specifically count, but by my count there is over a dozen 10:01:5817 locations in Texas, here, does that seem about right? 10:02:0418 Α. Seems about right. 10:02:0719 And I don't see any into Delaware, does that seem Q. 10:02:1320 right? 10:02:1321 Α. That seems correct. 10:02:1522 And that's consistent with the need for a one-day Q. 10:02:2023 transit from LSR? 10:02:224 Α. Correct. And just to confirm, these customers, Cargill still 10:02:2425 0.

10:02:30 1 needs to validate the demand numbers, is that still true? 10:02:34 2 I believe that this -- these demand numbers were 10:02:37 3 pulled from customer RFP's or request for pricing, so 10:02:43 4 possibly we need to revise these on maybe a 2024, 2023 10:02:50 5 RFP's. 10:02:52 6 Let me ask you this. Are any of these customers Q. 10:02:55 7 committed to any of these estimated volumes at this point? 10:03:00 8 Α. No. This is potential volume. 10:03:04 9 Q. Now, you were asked today specifically about LSR's 10:03:0710 possible expansion of the Gramercy refinery. Do you recall 10:03:1111 that? 10:03:112 Α. I do. 10:03:113 10:03:1814 10:03:2315 10:03:2416 10:03:2417 10:03:2818 10:03:3219 10:03:3520 10:03:4121 10:03:4522 10:03:523 Now, do you recall being asked about DDX 6 which was 10:04:024 a map that had the shares based on states? 10:04:1125 Α. I do.

10:04:13 1	Q. And it looks like there is a significant percentage
10:04:17 2	of total sales in Illinois; is that right?
10:04:21 3	A. That's correct.
10:04:23 4	Q. Now, LSR has rail access directly to Chicago; is that
10:04:28 5	right?
10:04:28 6	A. That's correct.
10:04:30 7	Q. But a substantial amount of LSR sugar is transported
10:04:41 8	via truck, is that true?
10:04:43 9	A. The product mix that exits LSR is 70 percent rail,
10:04:4810	30 percent truck.
10:04:4911	$\mathbb{Q}$ . And all of the all of the package sugar is
10:04:5312	transported via truck, is that correct?
10:04:5613	A. That's correct.
10:04:5ഒ4	Q. And just a couple more questions. Back to Illinois.
10:05:0015	One of your customers in Illinois is Batory, is that right?
10:05:0416	A. That's correct.
10:05:0417	Q. And they're a distributor outside of Chicago?
10:05:0718	A. They are a distributor, yes.
10:05:0919	Q. And do they have two locations in the Chicago area?
10:05:1320	A. Yes.
10:05:1321	Q. Would you agree that distributors are among your
10:05:1@2	largest customers?
10:05:1&3	A. I would.
10:05:1924	Q. And but you don't consider distributors like Batory
10:05:2325	to be competitors, right?

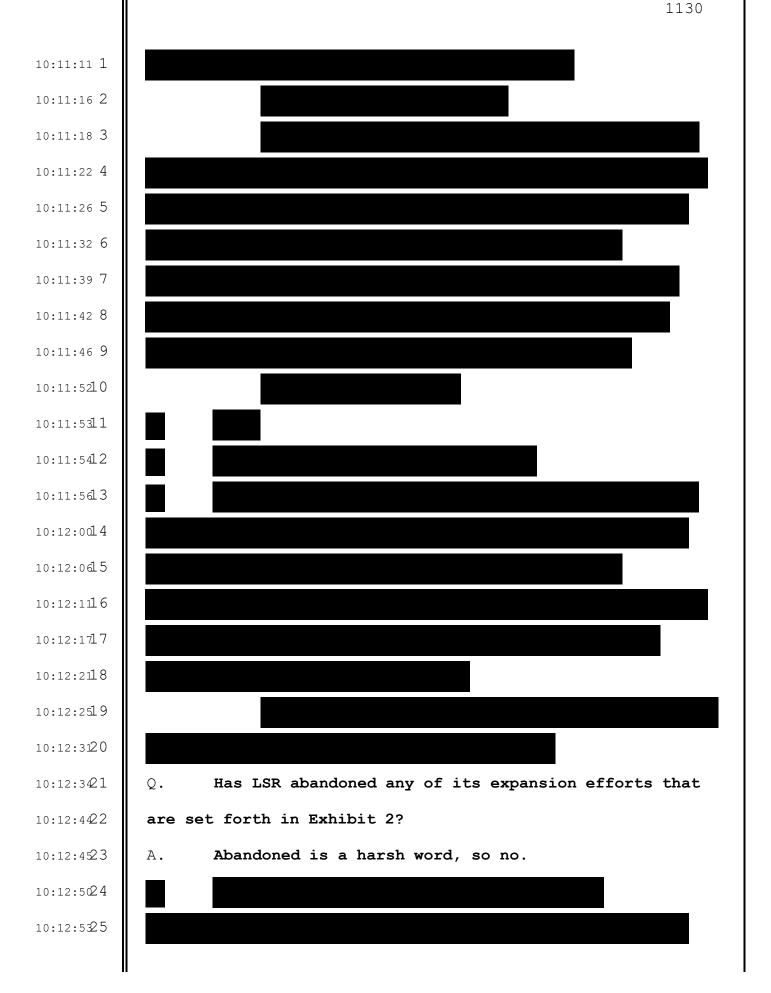
10:05:25 1	A. A direct competitor, I think we need to define the
10:05:31 2	word competitor for me to give a competent answer, I don't
10:05:35 3	believe Batory refines sugar. They don't have an integrated
10:05:39 4	supply chain like our structure is. I think they have a
10:05:43 5	different business model in terms of customer charges and
10:05:46 6	selling than we do.
10:05:47 7	MS. TATICCHI: No further questions. Thank you.
10:05:49 8	THE COURT: All right. Thank you.
10:05:51 9	MR. MARRIOTT: Just one question, Your Honor.
10:05:5410	REDIRECT EXAMINATION
10:05:5411	BY MR. MARRIOTT:
10:05:5512	Q. Mr. Carter, customers that Cargill RFPs also receive
10:05:5913	quotes for distributors for the same business, true?
10:06:0314	A. I believe that to be true.
10:06:0515	MR. MARRIOTT: Thank you, sir.
10:06:0പ്6	Nothing further, Your Honor.
10:06:0717	THE COURT: All right. Thank you.
10:06:0918	MR. BUTERMAN: Your Honor, with that defense
10:06:1219	rests.
10:06:1220	THE COURT: All right. Thank you.
10:06:1521	MS. SINKLER: Your Honor, we have one rebuttal
10:06:1822	video that we want to play and we ask Your Honor if we can
10:06:2123	do it while the courtroom is closed. It's confidential
10:06:2324	information.
10:06:2425	THE COURT: Yes. I realize, did we not open the

10:06:27 1 courtroom for the cross? 10:06:32 2 MS. TATICCHI: We didn't, Your Honor, but we 10:06:34 3 were continuing to display confidential documents. So I'll just ask you, though, since 10:06:36 4 THE COURT: we didn't, if you guys could look through it and check with 10:06:38 5 the third party and if there is stuff that's not 10:06:41 6 10:06:44 7 commercially sensitive, we let the court reporter know so 10:06:49 8 that can be on the open docks. 10:06:52 9 MS. TATICCHI: Yes. 10:06:5210 THE COURT: Thank you. 10:06:5311 MS. SINKLER: Your Honor, at this time --10:06:5612 THE COURT: You can step down. Sorry again. 10:06:5713 MS. SINKLER: Sorry. 10:06:5814 THE COURT: He's going to sit up there and watch 10:07:0015 the video. 10:07:0316 MS. SINKLER: So at this time, Your Honor, the 10:07:047 United States would like to play the testimony of Mr. Lawrence Faucheux. Mr. Faucheux is the CEO and General 10:07:1018 10:07:1319 Manager of Louisiana Sugar Refining, also known as LSR. 10:07:1720 he will testify about the current refined sugar production 10:07:2021 capabilities as well as expansion plans. And our portion of 10:07:2322 the video is like seven minutes. It's the last video. 10:07:2823 THE COURT: Great. So keep the courtroom 10:07:3424 closed. (Videotape deposition of Lawrence Faucheux:) 10:07:3725

10:07:40 1	Q. Where are you currently employed, sir?
10:07:42 2	A. I am employed by Louisiana Sugar Refining.
10:07:53 3	Q. What is LSR?
10:07:54 4	A. LSR is a sugar refining facility which its entity
10:07:59 5	is a business which is jointly owned by Cargill and the
10:08:03 6	SUGAR co-op.
10:08:04 7	Q. Where are LSR's facilities located?
10:08:07 8	A. LSR has one facility. It's in Gramercy, Louisiana.
10:08:13 9	Q. What is your job at LSR?
10:08:1610	A. I'm the General Manager/CEO of the facility.
10:08:1911	
10:08:2212	
10:08:2813	
10:08:3 <b>6</b> .4	
10:08:4215	
10:08:4216	
10:08:4417	
10:08:5118	
10:08:5419	
10:08:5720	
10:08:5721	
10:08:5822	$\mathbb{Q}$ . Now, if you look down at the third paragraph of the
10:09:0323	news release, there's a statement there that's attributed to
10:09:0924	you, and I will just read it for the record.
10:09:1425	"We've been able to creatively engineer our

10:09:20 1 available space to increase efficiencies and reliability of 10:09:24 2 most, if not all, of the plant's components. With investments in people and new equipment, new integrated 10:09:27 3 control systems and now the infrastructure, LSR has the 10:09:31 4 potential to be the first U.S. refinery to process 10:09:35 5 10:09:40 6 1.5 million tons of high quality raw sugar." 10:09:45 7 Do you see that, sir? 10:09:46 8 Α. I do. 10:09:46 9 And that's an accurate reflection of the statement 10:09:5010 that you made, is it not? That is our goal to have that potential one day, that 10:09:5111 Α. 10:09:5612 is correct. 10:09:543 If LSR at some point is successful in expanding its capacity to 1.5 million raw tons per year, what would that 10:10:0214 10:10:0715 translate into in terms of the volume of refined sugar that 10:10:1216 the facility would be able to generate on a yearly basis? 10:10:2417 That potentially could be 97 percent of whatever that 1.5 million tons equates to. So that's correct. 10:10:2818 10:10:3319 a lofty aspiration of LSR, and that's something we have to 10:10:3820 continue to look at if that's what we need to do. 10:10:4421 10:10:4822 10:10:5323 10:11:0024

10:11:025

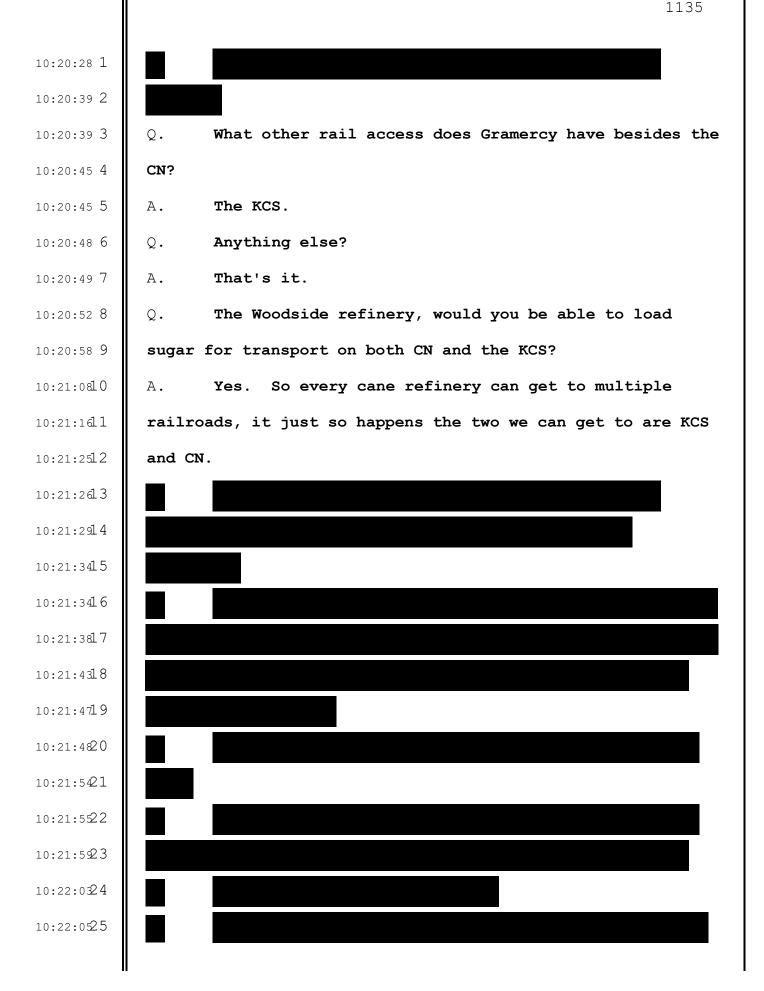


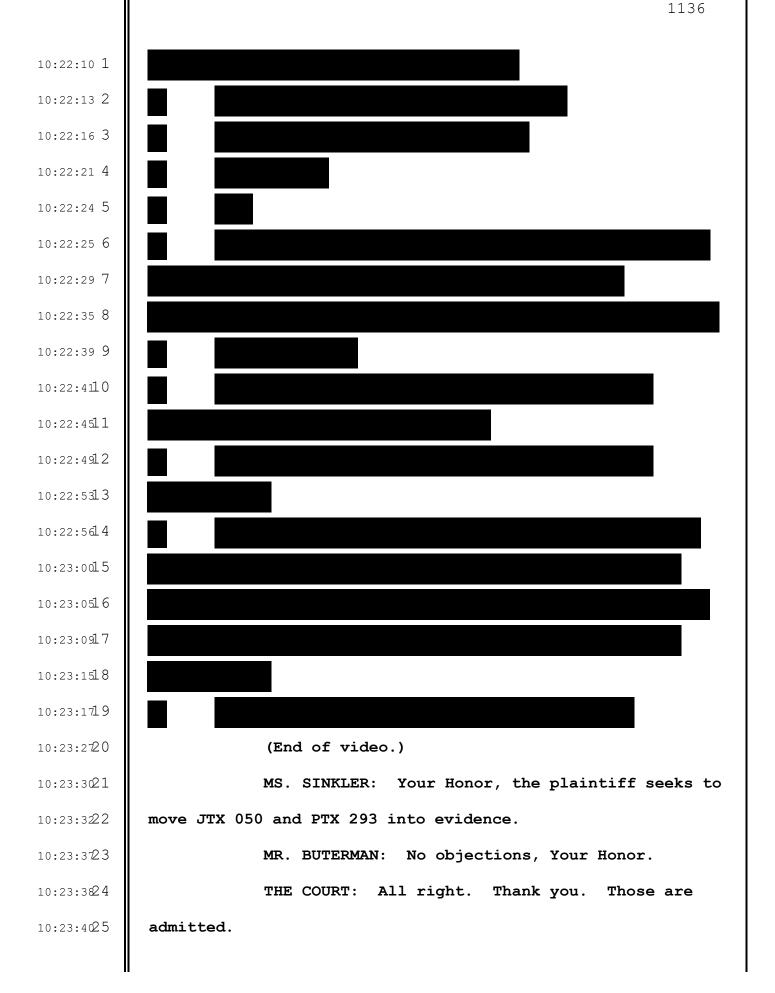
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10:23:40 1	(JTX Exhibit No. 50 and PTX Exhibit No. 293 were
10:23:41 2	admitted into evidence.)
10:23:41 3	MS. SINKLER: Plaintiff rest, Your Honor.
10:23:42 4	THE COURT: All right. Okay. So I guess that
10:23:44 5	is the end of evidence. And we'll have closing arguments.
10:23:51 6	How about we take a break. I want to go back and look at
10:23:57 7	some things before closings, too. So would it be okay, what
10:24:01 8	if we come back around 1:30.
10:24:05 9	Thanks very much.
10:24:0610	(A brief recess was taken.)
13:10:4211	THE COURT: Good afternoon. Please be seated.
13:33:0312	Okay.
13:33:0513	MR. BUTERMAN: I apologize, Your Honor. There
13:33:1114	is one minor housekeeping matter. There was one exhibit
13:33:1415	that didn't go in in the last deposition. I spoke to
13:33:1816	counsel about it and they gracefully said that we could
13:33:2217	they wouldn't object, JTX 022.
13:33:3018	THE COURT: Okay. All right. Thank you for
13:33:349	agreeing to that.
13:33:3420	(JTX Exhibit No. 22 was admitted into evidence.)
13:33:3521	THE COURT: Okay. Mr. Hanna.
13:33:4222	MR. HANNA: Good afternoon, Your Honor. May I
13:33:4923	proceed?
13:33:5024	THE COURT: Let me just ask one question. I
13:33:5225	want to hear from both of you on this because I know that

13:33:55 1	there is a big issue on the geographic market. Is there a
13:34:01 2	dispute on the product market? Is the product refined
13:34:05 3	sugar, everyone agree on that?
13:34:07 4	MR. HANNA: Your Honor, we contend that the
13:34:09 5	product at issue is refined sugar. I think the defendants
13:34:14 6	would say that I think really they would argue that the
13:34:17 7	refined sugar, but distributors should be have included.
13:34:21 8	THE COURT: Is that the issue, not just who
13:34:24 9	sells refined sugar, but that they're saying it has to be
13:34:2810	the producers and sellers, that's the issue for the product
13:34:3111	market?
13:34:3212	MR. BUTERMAN: The object itself, Your Honor, if
13:34:343	I may is refined sugar, both sides agree.
13:34:3614	THE COURT: And that's true whether it's
13:34:3915	powdered, brown, granulated or liquid?
13:34:4216	MR. BUTERMAN: And/or beet or cane.
13:34:4417	THE COURT: And beet or cane. Because I know
13:34:4618	there was at least one witness who said they only wanted
13:34:5019	granulated cane, so I didn't know if that was an issue.
13:34:520	Sorry.
13:34:5521	MR. HANNA: May I proceed?
13:34:5@2	THE COURT: Yes, please.
13:34:5&3	MR. HANNA: On behalf of the United States and
13:34:5924	Department of Justice, I want to begin by thanking the Court
13:35:025	and Your Honor's colleagues for your time and attention this

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13:35:06 1 week. It's been a pleasure being in front of you.

Your Honor, the evidence at trial has shown that United and Imperial compete for the same business. And they mostly compete in the southeast and up through the Mid-Atlantic region. The merger would end this competition. The merger is presumptively illegal and we have shown in market shares. The defendants have not put forth evidence to rebut that.

Now, Your Honor, there are four fundamental issues that need to be decided in this case. First, where does competition between United and Imperial matter the most? In other words, what is the relevant geographic market?

And number two, and we just discussed, how should we treat distributors?

And number three, does USDA regulation make competition not relevant?

And fourth, Your Honor, fundamental issues to decide, can coordination occur and therefore soften the competition in this market?

Now, today I want to spend some time talking about the relevant case law and how I want to apply the facts to the case law. That's important not just because it gives us the guidance to follow, but it's also important because the defendants spent a considerable amount of time

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confusing the issues. And so let's talk about geographic market first.

For geographic market we have to draw a line somewhere. So where do we draw it? The question is it national or is it a regional market? You asked counsel for Imperial in openings, if they were claiming a national market, and the answer was in essence national. We know that the commercial --

THE COURT: But everybody has two markets, though, you have the narrow market and the broader market, and I don't remember what they called it, they have the national market and then the narrower market is broader than your broad market, which I think is defined on where Dr. Hill says the two compete.

MR. HANNA: Correct. It's not a searching exercise, the purpose of market definition is to illuminate where the effects are going to be greater. And as the Supreme Court in *Philadelphia National Bank* said, the perfect -- you don't look where they compete or even where they do business, you look at where the effect on the merger is going to be the greatest. And that's what we have done in this case. We've defined the market in the parties' backyard. We have seen that map several times. So that's where we started.

There is no -- all the evidence in this case

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13:39:1425

shows that the parties' documents analyze competition regionally. We seen third-parties that analyze competition regionally as well. You can see here, Mr. Swart testified that this map here, they identified where producers in those regions have freight cost advantages. We have seen lots of testimony and lots of documents talk about locational advantages, freight cost advantages, we have third-party documents and third-party testimony, this document based on competition based on regions, there is not one, not everybody agrees on where to draw those boundaries.

THE COURT: I have seen southeast mentioned a lot but it's not entirely clear to me that southeast always means the states that are in your narrower region.

MR. HANNA: And that makes sense, Your Honor.

The parties, people in the industry are not doing what we all do as a living here as lawyers in the antitrust world, they're not defining antitrust markets, they're not running a hypothetical monopolist test.

THE COURT: They would make that too easy for you.

MR. HANNA: It would be very nice if they did that. In a lot of cases, Your Honor, we don't have documents like the supplier backyard map. There is a lot of cases where *Philadelphia National Bank* was a seminal Supreme Court case that defined the market based on regional --

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commercial banking was the product at issue and they found three or four states or counties market there. There is no documents in that case that said well, the market there is, you know, the commercial bank's backyard. They didn't have that. We have that in this case now.

ASR defines it slightly differently. United,
Imperial, they all define it slightly differently. But it
doesn't change the outcome of this case. Dr. Rothman, the
United States' expert testified, and we heard him testify,
that he calculated the HHI concentration analysis looking at
the USDA guide. We heard that United executives tried to
walk away from supplier backyard and say well, we actually
look at USDA south. The testimony from Dr. Rothman was that
the HHI concentration analysis for that, if you took those
states, would be well above the presumption.

THE COURT: But is that if you don't include the distributors?

MR. HANNA: Well, if I can address distributors just for a minute.

THE COURT: I'm just trying to figure out where those numbers come from and is there a difference in those numbers if you include other folks.

MR. HANNA: The United States does not believe distributors --

THE COURT: No, I get that's correct, I'm just

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trying to understand where things stand if I come out in a
different way on that one.

MR. HANNA: I don't have a calculation for what

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distributors, you know --

THE COURT: So what I'm trying to figure out is, if I were to say look, I think distributors should be included, do you have numbers for me that would say the presumption still applies?

MR. HANNA: I would say this, Your Honor. I don't believe we have the numbers in there with the calculations with distributors in there. Neither do defendants. Defendants' own expert did not put -- when he calculated his, did his modeling, he didn't include distributors as well.

Since you asked about distributors, I'll specifically address that. The law is clear that resellers of a product like distributors in this case should not be considered as part of -- they're not a competitive restraint on the manufacturers of the product. We can consider examples and we'll apply it to this case, Your Honor. We had one refiner and nine distributors in the market. And the refiner sells direct to customers as well as to distributors. And then the distributors sell to the customers. Is this a monopoly market or is it a market with ten competitors? It's monopoly marker. The single refiner

13:42:13 1	in the case, in the market can raise price to all the
13:42:17 2	distributors and the customers couldn't turn to the
13:42:20 3	distributors to avoid that price increase. So there is one
13:42:23 4	monopolist in the market.
13:42:24 5	We take expand that out a little bit. If we
13:42:29 6	had two refiners in the market and then eight distributors,
13:42:32 7	but those two refiners merged, the sugar refiners, the
13:42:37 8	question would be is this a 2 to 1 merger or is it a 10 to 9
13:42:41 9	merger?
13:42:4210	THE COURT: What about, I thought there was some
13:42:4411	testimony that distributors can also get imports, right?
13:42:4812	MR. HANNA: Your Honor, we in fact include
13:42:5013	imports in our market.
13:42:5214	THE COURT: Whether they come from a whether
13:42:5615	they're sold from where are those imports from, because I
13:43:0316	know Imperial gets imports. Do Imperial's imports get
13:43:0717	included in your import number or are those just
13:43:118	distributors that have imported numbers?
13:43:1319	MR. HANNA: Your Honor, that's a good question.
13:43:1520	THE COURT: Probably wasn't, but kind of you to
13:43:1721	say.
13:43:1822	MR. HANNA: No, it was.
13:43:1923	Imperial imports raw sugar and then what they do
13:43:2124	with that sugar is they refine it into refined sugar and
13:43:2525	then sell that.

13:43:26 1

THE COURT: Right.

13:43:27 2

say twenty percent in their market. We look at imports,

MR. HANNA: So that's in their market share.

Wе

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that's seven percent number at the end. That is refined

13:43:34 4

imports that are coming from refiners that are located in

13:43:37 5 13:43:41 6

Mexico or --

13:43:42 7

THE COURT: But wasn't there someone today who

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because he said he wouldn't want to get the refined sugar

testified that they import sugar, but it's not refined

13:43:49 9

13:43:5210

imported because I can't see their factory and I dont know

13:43:5511

if it has a safety issue. Someone said that, I thought. So

13:43:5912

is that -- so that sounded like import of not refined sugar.

13:44:0913

Maybe I am misremembering that, but I remember him saying we

MR. HANNA: I apologize on not answering your

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couldn't see their factory.

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question. I would say there is really two forms of sugar

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that gets imported for all intents and purposes, it's

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in and refined and then sold by somebody, that's in one of

refined sugar or raw sugar. Now, if raw sugar gets imported

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these market shares here. And what the imports here is

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showing is, it's many different people actually selling

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that. We don't obviously have the data to show who is

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selling that seven percent, but we count that in there.

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count the imports in our market share and you can see we

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still get the presumption.

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Another thing the defendants in opening statements said, right out of the gate defendants pretended that we didn't count some of these suppliers like LSR. We can see on the opening slide why isn't LSR in the market. What we saw on the market shares, we count LSR. They're not located in what we call the broader market or the northeast — the narrow market, they are in Louisiana, but they are selling refined sugar into that market so we give them market share. They have I think seven or eight percent market share.

And the reason we give them market shares is we're defining the market around the location of the customers. And Dr. Hill confirmed that that is, you know, perfectly correct and a way to define a market. We look at where the customers are located. We're drawing a circle in the southeast and the broader north and the narrower market where the customers are located. And so any sugar producer that sells into that market regardless of where they're located, it could be a foreign supplier that's using, maybe a distributor that's selling it to a distributor who is then selling into a market. That foreign supplier is in our market with the market shares with the -- I think it was seven percent for the imports.

So LSR has sales in our market. They're in our market. It turns out they don't have very much and that's

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because, you know, as the evidence showed, you know, transportation cost, it has an impact on how far a supplier can cost effectively ship sugar to the customer.

We heard, you know, one thing in opening statements I think we heard is that they insisted that we -that to win this case, we had to show that the suppliers can't ship an ounce more sugar into the market. And of course that's not the law, Your Honor. The real question is, if the companies raise prices, would enough sugar flow into the market to offset any anticompetitive harm. And the evidence shows that, the countless evidence, locational advantage, freight cost advantage, supplier backyard, it is expensive and costly to ship. LSR and NSM are well situated where they are selling today and we can see that the market shares, two percent in this market, you heard the CEO of NSM testify they're very small in the narrower and broader market and that's because of freight costs. He talked also about the railcar charge, they can ship pretty easily by rail to some of those markets, but there is an opportunity cost for him because it might take him forty days to get to, you know, to Florida or Georgia to get a railcar down there, but he can, you know, ship closer to him and have, you know, two or three turns of that railcar and get more volume out to -- closer to where NSM is in the upper Midwest or further west out in Idaho.

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THE COURT: Didn't someone testify that it's not just distance, right, there was someone who testified, I remember Baltimore was involved because I always have a problem when I go to Baltimore on a train, and they said something like it's faster to ship it from somewhere than it is to ship it by train from Baltimore. So like it's not just as the crow flies locations, right?

MR. HANNA: Yes, Your Honor, I believe that was Kraft that testified that there is some rail congestion in Baltimore and they get some from LSR, or some from Louisiana, I believe, from ASR. And it's not just -- another thing a lot of evidence will show and we'll put this in our findings of fact and briefing is it's a reliability issue. Competition is not just about price, it's also about giving -- getting the sugar to the customer's location on time. You know, they're running, they're making products and they need to have the sugar at their bay and so they don't have to close down the factory.

And so that's another, you know, reason why generally speaking the proximity to, a customer is going to look to the proximity to where, you know, more products from a refiner that is closer to them. That doesn't mean that they can't and don't get alternative supply in some instances, but we can look at the market shares and we can see if you look in the narrower and broader markets that the

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overwhelming amount of sugar is being supplied by United, Imperial and Domino.

And the evidence, United's executive vice-president of sales, Dirk Swart testified the predominant -- for customers in the southeast of United, predominantly that sugar is coming from Clewiston, Florida. United has the luxury because it has ten production -- nine production plants, it will have ten if it acquires Imperial. It has the luxury of being able to optimize its freight, optimize its network, and it can ship sugar down from the Midwest or from the Midwest.

But the testimony also showed from Mr. Swart that it's a pricing condition. I think I -- I walked Mr. Swart through the Pepsi Wytheville, Virginia facility. There was intense competition between Imperial and United for that, over four or five-year span, you know, Imperial won that business and then I showed you some evidence and Your Honor some evidence in 2021, United had its eye on Wytheville, Virginia I think was the language and it dropped its price. You saw how much it dropped the discount for It was pricing that product out of Clewiston's -- out that. of Clewiston, but I think the testimony was some of that because they are producing more sugar out of the midwest they're going to actually rail it down from the midwest. But the customer is paying as if it's from Clewiston because

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it's a lower cost.

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There were some questions about, you know, well, sugar flows so that means, you know, the market, you know, should be broader. You know, of course if you raise prices enough it will eventually be economical for LSR or NSM to bring more sugar down here. But, you know, there is a, you know, that sugar is not flowing, you know, freely. We heard sugar flows freely. It's not flowing freely, it's going to flow at a cost because there can be tens of millions of price increases for customers in this market.

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Dr. Rothman's economic model shows that will not attract enough sugar from outside to bring the prices back down. This will mean real costs for real people. That's

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exactly the kind of harm Section 7 was meant to prevent.

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Defendants have put forth no ordinary course of business documents supporting the contention of a national market. We have seen no documents of the defendant indicating that companies meaningfully compete with the likes of NSM or Western in these markets that we have put forth.

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Now, there is nothing particularly novel about how we defined the markets here, textbook tried and true antitrust analysis. In our brief and in my opening, we highlighted the American Crystal Sugar case and we have it up here on the slide. The details of that decision read

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like a recap of the trial record here. You know, there was two merging refining companies. And the Court there cited transportation costs for defining a market based on customer location.

THE COURT: Does it matter -- that case got my attention, too, and I have reviewed that case. I'll ask defendants about it. But does it matter at all that it's 1958? Are there differences in the world now that might impact -- I mean, there is lots of things that might have been different local wise, but, you know, improvements in transportation make them less relevant.

MR. HANNA: Your Honor, that's a fair question and certainly --

THE COURT: It wasn't a good one, though. It was not a good question, it was fair?

MR. HANNA: I apologize.

THE COURT: Fair to middling?

MR. HANNA: Defendants in opening said the same thing. You know, if this was television markets or airline or something like that, that might be, the answer might be different. But we're talking about, you know, sugar.

Sugarcane, sugar is made from cane and beets for a long time, and we're talking about rail and truck and we've had a railroad for a very long time. Sugar is not getting shipped any other way. Some of the refineries I would gather that

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were in that case are still in existence today. So the technology hasn't really changed all that much. It is highly relevant. And it's -- you know, it is a Second Circuit case, but the Supreme Court in *Philadelphia National Bank* relied on that case, and relied on it for the very reason to say that the transportation -- high transportation costs can localize competition.

And in that case, and the Philadelphia National Bank, I cite it, that's an old case, too. It's a seminal antitrust merger case. The Supreme Court many years ago heard a lot of cases. They don't hear many today, but in the Energy Solutions case, Judge Robinson cited that case in her opinion, so it's a seminal antitrust case, Supreme Court case that's still good case law.

And that's why American Crystal Sugar v.

American Sugar is still good case law.

I want to switch briefly, I mentioned distributors and I gave sort of a -- I tried to give a hypothetical. I just want to say, you know, our treatment of distributors in this case is fully consistent with seventy years of precedent. There is a -- I'll cite another similar case, United States v. Alcoa, and that involved the sale of aluminum. The Third Circuit also adopted that case in Allen-Myland v. IBM. I'll talk about both of these cases.

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Let me take the Alcoa Case first. Alcoa, in that case argued when calculating the market share the Court should count companies that resold aluminum that had previously been produced by manufacturers like Alcoa. And the court said at any given moment, Alcoa might compete with one of the resellers and also all that aluminum came from producers like Alcoa. The court said we don't count the sales from resellers.

Now, of course we have seen evidence in this case, and there has been testimony that distributors compete with, you know, refiners. But that doesn't mean we should count their market share. We should count them for purposes of evaluating this market. And that's because really the scarce resource in this industry is the refining capacity. That's what's getting transferred as a result of this merger. The refining capacity of Imperial and that's limited in this case.

The distributors don't have the refining capacity, they don't have an independent access to sugar, they have to buy it from a refiner, and that's why it's not -- you know, they're more of a partner, and we have heard some testimony about them being a partner to distributors -- or to refiners. And that's why for purposes of assessing evaluating the effects of the merger, we shouldn't look at distributors as far as calculating market shares and that's

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consistent with the Alcoa case, which by the way, it's kind of treated as Supreme Court law because there was justices who were recused, so it's the last -- the Second Circuit was the final saying in that case.

But as I mentioned, Allen-Myland v. IBM case also cites that. In that case it was a question of, you know, IBM was producing mainframes and then selling that to resellers who were leasing it out. And the question was, well, do the companies that lease the IBM mainframes, are they in the market competing with IBM? And the court in that case, the Third Circuit case said no, we don't count them, that would be double counting.

on the stand, I believe it was yesterday. He provided another example, the *U.S. v. Dean Foods* case. That case involved fluid milk. And the producers, he admitted this on the stand, producers in that case sold milk to distributors but in that case distributors didn't get market share. That made sense. The producers of the milk were the ones constraining the market.

Defendants also try to make this attack that we've limited the market for, you know, quote, production in sale as if that's, you know, a novel -- you know, something that's novel. We can look at on the slide here. There are many cases that have been brought, it's all highlighted,

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production and sale of beer, production and sale of beer, production and sale of coal, production and sale of florist foil. This is not something we're trying to trick the Court into thinking that, you know, this is stuff that we do all the time. And it's also, by the way, this case law and what we're doing here it's consistent with the ordinary course of evidence. I would submit that it's in the trial record.

We can look at PTX 330, it's a document that was shown to the United CEO, Mr. Wineinger. This was a presentation that was given to US Sugar when it was seeking to acquire Imperial, United had just stopped pursuing that acquisition. Now it was educating US Sugar on the sugar market. We can see it's walking down supply chain from the growers all the way to the buyers. We can see distributors are in the buyers. They're in the buyer channel. They have to buy their sugar from marketers like United or Imperial. And we can see United, they give distributors zero of the supply.

We also heard from the distributors in this case. We heard from the CEO of Batory Foods, you can see some of the testimony on the slide here. You know, they can't compete with United. They're a producer. They control the supply chain from the field, that's the grower, all the way to the delivery point. I believe we heard from Mr. Brown, Clayton Brown, for IFP, who talked about well,

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they adjusted my prices. I have to pass that on.

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We walked through an example of a gentleman's agreement. Imperial, the refiners benefit when they sell their sugar to a distributor. That distributor can then -- that distributor benefits, it makes a sale, but Imperial and United also benefit from it. We saw some evidence where I think it was ASR was contemplating taking share through distributors, that means they're getting their sugar out in the market through distributors as a partner.

I want to take a minute also, I mentioned four, issues that Your Honor will need to decide. And the issue is USDA or, you know, does USDA regulations, is that used for competition? I will submit the defendants ask this Court to let this merger through because the USDA has tools that can affect prices. The law is clear, though, that that's not enough to displace the antitrust laws.

As we saw, prices have fluctuated a lot, the USDA may be taking action, discretionary, but they certainly can bring in more imports so we have seen prices elevated. You asked me in opening about price floors. They do set a price floor and they set that to ensure that farmers get paid for the sugar they make. And Dr. Fesco testified, I think, I think prices have been two or three times higher than that price floor, they have a dual mandate. One mandate is to make sure it doesn't go below that price floor

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because if it goes below that floor the farmers are going to forfeit their sugar to the United States. The United States, we're not good at selling sugar. We want to avoid that, so we want to keep prices elevated. I think Dr. Fecso testified that the U.S. has the highest prices in the world.

THE COURT: Right. And I know that this doesn't really come into play, but it just seems funny to me that the United States government is -- I mean, the prices are not as low as they can be because the United States government keeps them higher. And now the United States government is coming in and saying, oh, my God, this is going to raise prices. It seems a little inconsistent.

MR. HANNA: Good, fair question. You know, USDA is a -- that's a policy that we as a society for a long time we have had --

THE COURT: I understand that's a legislative policy, different branch. Those people are elected to make those decisions. But it seems a little bit -- it seems a little bit odd to me that, you know, especially when even your expert when I look at what he's saying the possible price differential would be, you know, it seems probably less than what the government is already inflating it from.

MR. HANNA: Your Honor, there is, you know, in the Supreme Court I mentioned *Philadelphia National Bank* as a seminal Supreme Court case. We need to let competition

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play within the regulations. There is a zone of competition.

THE COURT: Right, banking has regulations.

MR. HANNA: It did back in 1963, it was actually more heavily regulated. Actually in that case, Philadelphia National Bank noted that there was a floor from the Federal Reserve and a ceiling from the state fiduciary law. And it noted in that case, obviously you can have competition in between that.

We see competition happen, we see competition driving prices down, we see prices going up and down so we know competition matters irrespective of, you know, the USDA, you know, policy.

THE COURT: Speaking of the USDA, I mean, what do I make of Dr. Fecso, and I take it that she's not opining here on -- she's not testifying as to USDA's policy and USDA hasn't taken a position. But, you know, I look at her and she seems like a pretty straight shooter and a credible witness and she seems like she would have better insight in the industry than most people do. So what do I make of her testimony?

MR. HANNA: Dr. Fesco, obviously she's very knowledgeable. She's been involved in the industry for many decades. You know, she candidly acknowledged that she was expressing her own views and not that of the USDA. She

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acknowledged she's not an antitrust specialist. She doesn't evaluate mergers.

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to show is there is a significant or substantial anticompetitive effect and largely that the prices would increase because you're losing a competitor. And she says look, Imperial is a high-priced alternative, their market share has been going down, down, down, and they're not really constraining the prices. And I think, according to her, again, not speaking for the USDA, but I think that when I look at this, Imperial's problems can be mitigated by this merger. And that actually might make their costs go down which would make them a more competitive alternative, even though they'll be part of United.

MR. HANNA: Dr. Fesco, obviously she didn't have the internal documents of the parties. You know, the parties obviously respect her and garner a lot of respect before the merger was announced to talk to her about the sale. We can look at -- to your question about declining, you know, Imperial's struggles, we can look at their market shares, and we can see that it's been relatively stable over time. We have the data from the parties and we can see that it's relatively, you know, relatively stable.

You know, are they higher cost? We're not denying that they might have higher costs. But it doesn't

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mean that you can't have a competitive force. We saw
evidence of United and Imperial competing, being a
competitive constraint on them. Maybe they make less money
than United because they have higher costs, their profits
aren't as high, it doesn't make them a weaker competitor in
the market.

THE COURT: But they are a weaker -- I take it, you have the cookie place, I remember, and some other ones where they compete head to head, but they are a weaker competitor. Right? The CEO got on the stand and said yep, we're sort of managing it to stick around for the next year. It sort of makes me wonder, you're challenging this because you want Imperial to be in the market, but it seems like there is a good chance that Imperial won't be in the market if they go under, and this is an opportunity to make them more efficient and able to maybe have lower prices.

MR. HANNA: The defense is certainly not making a failing firm attempt because of that, they're clearly making money. Ms. Garrett, I don't know if it was closed session or not, or confidential, but they're making money and they're steady. And the case law is clear, we have it on the slide here, this type of argument is a Hail Mary pass, this weakened competitor argument is a Hail Mary pass. They're not -- I would submit they're actually not a weak competitor. They have ups and downs every year, but they're

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in the market and we can look at their market share in our relevant market and we can see they're winning a lot of business.

THE COURT: But them being a higher priced competitor for -- I understand the argument that I was just making was that they were a weak competitor, but the argument that they are a higher price and therefore not constraining prices, that's not a weakened competitor, that's just that they're not really a competitor, that's -- that is, you know, having some effect keeping prices down, right?

MR. HANNA: Two responses to that. First of all, we did put forth evidence that they're not always at the highest price. There is no evidence of Imperial being -- I think it was General Mills said they were the lower price, then United came in after them. Imperial and United competing first and foremost, clearly they're not at the highest price all the time, they have a freight advantage a lot of the times. That can help them with price.

Price isn't the only thing, we heard testimony that price is not everything. Imperial is very -- you know, partly to their credit, they recognize that they have to be even more, you know, more reliable. And we saw an example when Pepsi informed Imperial that they were, you know, they are a supplier at times, United was bringing in lumpy sugar,

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and you know, Imperial recognized that and, you know, tried to make that better, make improvement. So there is competition not just on price. Even if they're the highest -- even if they are the highest price in some instances, you know, United is sometimes the highest price as well. It doesn't mean they're not a competitive strength.

There was one example for Danone, they like, the defendants try to, you know, I think the illusion was that well, you know, United or Imperial actually didn't bid on the Danone business in Jacksonville, Florida. Well, you can still have a competitive constraint on your competitor even if you're not bidding on the business. We can see in this example that United recognized that Imperial was -- because of freight, they were closer to this facility, they were likely competing for that business and that, you know, United would likely be at a freight cost disadvantage.

United is not saying, we don't have to worry with Imperial because they're a higher cost, that's not what he's saying, he's saying they have a freight disadvantage. He's saying one competitor, he's not saying LSR or NSM, he's saying one competitor in Savannah, Georgia, and that's Imperial. And you can see here, what did United do? It lowered their price. Imperial just being in the market is having an effect.

Now, I did want to reserve some time for

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rebuttal. I just want to touch on the last point briefly on coordinated effects. And part of this we will touch on this point about, you know, Imperial. One of the reasons why a merger may be illegal under Section 7 is if it makes a market more vulnerable. The defendants and the expert Dr. Hill have spent a lot of time confusing exactly what we mean by coordination. What is coordination? Coordinated interaction is merger guidelines, we agree merger guidelines is pretty settled caselaw, courts in the Third Circuit follow it, there is a range of conduct. We have showed a range of conduct in this case. Actual agreements, of course among competitors are covered. We don't want to, you know, implicit agreement, similar common understanding between competitors, a wink and a nod, price signaling, those are all types of ranges of conduct, information sharing, we have shown plenty of that.

You know, this type of parallel conduct can you know, short of an actual explicit agreement is coordination.

And, the case law makes it clear that mergers should be allowed -- or should not be allowed to make this risk, you know, these conditions, you know --

THE COURT: So I know you have those couple of e-mails with Mr. Wistisen. What else do you have for coordination?

MR. HANNA: Well, we have a table here where

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they're trying to send messages to competitors. The testimony is it didn't get to competitors, that's fine, but the benefited recipient of these messages are the competitors. Right? They're trying to elevate, elevate prices, you know, United's CEO wrote an e-mail saying we were trying to raise prices. And we took these offers off the table in order to push, you know, or to send a message to our competitors saying we were not interested in prices going lower. We also saw an e-mail or testimony and an e-mail from United's director of marketing. United was looking to -- was looking to take shape, we talked a little bit about the, you know --

of this is it really -- I mean, I don't know, this just doesn't strike me as the type of coordination that is usually seen in an antitrust kind of way. This is more like we want to project strength to the market. Which is different to me than we want to, you know, we want to coordinate with each other on our pricing.

MR. HANNA: Coordination doesn't have to be,
like I said, it doesn't have to be they're actually in a
room, they have a formal agreement, of course that is
illegal. These are pretty troubling, talking about these
exchanges, pretty troubling. They're not just sharing spot
pricing. I say it, you heard Imperial's CEO, they don't

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share spot pricing, that company gets acquired and is out of the market, it's going to be easier for United and Domino if they share what their competitors sell package is or what their future pricing strategy are, it's easier to avoid a price hike.

They can get that information from the customer, but are they going to trust that customer? They might not trust that customer. Mr. Swart testified to that. They hope, he testified, you know, customers are trying to use competitive pricing --

THE COURT: You're going to say I got, even if they offered you 41, they're going to say can you do better than 39.

MR. HANNA: Exactly. And if you have a trusted source like to go to to talk about, they know you're giving back and forth.

THE COURT: But those were spot prices for Mr. Wistisen, is that right?

MR. HANNA: Well, that's what the defendant -that's what defendants have said and that's what certainly
the testimony was. Surely spot price, I think Mr. Henderson
from Domino testified that spot prices are list prices and
they can turn into contract prices, you know, it's the
starting point of negotiation. Right? So I'm sure there is
no -- as I said in opening, it clearly goes beyond just

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sharing the spot pricing, sharing of how much more sugar do you have left to sell. When you have less sugar to sell, you can increase your prices. If I have Domino has less sugar to sell, I know I can probably get away with a price increase, because they don't have that sugar to constrain me.

I would say, you know, I want to -- I mentioned earlier, Steve Hanson, the Vice President or Director, I believe of United. You know, taking it away from the information exchanges, but he testified that when United was looking to take shares, right, you would think that's where we're trying to be as you put it, Your Honor, a stronger competitor, you want them to take market share, right. We can see what he testifies to. You know, his e-mail was, you know, when they're making these sales plans to take share, they needed to stay balanced, stay balanced so you didn't -- you caused competitors to take smaller reactions, and so the prices would go lower. And you see his testimony, you stay balanced so the price doesn't drop much.

That's also -- you know, it means that this market is vulnerable to this type of coordination. It doesn't mean that they're actually talking to competitors in this example, but they all recognize that it benefits them all to try to have prices elevated.

Time to get off.

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14:18:47 1 THE COURT: Why don't they just give you a hook. 14:18:52 2 MR. HANNA: I just --14:18:53 3 14:18:55 4 your rebuttal. 14:18:56 5 MR. HANNA: I just want to end on one thing 14:18:59 6 14:19:07 7 14:19:11 8 14:19:15 9 14:19:2110 14:19:2411 14:19:2812 14:19:3313 14:19:3714 14:19:4115

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THE COURT: Go ahead, I won't cut you off in

about this. You know, we have a market that's going to be dominated by two competitors, really, Domino and United. And we have them, stacks of e-mails of them communicating with each other, communicating through a go between. you know, on their own, they're recognizing that they want to soften competition. We don't want to raise, you know, prices with marginal accounts. We don't want -- we want to send messages to competitors, that's all evidence of coordination. We don't need to prove that there has been a Section 1 violation, that's not what we're -- that's not what we are proving. We're offering this as evidence, powerful evidence that this market is vulnerable to That's all we have to show. All we coordinated conduct. have to show is that the market is vulnerable and susceptible to coordination.

It turns out, we actually have evidence that they are coordinating in this type of way, and that's shows that the market is vulnerable.

With that, Your Honor, I do want to save the balance of my time for rebuttal. Of course unless you have 14:20:16 1 14:20:17 2 14:20:19 3 14:20:24 4 14:20:26 5 14:20:32 6 14:20:36 7 14:20:39 8 14:20:42 9 14:20:5610 14:20:5811 14:20:5912 14:21:0313 14:21:0714 14:21:1215 14:21:1616 14:21:1917 14:21:2318 14:21:2719 14:21:2920 14:21:3421 14:21:4322 14:21:4623

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more questions for me.

THE COURT: No, that's fine. And if I have questions that come up during defendants, I'll ask you.

MR. HANNA: I don't know if I mentioned I was going to let my colleague, Ryan Sandrock do the rebuttal.

I'm happy to do the rebuttal as well, but I want to thank you, Your Honor, for your time and the Court's personnel's time this week. It's been a pleasure being in front of you.

Thank you.

MR. BUTERMAN: May I proceed, Your Honor?

THE COURT: You may.

MR. BUTERMAN: Thank you.

Your Honor, when I stood up here on Monday, I said that this case had one question. And that was about whether Imperial was keeping prices significantly below where they would be otherwise. That was the issue that we needed to decide in connection with understanding whether this transaction, the removal of Imperial as an independent company would substantially lessen competition.

THE COURT: Tell me how that fits in to the legal analysis that I need to set. I get that as a, you know, sort of in this big picture and I've got these shifting burdens and different things. Where does that question fit in?

MR. BUTERMAN: So it all starts with the Supreme

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Court case of Brown Shoe. And Brown Shoe says that we have to take a practical pragmatic approach to market definition. And I think that -- and product market, geographic market, the whole shebang. I think that Dr. Hill talked about this yesterday in a better than, hopefully not better than I can, but what he said is have you have to look at this holistically. You can't just look at this by focusing on numbers on, you know, just hypothetical monopolist test or HHI calculations, but you also have to look to industry realities.

If we can put up the first slide. This is what Judge Stark said in Sabre, no party can gerrymander its way to an antitrust victory without due regard for market realities. Market realities are very critical here. They are one of the legs of the stools. And I think that the overwhelming evidence and with respect to my colleague and friend, this isn't even our burden. Right? That has to be understood with respect to statements here. They have the burden on market definition, on effects, that's not our burden. But the overwhelming evidence of the way that the market operates here simply leads to the conclusion that this transaction will not harm competition.

And, you know, in preparing for this, we went and we thought, okay, fine, what are those realities? What are the realities that we talk about? If you could go to

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the next slide. What's economic reality based on? It's based on the defendants' course of business documents, the testimony of defendant's executives and the testimony of customers and, of course, the industry expert.

Now, I get it, the government here disagrees with that. But we believe that this is the way that we need to be looking at this.

And it goes beyond that. Another issue that we believe frames this entire analysis when we think about this is the role of the parties' intent. Intent, it goes to the probable future conduct and probable future effects. It's absolutely relevant as the Supreme Court explains in Brown Shoe. It's an aid in predicting go the probable future conduct of the parties and thus the probable effects of the merger.

And it's so important here, Your Honor, you know I spent a lot of time working at the Antitrust Division until I went over to this side of the bar, and this case is so different from so many other cases in that there are no documents, there is no evidence that this transaction is motivated in any way by anyone thinking that they can raise prices, decrease output. We know this, right? United is a co-op. We talked about that. They don't even have the ability to do what the government and their experts say that they need to do in order to effect prices here.

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THE COURT: Right, because if they don't sell all of it, then they have to keep it and there is a high carrying cost and the one guy almost lost his job if he was going to do it one more time. Right?

MR. BUTERMAN: Exactly. Yes, Your Honor. I have two more that I want to hit on quickly.

Another idea here, the role of market definition. I think this is very important here. Again, I understand that the government disagrees with this. The government disagrees with this. It's not an academic or theoretical exercise, it's not an end in and of itself. I believe what we saw with Dr. Rothman is that they do believe that it's an exercise, it's a theoretical exercise in and of itself. We believe that it's a framework for understanding how competition works in a particular industry, in this sugar industry.

And the last one, Your Honor, it goes back to something that Your Honor mentioned in the beginning. How market definition needs to be conducted. We begin by applying the evidence of real world competition to define relevant markets. Section 7 requires a focus on the competitive overlap between the merging firms. In Brown Shoe the Supreme Court tells us that the market should be drawn to recognize competition where, in fact, competition exists. These are four critical themes that we believe lead

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to only one conclusion.

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THE COURT: How does that fit in with the quotes that I keep getting from the *Philadelphia National Bank* case, the proper question to be asked is not where the parties do business or even where they compete, but where within the area of competitive overlap the effect of the merger on competition will be direct and immediate.

MR. BUTERMAN: So it's a two-part, it's a two-part test, it's a sequential test. We first have to define the relevant market and then within that relevant market that's where we do that analysis to see the harm. And that's really one of the fundamental problems with what Dr. Rothman did, because he didn't do that analysis. And what Dr. Rothman did is so troubling because he actually sat here and he gave a great example I thought of how market definition is supposed to be done, not the sneakers, but the milk. When he walked through and he said well, you start, you look first at the block, and then you see what would happen in response to that. And then you expand it out a little bit, and then you expand it out a little bit more. He didn't do that in this case. The exact -- he taught us the way to do it, but he didn't do it here.

Your Honor, there is something else about this, this point here, this isn't my point, this is actually if we go through the next few slides, these are what the

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government has said the last two times they have been in the District of Delaware, what I just played are all their statements from the closings that they gave. That's from Energy Solutions about the reality being the defendants' course of business documents. If we go to the next slide, that's from Energy Solutions about intent and how important it is. If we can go to the next slide, that's about market definition not being academic or theoretical. And the last one is from Sabre.

The government here in this case is trying to say that what Dr. Hill did with his competitive overlaps is wrong. That's what they said. He was wrong. Dr. Rothman said he was wrong, we don't look to competitive overlaps. February 6, 2020, in front of Judge Stark in this court, they said Section 7 requires a focus on competitive overlaps of the merging firms.

So Your Honor, my colleague, Mr. Blumenfeld, said that I wouldn't be able to get through my opening without trying to go back and rebut a couple of things. So I do want to do that now and I want to start with some of the law. And I promised Your Honor that I would talk about a 1958 case, so I will address the 1958 case.

THE COURT: Well, Mr. Blumenfeld knows there is one former partner who used to say old law is good law.

MR. BUTERMAN: Well, Your Honor, I'm not so sure

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that I disagree. The 1958 case involved the distribution and sale of refined sugar. It wasn't the production and sale of refined sugar, it was the distribution and sale. The market definition in that case actually included people who distributed and sold. So if we're going to go by 1958. But, I'm going to be consistent and say in 1958, it was a long time ago. We have done a little research. I think that the international -- the interstate system was really developed in the 1950's and it was getting built up in the Eisenhower administration. I think we can all agree that the world is very different. Dr. Hill talked about the fact that when you think about a world pre the suspension agreements in the sugar industry, it was a very different I don't think it takes too much to know that the world in 1958 doesn't exactly match up with what we have today. And obviously they aren't even the same markets that were being discussed at that period of time.

while we're talking about case law, counsel mentioned the Hackensack Meridian case. That's a case that was actually just decided I believe in the last month. And let's see what it says about geographic market. It says the relevant geographic market is the area where potential buyer may rationally look for the goods or services he seeks. The relevant market's geographic scope must be determined within the specific context of each case, correspond to the

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commercial realities of the industry, and be economically significant.

The court in that case also said that definition of the relevant geographic market is a factual question dependent upon the special characteristics of the industry involved so we review for clear error. However, where a district court applies an incomplete economic analysis or an erroneous economic analysis to the facts, it has committed legal error subject to plenary review and we will reverse.

And I say that, Your Honor, because we all sat here and we saw Dr. Rothman's testimony. And with respect, his analysis is not a complete economic analysis. There were, his economic analysis was riddled with errors and even when Dr. Hill went about and accepted all these assumptions that he had made, the price effects that we came up with were not significant. In fact, I believe that Dr. Hill talked about them as being roughly de minimis. These are tests --

THE COURT: Is there any evidence countering that those are significant? I know he said something like the GUPPI analysis if it's under five percent it's probably not relevant because of mitigating factors, but is there anything on the other side or is it really just Dr. Hill what he said look, here is mine, here is his, this is not?

MR. BUTERMAN: I don't know that there is

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anything more. I think what happened was, and it was pretty telling that Dr. Rothman never actually put the percentages in front of us. Right? He just tried to show you well, if you take all these assumptions I can make it into a big absolute number to make everyone concerned about it, but from a percentage point, we're looking at, you know, in some instances a one percent price increase.

And the question that I have is do we really believe after the testimony of Dr. Rothman when he got the very formula that you use for GUPPI incorrect, do we really believe that he is so precise that he can calculate that price increase to one percent, two percent or three percent? I mean -- so anyway, I'll move on to a couple of other things I wanted to hit.

Your Honor had asked a question about the state of Imperial, how that factored into the analysis, and Mr. Hanna responded and had I believe a slide about a failing firm defense. Let's be clear about that.

Absolutely not, we have not made a failing firm defense. We haven't made what's called an antitrust flailing firm defense which is a variation on that.

But in 1974, a little bit more recent, in the Supreme Court case of General Dynamics, the Supreme Court made an observation that you have to look, and it's not so different from some of the ideas behind Brown Shoe, but you

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have to look at what role the company that's being acquired plays in the industry and what the future looks like for them. And it's for the reason that Your Honor mentioned, because it's all about the effects of competition. And if the company that's being acquired isn't going to continue, I mean, in that case it will not continue to be a competitive constraint, but if the company is a competitive constraint if it doesn't have that strong future that's a very relevant point that the Supreme Court said in doing the analysis. I think it's really a critical factor here when we think about it, because again, the evidence came in only one way. In fact, I don't think that, if I'm not mistaken, I'm not sure how much counsel even talked about the role of Imperial in keeping competition in the industry.

THE COURT: You're saying as opposed to just a few examples of head-to-head competition?

MR. BUTERMAN: Yeah. And, Your Honor, again, we talked about the numbers in the opening. I actually tried to figure out how many were mentioned at trial and we had too many debates so we couldn't even really come up with it. It was one person who said there were three, there were other people who said five. We know that Dr. Rothman had put seventeen logos on his screen, but as my colleague had done with Dr. Rothman, I mean, one of those was I believe Danone who hadn't bought in over four years which actually

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is something I want to mention because I do want to talk about distributors.

THE COURT: But, you have to show that the head-to-head competition is enough that if you remove Imperial from the market you would have a substantial anticompetitive.

MR. BUTERMAN: Exactly, Your Honor. And I think all the evidence came in one way on that one.

I will say, you know, that I thought it was interesting that the government took the position just earlier that Imperial, I think it was specifically with respect to Danone, could be a competitive constraint even when it was not participating. But at the same time, counsel said in the beginning, and acknowledged that distributors are competing, but yet they don't count in the market. I don't see how those two things can work. That's just not the way reality works here.

I want to be clear about distributors because Dr. Hill said something yesterday on a different topic that I thought was very informative. So when -- you'll recall when Dr. Hill was talking about United versus US Sugar and how you should assign shares, he said you know on the one hand, you can look at all the four members of United like they're completely independent entities.

On the other hand, you can look at them like

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they're one combined. And he said the problem is that Dr. Rothman took that super aggressive position and Dr. Hill didn't say I'm taking the other one, he said no, I think it needs to be in the middle. I heard the evidence in this case. And the defendants admit there are certainly instances where distributors are not acting as a competitive constraint. But I also saw the testimony and I questioned the gentleman from Piedmont and we saw what his bid tracker showed, there are times and counsel acknowledged it, there are times when they are competing. But the government says no, zero.

And just to clarify the answer to the question that Your Honor asked earlier. Importers are included in the market only when they directly sell into the United States. But if an importer like most of them do, sells sugar to a distributor, no, no, the sales from that distributor are not in the market. I mean, it's -- this market definition going back to what we said --

THE COURT: You're saying not in the market as defined by the government?

MR. BUTERMAN: Absolutely, Your Honor, we don't see that as making sense. Imports as we know are a significant portion of this market. Distributors account for more sales than either US Sugar through United or Imperial. But yet not one of them, not one of them counts

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in the markets that Dr. Rothman has done.

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And I want to talk a little bit about that because the conversation began with some statements about a lot of markets and a lot of market shares that aren't in the record. You know, there is a complaint that the government filed in this case, they alleged two markets, and those are the only markets that they did their analysis on. Right? Everything else was back of the hand.

You'll recall counsel during Dr. Hill's testimony putting up one of his charts and saying if you add up that number and that number, what do you get? You get 31, and 31 was more than 30. That was the question that was asked. And the reason they did that is because in Philadelphia National Bank there is a statement about 30 being, you know, something that you look to. But the point is that Dr. Hill when he was doing that, well, he was analyzing it as he said, he said I don't even need to make any other assumptions to show why this is all wrong. I'm going to take all these bad assumptions and I can show you why this transaction if you just look at it consistent with the evidence, consistent with the fact that sugar is flowing across the country, that this transaction just doesn't raise an anticompetitive concern.

You know what else he said? He said you know what, I want to back it up because I don't want it to be

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just about my numbers. So he looked at the documents. One thing that I saw yesterday was Dr. Hill had a command of the documents, he knew what he was talking about. He had done the work that was necessary. We didn't give him a market and then ask him to take -- and to tell us whether it passes a hypothetical monopolist test. He did the work himself. And when you do the work yourself, that's what you come up with.

I think it's pretty clear what Dr. Rothman did. He didn't define the markets. He couldn't have said it more times during his testimony. The government's markets, the Department of Justice's markets. It was almost as if he was disavowing them. He was moving away from them, they're not mine, I didn't do what I told you I normally do which is start with the candidate market. They gave me them and I just said do they pass the test. As I said during my opening, the test that he used could not be failed.

Now, there were -- I have a bunch of points to make, but with respect to Imperial, I think we can't forget the point that the years 2019, 2020, there was a beet freeze, and so I think the testimony from Mr. Gorrell and others, I think everyone that we heard from that we asked about the beet freeze acknowledged what a significant event it was and how it changed the dynamics in the industry.

I think it also highlights why what Mr. Buker

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said about why he's doing this transaction makes so much sense, because at the end of the day, having that extra plant and the hedge it gives him against protection against extreme weather events is very, very critical. Obviously the beet freeze is in my antitrust nerdom called a natural experiment. What did it show? Well, it showed that sugar flows across the country, not only that sugar flows across the country, but that the prices react. Which is what Dr. Fecso, the industry expert said.

Dr. Fecso knows this market better than anyone in the United States, probably anyone in the world. And, I think that that is probably one of the most critical things about what Dr. Fecso said. There was a lot of powerful stuff that Dr. Fecso said.

She knows how the industry operates and she said that sugar flows. And she said that if there was a price effect, that there would be two things that would happen.

One would be that there would be a supply response from everyone else in the country trying to take advantage. And that would defeat the price increase. And two, that the USDA had the tools to let in the imports.

THE COURT: But where does the -- where does the freight come in, because there was a lot of testimony from people that, you know, freight makes a difference, and that that's a significant cost. So that's my only sort of

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concern with, when I saw Dr. Hill and he said we have the national and we have the smaller than national. But, I mean there was a lot of testimony that freight matters.

MR. BUTERMAN: Yes, there really was. freight advantage was a term that we saw in the documents. But here is the thing. Despite the fact that freight matters, we still saw what was in that first chart that I put out, which was the government's market share -- sorry, not that one, the government's market shares that they had alleged in their complaint where 40 -- approximately 47, 48 percent of the sugar flowing into, or excuse me, the sugar being sold in their relevant market in their southeast market is coming from outside. So if freight as I believe Mr. Hanna said -- I like what he said it, sugar flows at a Sugar flows at a cost. But ain't a prohibitive cost, cost. because 48 percent of the sugar is coming in from other parts of the country. And that negates prices.

So what happens if prices were to go up the 5 to 10 percent which incidentally their expert doesn't even suggest is possible, but that's the test that they use. mean, isn't that the most ironic thing that their expert uses a test, a hypothetical monopolist test that's based on the idea of what happens if prices go up 5 to 10 percent and yet their expert can't even get the prices to half, to basically to half of that. I mean, it's telling.

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But I believe that the two of them go together, freight matters. Dr. Hill says it, he says it's a factor, he doesn't deny it, but it's not the critical factor. One of the tests Dr. Hill did was he actually went to see how often is -- are United and Imperial the cheapest -- have the lowest freight when they win bids. And what he found is in the overwhelming majority of cases they aren't.

We did see that example from Kraft about a significant amount of sugar coming up from -- coming up from Louisiana by ASR instead of coming from a much closer locale in Baltimore.

THE COURT: Here is a question. I was going to ask Mr. Hanna and I forget, but I'll ask his colleague, but I might as well ask you, too. Dr. Hill put up some -- a chart I think where it showed this is the average price in the northeast, in the west, in the midwest, in the southeast, and they were all very similar prices. Where does that fit in with the analysis?

MR. BUTERMAN: Well, it goes to show that prices equalize and they equalize pretty quickly. Are there going to be differences at times? There absolutely could be for short periods of time.

THE COURT: I think one of those I think in the blizzard or the beet freeze.

MR. BUTERMAN: Exactly. But what happens over

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time is they're going to regulate. The word that we have heard a lot about sugar is flowing, and when things flow they start over here and end up here. So yes there is potentially a short lag time, but the key question is whether at the end of the day the prices do come closer and I think that that's what Dr. Hill's analysis showed.

I want to talk a little bit about the ordinary course documents. We heard a little bit about that, Your Honor.

THE COURT: Because there is not a lot of sugar manufacturing going on in the northeast, but the prices there aren't substantially different than anywhere else in the country.

MR. BUTERMAN: Yeah, a lot of the differences in price also relate to who is purchasing the sugar. I mean, that's one of the key issues here which is the differences amongst the customers. So, for instance, in the midwest and areas like Chicago, that's where you have a lot of the manufacturing going on. And so, you know, you have a lot of sugar going into that area for those reasons. As you said, Your Honor, there isn't as much production going on in the northeast. But what this shows is that everyone in this market is chasing a buck. They're trying to figure out where they can maximize the return and sell their sugar in the most efficient way.

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after the one that the government focuses on and in its one document. I just, I just think that we have to take a step back and think about that. So two markets, the first is the southeast, and as we see in the quote from Dr. Rothman, I believe he acknowledges that there isn't a single ordinary course document that matches up with his southeast market, his larger market. There you are.

And with respect to that smaller market, what Dr. Rothman says is well, I got one, I got that one, supplier backyard. In fact counsel during the questioning of Dr. Hill yesterday criticized Dr. Hill because he didn't use the words backyard or supplier backyard in his expert reports. It's one document in a slide deck that the next, very next page completely disproves the government's point which shows that these markets are just not durable. is sugar flowing in and out all the way. If we had looked -- if we look at those arrows, some of those arrows come from Louisiana, from the yellow there and going up, they're going through the southeast. If prices go up, you don't need to do anything other than stop the trains, let the sugar out and make more money by doing so. But for the government's case to make sense, they have to say that that can't happen. And did we hear any evidence from a witness to explain why that can't happen? It's just not there.

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It's one of the very, very many failures of proof here, Your Honor.

Your Honor, I have a ton of stuff prepared, but I -- I mean, I can keep going if there are issues.

THE COURT: Go ahead. If I see something and I have a question, I'll let you know.

MR. BUTERMAN: Your Honor, I wanted to make a point. If we could turn to slide 17. I wanted to make a point about customer complaints here because as we were going through this and watching the videos over the last couple of days.

THE COURT: And the coordination.

MR. BUTERMAN: I'll get to that. As we were talking about the customers, I wanted to make a point which is -- well, first of all, how unusual it is that the customers almost all come in on one side saying that they have -- that they have options, they don't believe that the transaction is going to substantially lessen competition.

In fact, I didn't think that I heard even the gentleman from Piedmont say that he thought the transaction would substantially lessen competition. This is so unusual. It is unheard of in an antitrust case.

Your Honor, in a typical antitrust case, we were taught at the division that there are three legs to the stool. It's the economics, it's the documents, and it's the

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customer testimony. That's what you need to build a good strong merger challenge. Here, they're sitting on the floor. They don't have any of those.

The one witness who they identify was this gentleman from Piedmont -- by the way, I wanted to make a point that General Mills, Kraft Heinz and McKee, those were also government witnesses, those weren't ours. We didn't pick them and decide that, you know, they were going to be good witnesses for us. The government put them on their witness list as their fourth witnesses, originally that supported their case. And we took their depositions and we said "why are we here?"

So with respect to the gentleman from Piedmont, I think that the key is that what he showed in addition to stating that he disagrees with the government's position on distributors, which was his testimony because he believes that distributors do compete, is that there was nobody that he knows that has those kind of unique unicorn qualifications that he has. He's not representative of anything.

And again, we can't say that this merger is going to substantially lessen competition just because we have one individual who says that he likes Imperial. That's just not enough to keep these companies from merging.

By the way, I did want to make the point going

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back to Dr. Rothman, the test, I don't want it to be lost, that when we do these tests, and I think Dr. Hill mentioned this and my colleague had questioned Dr. Rothman about this, these tests automatically show some effect, no matter what. As long as you're removing somebody, right, as long as there is a horizontal element to the transaction where you're taking one company out. If there were a hundred producers and you went down to 99, there would be an effect. By the way, it probably wouldn't be that different than the effect that they see here. But that's the way these test go.

So even that, you know, three percent that he shows, it doesn't show anything. And that's why the economists who helped develop the tests said when you get below five percent, you can't rely on this to show substantial effects. That's what they have. I don't know if they're still claiming that or not, it's unclear to me. What I saw throughout this trial was really about a gentlemen, Mr. Wistisen. In fact, Your Honor, here is something telling. On the first two days of trial which is when the government put their case together, they mentioned the word Wistisen 140 times. It's more times than they mentioned the word competition. In a merger case --

THE COURT: What was the -- I did get a little confused there on whether spot prices are confidential or not because somebody said we don't share them, or our policy

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is or our ethics agreement or something says don't share. So I don't really know where those come out.

MR. BUTERMAN: So, well, first the background, I think that most of the testimony is that the overwhelming majority of customers buy on annual contracts. They're typically one year contracts. The numbers vary, I heard 95, some people said 90. We heard the witnesses, the customers say that they rarely buy on spot because spot is a list price, and when you're buying a little bit of sugar, when you need it most, when the company has already allocated its sugar to customers and to long-term contracts those prices are going to be higher. But what I can say is that those prices are published. They're published in Milling & Baking, Sosland and Wistisen's report. They're available out to everybody. There is nothing confidential about that. Here are some of the statements about pricing. But --

THE COURT: What about the comment that was made that it wasn't just pricing that they were sharing, it was how much do you have left and that's important because it tells you, you know, if he doesn't have a lot left so I can charge higher prices.

MR. BUTERMAN: So first of all, I think we saw the testimony from the document I did at the end of the examination of Mr. Cagle where he had his notes of his conversations with all of the various suppliers. And I

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believe in at least three if not four of the supplier conversations he said the suppliers told him, completely, yeah, this is what my sold position is.

By the way, the sold position, it's not such a -- it's not a state secret. So first of all, you have companies, Mr. Wineinger talked about this, he has to sell everything and he can't get caught holding at the end of the year for the reason that he said, so he's aggressive in the marketplace.

Now, everyone knows, I believe the e-mails that the government had shown with respect to some of these, they were late in the year. Everyone knew at that point, United is typically almost out of sugar by the time you get to October or November or December.

Let's think about it from this perspective. If it really is such a piece of confidential information, why are they sharing it with Piedmont Candy willingly, all these companies? As he said, he's a very small purchaser, he doesn't even want to do business with Cargill because he thinks he's not high enough on the totem pole to get what he needs from them. But yet, they're just giving out this information. It's not confidential. By the way, the rest of it is all about like what's going on in the industry, you know, how is the crop coming in, you know, are your beets coming in, what's the weather, what's the effect of the

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weather. And the other thing when we talk about all this, Your Honor, is we can't lose sight of the fact that this is all taking place within the agricultural industry, and specifically, the fact that United is a co-op. Again, we need to think about the theory that's been proposed here. The theory that's been proposed by Dr. Rothman is that as a result of this transaction, and I'm using that word purposefully, if, United and ASR decided to stop bidding on 30 percent of options, there would be a lot of harm that would come from that.

How do you get from e-mails and information being given to industry analysts to the fact that two companies get together and all of a sudden engage in conduct which they can't even do, because, as we learned, because its a co-op, United cannot withhold. And my colleague, Mr. Hanna, said all we have to show is that the market is vulnerable to coordination. With due respect, that's actually not true. What the government has to show is not only that the market is vulnerable to coordination, but that somehow this transaction is going to increase the likelihood of coordination.

In the Evonik case what the court said when you do that analysis consistent with the government's Horizontal Merger Guidelines you can't rely on the fact that what you have done is shrunk the industry from five players to four

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players. What the court there said is an interesting comment, consistent with the merger guidelines, you already used that one, right, that was your tool to get to the point that you are now so you can't rely on it again and say that's the reason. That's why in Evonik the court went through and identified these six factors and there are others, but these factors and they said that when you look at these factors, that's what will determine whether the industry really is vulnerable to coordination.

And when we look at these factors, what we see is things like power buyers. I mean, we heard about some of these witnesses, how big they were, how massive. We all know who they are. Companies, some of the biggest companies in the world. And they are power buyers. They dictate where the sugar is sold and they can decide that they want to move it at will, a point which incidentally goes to the arbitrage. It undercuts Dr. Rothman's market definition, which is another reason that this case fails.

But there are other things here. And again, I want to point out the long-term contracts, the blind bidding, and also this point again because it can't be emphasized enough, the need to keep the plants running at capacity. That's what Mr. Buker testified to. He said my costs are such that no matter what I produce, I forget the numbers he used, a hundred thousand or a million, I'm paying

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so much of the same fixed costs. And so they just don't have the -- it just doesn't work, it just doesn't make any sense. I don't know how to say it any other way than the theory that Dr. Rothman has posited, it's not even a theory. He basically said look, if you assume something that there is no evidence for, and I don't even think the government would say that there is any evidence that United and ASR have withheld or coordinated on bids and allocated the market in any way, but what he says is assume that today they're doing it ten percent of the time. Post transaction, they did it thirty percent of the time, there would be more harm. That's not worth the paper it was written on.

Your Honor, I also want to --

MR. BUTERMAN: So I think that what the e-mails show is something that we all -- first of all, the testimony from a number of the individuals when they said that the market, signaling the market, they were talking about signaling to customers. I mean, I don't think anyone is naive about the fact that if you raise price that a result of that is that other people are -- your customers are going to look for alternatives. There is nothing really shocking about that. Right? It's the idea that there is competition in the market place.

THE COURT: What about the stacks of e-mails?

The example that one of the e-mails involved

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Mr. Wineinger I thought was pretty interesting, because what he said is, you know, we decided to pull some offers. had in essence what had happened was United had offers out to people, and they decided that they were going to raise prices. And so what they did is they went and they told the customers, hey, look, your offer is going to expire. Right? It's like when you get that e-mail from, you know, like the gap that says that the thirty percent off expires at midnight and if you're a sucker like me, I probably go and spend more money than you need to on T-shirts or something. But that's what he said. And what he said was the result of that was that they went ahead and they booked some sales because some customers, you know, some customers learned that they only had a limited time before the prices went up. And he said -- and we sent the message, right. Was it his intention? What he's noting was an industry reality. I mean, all this information is getting around. The customers are talking. It's just nothing -- it's no different than any other industry. There is nothing unique here. isn't, Your Honor, price fixing.

When I was at the government, I did the Apple eBooks case which was a price fixing case and there was a smoke-filled room there. This was information exchanged with an analyst. These are people taking completely legitimate business moves and -- I don't want to use the

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word crime, but their crime is that they know that like -that customers talk.

THE COURT: So part of it is you're saying if we reduce the price for Kraft then Post is going to find out about it and ask for a lower price?

MR. BUTERMAN: So part of it is -- part of it is that if they reduce the price -- sorry, if -- part of it is if you go out there and you tell a customer look, we're going to be strong here, we're not, you know, we're not going to be lowering price or we're raising our prices, it's a reality that you know that people are going to find out about it. It's not tacit coordination, it's not anything, it's a market reality.

So if the customer then goes and talks to NSM, you may understand that that's what happens in this marketplace and the reason that you understand that it happens in the marketplace is because you aren't the dominant company that the government tries to portray you as, you know that you have competition, and if you raise price, you run the risk of losing the business.

So when they say that we're signaling, what they're saying is, they're recognizing the reality of competition here. And Dr. Hill analyzed these and he said in most instances what they actually showed was that United was more aggressive on price, meaning more competitive on

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price, that they didn't reflect anything that he thought increased the -- excuse me, that shows that the market was vulnerable to coordination. And it's interesting because the Evonik case was actually Dr. Rothman and Dr. Hill, they were both in that case. And the court sided with Dr. Hill and said that Dr. Rothman's analysis of coordinated effects was just off base. That the market wasn't vulnerable to coordination there.

And the same factors apply here, the results shouldn't be any different.

The other thing I want to say, Your Honor, is we talked a lot about, you know, and Your Honor had questions about the framework, the burden shifting. So I just think that we have to put in context how this all works. As I said in my opening, if the government fails on product market, the case is over. If they fail on geographic market, it's over. They can't say that by coming up with new markets and say hey, we think that maybe those would work. The time for that has long since passed. And, you know, as we said, I think it's pretty clear at this point that the government has abandoned their unilateral effects theory.

But if we get past that, we have so much that we have to get past in order for any of this to matter. So if somehow we get to the point where we believe that the

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government has established their prima facie case by identifying the proper markets, showing the effects of it are likely to be anticompetitive, make that presumption, we can rebut that presumption by showing that their case inaccurately predicts the merger's effect in the relevant market.

That goes back to the point that I first said. They can tell us that the market shares are double what they are, is there any evidence that that accurately reflects what competition is in the market today? It's just not. Imperial is a high priced -- a high price option. They are not acting as a competitive threat. There is no coherent theory that can explain how taking out an entity that frankly is struggling to survive, that has input costs that are 30 percent higher than its competitors, that that company is acting as a competitive constraint in the market. You have to change the meanings of lot of words. And it's worse than changing the meaning of southeast, which I don't know what it means. I have seen it and as I said, if we had more time, we were going to put together a chart that actually shows what all the witnesses testified that they meant when they said the southeast.

But what I do know is that there was only one document in the entire case that matched up with one of their markets and it wasn't their southeast market, right,

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it was the one where it said southeast, but it matched up with those states in that one document. And I know it, it's engraved in my head. It's PTX 452. It's that document. If you look at every other page of that document, it proves the point that -- it proves the point that sugar flows throughout the country.

You know, since I am talking about numbers and I have just a few more minutes, I will just throw some numbers out here because I think that in a case where the government is trying to make a case based on numbers there are some that are actually pretty important. The case by the numbers here, Your Honor, 48, 48 percent of sugar sold in the plaintiff's broader market is produced outside. 47, that's the amount of sugar that Imperial sold outside of the plaintiff's narrower market in 2021. 45, the states that United ships into from its production facilities in five states. 543, the number of customers in plaintiff's broader market that cannot be understated when we're talking about a substantial lessening of competition.

We heard somewhere in the neighborhood of three examples or ten -- 5, 7, 10, depending on how much you want to give credit to some of these. Whatever it was they had four years of data. Let's be clear, they asked Dr. Rothman whether he had the data or not. He has the data, and they asked for it. They asked for it twice from us. The

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government gets to ask us during the investigation, we have to provide data and then they do it again. If they thought that they didn't have it, that's not on us. It's not our burden to establish how substantial competition is between Imperial and United, it's their burden. And the evidence when you look at 543, or 428, the numbers come out to somewhere less than one-eighth of one percent of the opportunities they have identified where there is competition. Dr. Rothman said again --

THE COURT: You say competition between United and Imperial.

MR. BUTERMAN: Yeah. And I mean, that's giving a broad definition to competition. I'm just saying we take what they say and the ones they identify and then we, you know, we do the math over 543 opportunities a year and you come up with something over four years which is less than like -- able to sell much less than one percent. And the last number there, you know, is two. Two Ph.D. economists who testified here in this trial that this transaction will not lead to anticompetitive effects. That is so critical.

And Your Honor, when we look at this, this is a list of things that we need to accept. And we need to accept, Your Honor would need to accept every single one of these. And I guarantee you that if we had more time, we would have put together two more pages of these things, of

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things that need to be accepted completely in order for the government to win this case. And if they lose even one of these, if even one of these is not true, we win. The DOJ's alleged markets are distinct and durable. Sugar won't flow into the plaintiff's markets because of the price increase. Distributors are not in the market at all. These are the things they have to prove. United was the supplier. cannot and will not take actions to stop a price increase. The USDA will not defer United from pursuing a price increase. United will not sell all of its members sugar even though it has to. Competitors will not use their expansion, we heard about that today, competitors will not use their expansion to chase higher prices. And the fact that Dr. Rothman is correct that the shares are static, that nothing is going to change. Your Honor, not one of those has the government met its burden on. And because of that, we win.

THE COURT: Does it matter at all that these sales are not necessarily in an either or kind of thing.

Like both United and Imperial both win, they just might, one might be the backup supplier or the alternative supplier.

Does that matter?

MR. BUTERMAN: It actually matters a lot. It matters in the way that Dr. Hill testified to. Because those numbers that Dr. Rothman presented were based on the

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idea that that didn't happen. Remember, Dr. Hill showed that example where in one year --

THE COURT: That's right, a switch.

MR. BUTERMAN: It was a switch, and a switch is not competition which is part of the reason why my colleagues and I when we were doing all this, we were like what do we consider to be what they think is head-to-head competition. It's why when Dr. Rothman did his diversion ratios from one year to the next, he had a diversion ratio over a hundred, which again, it didn't make sense. If you lose a hundred sales, they can't result in 130 sales for the other company, it's mathematically impossible or the negative one where it was minus 29.

With that, Your Honor, thank you.

THE COURT: All right.

MR. BUTERMAN: Your Honor, I did want to say thank you also to Your Honor, and everyone here who has helped us this week. And also to my colleagues at the government, while we disagree about this case, I know having been there how hard they all work on this, and they have been professional throughout. We appreciate that.

THE COURT: You guys have worked very well together. We don't often see that, so I certainly appreciate that. All right.

MR. SANDROCK: Good afternoon, Your Honor. Ryan

15:18:46 1 Sandrock on behalf of United States. 15:18:48 2 THE COURT: I like that I keep getting new 15:18:50 3 faces. When will it end? 15:18:53 4 MR. SANDROCK: You saw me once before, Your 15:18:55 5 Honor. 15:18:55 6 THE COURT: During this trial? 15:18:57 7 MR. SANDROCK: It was the first day. 15:18:59 8 THE COURT: That was a long time ago. 15:19:01 9 MR. SANDROCK: And I know that we're all ready 15:19:0210 to wrap this up, so I'll be very brief. 15:19:041 THE COURT: Okay. So let's say that I were to 15:19:1212 agree with the government that maybe not a national market, but I am not sure that I agree with your proposal to think 15:19:1613 that they might be too narrow in terms of commercial 15:19:2314 reality. What do I do? What data do I have that I could 15:19:2715 15:19:316 make an analysis? 15:19:317 MR. SANDROCK: I'm sorry, I missed the second 15:19:3518 part. 15:19:3619 THE COURT: I don't think it's national but I 15:19:3820 don't know that your proposed narrow or broader market is 15:19:4321 correct. And I get it, you can try and convince me that those are correct and maybe I will find that, but let's say 15:19:4822 15:19:5123 for purposes of this question, I'm not going to agree with 15:19:5524 that, what am I supposed to do in terms of making the 15:19:525 analysis?

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MR. SANDROCK: You would look at the market concentration and whatever you believe was --

THE COURT: But what evidence do I have to use?

What's going on if I say, you know, I have market share

numbers that you have given me for your narrow and your

broader, what do I have if I think that the geographic

market is different?

MR. SANDROCK: So I think there is a lot, but

I'm going to be frank, I don't have it right at my

fingertips. So I think we do have numbers that for a

slightly different market, for instance the USDA south, I

think there is a lot of stuff in Dr. Rothman's numbers, not

stuff, a lot of numbers and evidence that we have that would

give you specific information in different markets. And we

will do that in post-trial briefing. And, Your Honor, I

just frankly don't want to try and answer that question

here.

THE COURT: I don't want you to make stuff up on the spot.

MR. SANDROCK: But certainly we think as we -that we would be entitled to the presumption there is a
national market we would be entitled to it in smaller
market, we think that there be -- we stand by our markets
but we think that if there was some variation in the markets
that our case would still stand. And we certainly will

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brief that and explain how sometimes there can be variation between markets pled and markets proved and how even if you disagree slightly with our markets that we should still prevail.

THE COURT: All right. Now, I have to look to see whether the effect of the acquisition would substantially lessen competition, right?

MR. SANDROCK: Yes.

THE COURT: And you guys are relying on the potential for increased prices to show me that, right?

MR. SANDROCK: Yes.

THE COURT: Let's say, what is substantial?

Let's say I were to look at the price increases that

Dr. Rothman put forward or Dr. Hill, how do I determine what's substantial?

MR. SANDROCK: So we were prepared for the question, Your Honor, so I got the notes. There is no exact number, so there is no exact number in the case law.

Congressional intent was to prevent loss of competition before it happens in its incipiency is the word in the cases so there is no precise number. And it can be what defendants would say would be a relatively small number.

There can be some guidance in cases, the Cigna health insurance merger, there was allegation of harm in one market for big companies and 35 local markets. The court blocked

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the whole merger on the basis of just the market for big companies plus the market for Richmond, did not look at the rest of the markets, substantial harm in one area was enough.

The answer is, it doesn't have to be -- there is not a precise answer. But importantly, the number doesn't have to be that big because we've all recognized on the sugar flows point that at some point the price increase will be stopped. That's true in every market. So prices couldn't go up 20 percent. They probably couldn't go up even much less than that because sugar would flow in from other places. So Section 7 is not concerned about percentages that are that high, it's concerned about percentages that could be much lower. But there is a recognition in the case law --

THE COURT: But -- okay. I mean, it seems like you just made the argument that the defendants are making which is that sugar flows and that other folks will come into the market and take the business away if the combined defendants, as they want to combine, exist. Why isn't what you just said kind of bad?

MR. SANDROCK: I'm sorry, Your Honor, I didn't mean to confuse the issue. The point was that if the price goes up enough, it will be stopped. We talk about sugar prices that were \$0.40 a pound or around that measure.

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Imagine sugar prices went up, they started, combined
United/Imperial started charging \$2 a pound, obviously in
that instance sugar would flow in from other places, because
despite additional freight costs, the beet growers in the
northeast or sugar from anywhere else, they would say we can
beat that price easily, even if we -- even though we have
greater costs. So there is always a limitation on the
ability to raise prices.

THE COURT: I mean, the weird thing is you're sort of suggesting the antitrust law only cares about tiny little changes in price because a big price you're saying the market will correct for and a little price change the market won't correct for, but that's what's important here. Maybe I'm misunderstanding your argument.

MR. SANDROCK: A competitive market will correct for a small price increases and you'll get a competitive price, when you don't have enough participants in the market it will not be a competitive price. The price may only go up a little bit, but that is real harm. We go back to Heath Cagle of Piedmont Candy who said a one cent price increase is a hundred thousand dollars for him. And I know defendants think he's just a small town candy guy.

THE COURT: I don't think they were saying that,

I think they were saying that that is one person. There is

always going to be someone who is affected and that's not

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necessarily substantial anticompetitive harm.

MR. SANDROCK: I think the reason Heath Cagle at Piedmont is instructive is because a hundred thousand dollars means a couple of people might get fired because it's easy to see that in a small company. The same thing is true for General Mills or anyone else where they compete and one cent isn't a hundred thousand dollars for those companies, it's a lot more.

THE COURT: But those companies -- of all the companies, those companies have the ability to say we're going to get it from a different market.

MR. SANDROCK: They'll get it, there still will be Pepsi and HoHo's and everything, but they might be more expensive. We've heard from everybody that people are chasing pennies. We heard chasing a buck, but I think the reality is everybody is chasing pennies on cost here. is a low price product. So you're chasing pennies. And if you have to buy sugar for one penny more or two pennies more, that is a big deal. So if the price goes up just a little bit for sugar, a few pennies, that is going to have a substantial impact on customers.

And to take this USDA for a second, the USDA, their interests is not stopping a price increase of a couple of pennies, we heard from Dr. Fecso.

> THE COURT: Their interest is keeping the price

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MR. SANDROCK: Right. I'm so tired, I don't know what I just said right to, Your Honor. I take that back.

But, Your Honor, the USDA, we talked about reasonable prices, that was the point defendants kept making. Well, you have the tools to keep prices reasonable. There is no indication, there was no definition of reasonable. What's reasonable? They're not monitoring prices, it's pretty clear and there is no evidence that the USDA would stop a three percent, a five percent price increase to customers. They're not going to protect customers from this. They have to protect farmers. And they're not going to look at a little price increase. If they saw a little price increase and then they let a wave of imports in, we know what the letters to the USDA would be. We know what the farmers would say. They're not going to stop it. And there is no evidence that they would.

And, Your Honor, if I -- we have -- I think I have very little time. I would like to really quickly talk about coordinated effect and then wrap up.

THE COURT: Sure.

MR. SANDROCK: And I'm glad that coordinated effects came to the forefront in this case. I'm glad we said the name Wistisen over a hundred times. I'm glad that

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counsel spent so much time on Evonik and trying to argue against our Coordinate effects case because this is an exceptional coordinated effects case. In most cases, it's just about the theory of whether there could be coordination in the future. Here, we have actual coordination that was revealed because of this litigation.

And a very important point is that coordinated effect in the merger context is not the type of conduct that sends you to jail for price fixing. It can be, but it doesn't have to be.

So what coordinated effects are, I think we have a slide on this, coordinated effects in the merger context is pulling punches, and what that means is will it make sense to not compete hard?

THE COURT: Right. But address specifically the issue that was raised where, you know, you're essentially saying look, we're going to pull punches. We are going to sit out. There is no evidence that United, for example, is going to sit out a certain sale so that ASR gets them or vice versa, because United has to sell all of their product. What is the evidence you have of that kind of coordination? Or are you saying I don't need that, I just need to say, well, they're sending a signal.

MR. SANDROCK: You don't need actual -- we don't need any of these documents, all you need is to show when

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you go down to two refiners, it's possible.

If I can answer your question, Your Honor. This document here, this is an ASR document. What they're saying is I love to compete for the business you have with this customer. I would love to get it. But we want to avoid sending a signal out to competitors. Let's not be naive, that's not a signal to customers. That's a signal to competitors.

And the signal they're worried about is that if we lower the price to this customer, competitors will see that and they'll go, oh, ASR is lowering prices, so we now have to lower prices, too. And it doesn't matter if they don't talk. They can have an absolute no talking policy, not violating any company policy against talking with competitors. But the problem would be is they're signaling, tacitly signaling don't cut prices.

Your Honor, this strategy doesn't make sense in a competitive market. In a competitive market, when you decide not to cut prices, you don't get business. In a competitive market when Steve Hanson says stay balanced, everybody -- the collective wisdom would be what do you mean? If we stay balanced, we don't get customers. But what he said is and what --

THE COURT: I would feel better about this if I didn't think the government was already inflating prices.

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It's like you're saying we don't want to send it out and lower the price down to the floor like the government says.

MR. SANDROCK: Your Honor, we're way above that.

At issue in this case is, there is a policy issue about what the price is now. But what would happen as a result of this merger is prices would go up even more. So you think the prices are already inflated, but they would go up even higher.

On the coordinated effects point, the simple reason is because when you have two refiners or if you want to make it three, if the number is small, it's really easy to coordinate. I shouldn't say to coordinate. Everybody is going to make the same independent decisions that will have harmful effects to consumers. If you have AI making the decision about pricing --

THE COURT: The problem I'm having here, and I take what you're saying, okay, but I mean, I was a litigator for twenty years and this just doesn't seem like that much of a difference from what everybody in every industry does which is not price fixing, but just like we don't want to send out that we're like desperate and chasing money.

Chasing customers. I don't know. I mean, I guess if this is all it takes to have a coordinated effect, it seems like you would have coordinated effect in just about every industry.

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MR. SANDROCK: With respect, Your Honor, you wouldn't, because if you have twenty refiners, if you have ten refiners, people aren't doing --

THE COURT: I guess this goes back to the other issue that was raised by the defendants which is okay, let's look at that other sugar case, the Second Circuit sugar case. Okay? They were talking about distribution and sale, not production and sale. So when you talk about distribution and sale and include in their distributors, then we don't just have two folks in this market, right?

MR. SANDROCK: We do, but the distributors have to get the sugar --

THE COURT: But distributors aren't going to be just getting the sugar from ASR and United, those are your two that you're now emphasizing, right, they get it from imports, they get it from other LSR, whatever the other refiners are, all the numbers of -- the names are starting to confuse my head.

MR. SANDROCK: They can get it, but it's not clear they'll be able to get it at the better price.

And I'm probably down to two minutes here, but let me point Your Honor to one more document that I think wraps this all up, which is JTX 027. This is a Piedmont document. And the bidding history in that case is really important. And I can't show it on the screen because the

15:35:18 1 information is not public. 15:35:19 2 THE COURT: I'm sorry, tell me what it is and 15:35:22 3 I'll pull it up. MR. SANDROCK: JTX 027. We saw this on the 15:35:24 4 15:35:41 5 second date, a spreadsheet with triangles. THE COURT: JTX 0 --15:35:45 6 15:36:01 7 MR. SANDROCK: 027. 15:36:04 8 THE COURT: Do I want the Excel file? 15:36:08 9 MR. SANDROCK: The Excel will work. 15:36:1310 THE COURT: Okay. MR. SANDROCK: Okay. So the story of that 15:36:1411 15:36:1612 document begins with this document. ASR is talking about what they should do in June 2020. And they decide that 15:36:2013 15:36:2414 they're not going to be aggressive in trying to get 15:36:2815 business. And the result of that is that they try not --15:36:3316 they don't bid aggressively. 15:36:3517 Now I'm trying to be careful here on confidentiality so that's why I'm being a little bit vague. 15:36:3818 15:36:4119 The document you have in front of you have shows the type of 15:36:4420 bid that ASR was giving to customers. And it was -- they 15:36:5121 were not giving competitive bids, so Piedmont was left with limited competitive options. It did not have ASR as an 15:36:5822 15:37:0223 option because of a desire not to signal out to competitors 15:37:0724

THE COURT:

Yeah. But I mean, okay, that one

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just seems a little different to me. This is a small company. It would be one thing if you were saying they were doing that to General Mills or Kraft or something.

MR. SANDROCK: They buy millions of dollars of sugar a year. But if you look at this e-mail, the reason they're concerned about cutting prices to is because of the impact it would have on bigger customers. I mean, they don't care if -- they love to sell to that's what they're saying here. But the reason they're saying we --

THE COURT: You just said the impact it would have on other customers, but you said this is going out to other competitors.

MR. SANDROCK: The bottom e-mail there, the reason they're not going to be aggressive is they don't want to send a signal out because of the bigger customers, it would impact the price that everybody gets. They know if they give a good deal to somebody, that others will hear about that deal and that will lower the price.

THE COURT: That right there you're saying they're signaling customers when the whole point you were making is they were signaling other competitors.

MR. SANDROCK: They are worried -- well, here it's two different things. They're sending a signal out to competitors here that they're not going to discount. That's

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what they're trying to do and they're trying to have tacit coordination. But the worry they have is that prices are going to go down for everybody.

And I want to take one more point about coordination -- well, let me finish this up. Piedmont was left with a limited number of suppliers. The price they paid was too high. And that was because people were pulling punches. And counsel said that Mr. Cagle, in their opening they said he didn't try hard enough. They said he didn't know how to make peppermint puff candy. They also said that he didn't say that this transaction would hurt him. Yes, he did. He said that he would lose a competitive option. And this case is as simple as the fact that when customers lose a competitive option, they lose leverage. Prices will go That has nothing to do the intent of anybody. United up. will charge the highest price they can, because that's what everybody does. And the limit on their ability to charge the highest price is competition. And when you take away one competitor, customers lose leverage and prices go up.

Just a final quick point on coordinated effect.

We'll brief it a lot more. Defendants have made a lot about the fact that customers might have this same information so that somehow makes it okay. That's not true. If I go buy a car and I go in and the salesperson says well, we'll offer you this price and we have X number of vehicles left over,

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and I go to the next car dealership and say hey, they gave me this price, I have the information and I'm using it to lower the price. If one car dealership calls up the other car dealership and they say here is what we just offered to the guy who came in, they're doing it to keep prices up. It's a totally different thing. And that's a really basic antitrust point.

actually when you gave me the example of what the problem was here, it was the customer going to the other guy and saying with the price, you said other customers would find out and then prices would come down. That's why I got confused.

MR. SANDROCK: Well, I think, and I'm probably getting confused again, I apologize, Your Honor, and I'll wrap up. But what they're concerned about is, you can be concerned about sending out a signal to competitors that goes through a customer, so -- but the key point that they're making here is let's keep prices up. That's what they're doing. And as we love to brief in post-trial briefing on Evonik and talk about this, this is truly exceptional coordinated effects evidence. And I'll stop here because I'm getting some notes.

THE COURT: You didn't stop before he read your note.

15:41:34 1 MR. SANDROCK: No, I'm reading the note. 15:41:36 2 MR. HANNA: The time went off. 15:41:37 3 THE COURT: Right. He's the one that put the 15:41:39 4 timer on you. MR. SANDROCK: Your Honor, the number of post-it 15:41:41 5 15:41:43 6 notes that I have ignored is very high. 15:41:46 7 I want to say that there is a lot of things 15:41:48 8 obviously that we disagree with defendants and no doubt they 15:41:52 9 disagree with us. We look forward to briefing those. 15:41:5510 One of the things we want to brief is some of the Dr. Hill/Dr. Rothman issues. We believe Dr. Rothman's 15:41:5811 15:42:0412 opinions are clear, well supported, consistent with ordinary course documents. We disagree with Dr. Hill's analysis and 15:42:0713 15:42:1114 we think the cross yesterday showed a lot of problems with 15:42:1415 his analysis. But we look forward to briefing all of this 15:42:1816 on the post-trial briefing and hopefully I can put together 15:42:2217 a more coherent story in this document and the Piedmont 15:42:2618 document. 15:42:2719 And with that, should we wrap up. I'll turn it 15:42:3120 over to Mr. Hanna. Thank you, Your Honor. 15:42:3321 THE COURT: You started the trial, you should 15:42:3522 finish it. 15:42:3623 MR. HANNA: I'll try to finish it. Thank you. 15:42:3824 On behalf of the whole United States, and I just want to say that defense side, it's been a pleasure working 15:42:4125

15:42:45 1 with you. You have been cordial. And thank you, Your Honor, for listening to us. You gave us extra time. I 15:42:47 2 appreciate it. Thanks to your personnel here. It's been a 15:42:51 3 pleasure. And thank you for your time and consideration. 15:42:55 4 15:42:59 5 THE COURT: You guys have been very professional 15:43:02 6 and I do appreciate that. I want to talk a few minutes 15:43:05 7 about the post-trial submissions, but first I want to get 15:43:09 8 Mr. Buterman a chance to clear the record. I don't think 15:43:13 9 you said Mr. Cagle does not know how to make peppermint 15:43:1710 puffs. And I have to say that I think he makes delicious peppermint puffs. You can go ahead and clarify that you did 15:43:2011 15:43:2412 not say that. 15:43:2513 MR. BUTERMAN: I did not say that and I do want 15:43:2714 to be clear that we have nothing but respect for both 15:43:3115 Mr. Cagle and Piedmont Candy. 15:43:3316 THE COURT: It's delicious. 15:43:3517 MR. BUTERMAN: We like those puffs as well, the Red Birds. 15:43:3718 15:43:3819 THE COURT: They're not too hard, they're not 15:43:4120 too mushy. 15:43:4221 MR. BUTERMAN: They're a lot softer than what 15:43:4522 we've had at the table. Thank you, Your Honor. 15:43:4723 THE COURT: Okay. So now let's talk about 15:43:5124 post-trial submissions. This is what I would like and then we can talk about pages. But I would like all of the 15:43:5525

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submissions by May 27th. The briefing, I think this is an issue where the plaintiff has the burden, so I was thinking we would do opening, answering, reply in terms of briefing.

Now, I also, though, want findings of fact. And what I want -- I don't necessarily want responsive findings of fact, though if there is something the other side says is wrong. What I usually do with findings of fact is with your opening papers, you will submit your findings. With your responsive answering brief you will submit your findings, but I don't want your findings just to be responding to them, I want it to be you think you're going to win, you say gosh, those look good and put it in my opinion. I want you to write it from the perspective of this is what we think the evidence shows.

When you give me those findings, I would like to make sure whatever you're citing to is the specific pages.

We have had instances where someone will just cite PTX 8 in support of their position and then it's a hundred-page document. And we don't have time to go through and figure out if it's really supporting what you say it's supporting.

Now, we do in more complex cases usually ask for or appreciate at least hyperlinked briefs because then you can go through. Is that going to be an issue for you, Mr. Hanna?

MR. HANNA: No, Your Honor, we often do that.

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THE COURT: So we would appreciate both the findings and the briefing being hyperlinked which you can do at some point in the week or so after things are filed.

Now, what are we thinking in terms of pages?

MR. HANNA: Your Honor, I believe we requested for the briefing I think forty-five pages for the opening briefing. I don't remember if we had an agreement on that. Maybe it was a little bit different. And then we were requesting a hundred pages for the findings of fact. I think that's pretty similar to what we had, that's what we were proposing. I think for reply brief, twenty-five pages, something like that.

MR. BUTERMAN: Your Honor, we're fine with obviously whatever Your Honor would like. Forty-five is something that we find to be reasonable, but we'll do whatever the Court --

THE COURT: The briefing sounds good. A hundred pages of facts scares me a little bit just because there is some time sensitivity here and I can't make my clerk quit.

Can you guys maybe go back and talk a little bit, look at the record, think about what you might actually need and then in the next week or so maybe submit something to us with the proposal with hopefully something less than a hundred pages of fact. But if you really need it, you can try and convince us. But just keeping it a little bit more

15:47:15 1 streamlined might be helpful to us. 15:47:18 2 MR. HANNA: Of course, Your Honor. Counsel 15:47:21 3 we'll work out a joint proposal for Your Honor. MR. BUTERMAN: And Your Honor, just to clarify, 15:47:24 4 all briefing will be complete by the 27th. 15:47:25 5 THE COURT: By the 26th. I think the 27th is a 15:47:29 6 15:47:34 7 Sunday, whatever the Friday is before Memorial Day. MR. BLUMENFELD: Your Honor, there is five 15:47:38 8 15:47:40 9 weeks, so two weeks, two weeks, one week, but we'll work out specific days. 15:47:4510 15:47:4511 THE COURT: Yes. MR. HANNA: Your Honor, just to clarify, the 15:47:4612 final answering brief for us would be due the 25th, so we'll 15:47:4813 15:47:5214 work with counsel to work out the schedule. THE COURT: Yes. All right. And once again, 15:47:5415 thank you all for your excellent presentations and for your 15:47:5616 15:48:0317 getting along so well. We often come in in the morning with 15:48:0718 many disputes on exhibits and things like that, and the fact that you didn't make us do that really helps. So we do 15:48:1119 15:48:120 appreciate that. And I wish you all safe travels. 21 (Court adjourned at 3:48 p.m.) I hereby certify the foregoing is a true and 22 accurate transcript from my stenographic notes in the proceeding. 23 24 /s/ Dale C. Hawkins Official Court Reporter

U.S. District Court

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