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**UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA
SAN FRANCISCO DIVISION**

STEVEN EDSTROM, BARRY GINSBURG,
MARTIN GINSBURG, EDWARD
LAWRENCE, SHARON MARTIN, MARK
M. NAEGER, JOHN NYPL, DANIEL
SAYLE, WILLIAM STAGE,

Plaintiffs,

v.

ANHEUSER-BUSCH InBEV SA/NV, *et al*,

Defendants.

CASE NO.: 3:13-cv-1309-MMC

**PLAINTIFFS' REPLY
MEMORANDUM IN
SUPPORT OF MOTION FOR
RELIEF FROM JUDGMENT
PURSUANT TO FED. R. CIV.
P. 59(e) OR 60(b), OR IN THE
ALTERNATIVE RULE 60(d)**

**Date: December 20, 2013
Time: 9:00 a.m.
Judge Maxine Chesney
Courtroom 7, 19th Floor**

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INTRODUCTION

1
2
3 Plaintiffs Steven Edstrom, *et al.* hereby submit this Reply Memorandum in support
4 of their Motion for Relief from Judgment Pursuant to Fed. R. Civ. Proc. 59(e) or 60(b), or in
5 the alternative Rule 60(d).

6 Plaintiffs' Second Amended and Supplemental Complaint, alleged the following:

- 7
- 8 5. Since 2008, when the combinations of Anheuser-Busch and InBev and Miller
9 and Coors were formed, the profits of the combinations have dramatically
10 increased by reason of increase in prices. From 2008 to 2011, the profits of
11 ABI have increased from \$1.9 billion to \$5.8 billion, a threefold increase over
12 only four years; and for MillerCoors from \$2.9 billion to \$5.6 billion, a twofold
13 increase over only four years. Together, these companies control
14 approximately 80-85% of the beer market in the United States. ABI and
15 MillerCoors have steadily increased prices for their beers.
- 16
- 17 6. In the last few years, Modelo has instituted a competitive program in order to
18 secure more market share by refusing to increase its prices when ABI,
19 generally followed by MillerCoors, raised its prices. As a consequence,
20 Modelo has constrained the planned price increases by ABI. Although
21 MillerCoors has consistently followed the price increases of ABI, Modelo has
22 not.
- 23
- 24 7. In addition to acting as a cap on ABI increases in price, the price differentials
25 between the Modelo beers and the ABI beers have narrowed to such an extent
26 that many consumers have "traded up" from the ABI lower-quality beers to the
27 Modelo higher-quality beers.
- 28
8. Because of the competitive program by Modelo, the following competitive
effects have taken place: (1) ABI cannot raise its prices at will to the height
that it wants to; (2) The narrowing of the price differential between ABI's
lesser-quality beers and Modelo's higher-quality beers increases the likelihood
of consumers "trading up" to the Modelo brand; and (3) The narrowing price
differential requires ABI to lower its price or grant discounts and/or attempt to
improve the quality of its beers so that ABI can stop the flow of consumers
trading up to the Modelo brands.
9. The Modelo importer Crown is owned 50% by Modelo and 50% by
Constellation, a wine company. Contrary to the Modelo competitive program,
which has prevented the unbridled increase of ABI beer price increases,
Constellation has consistently urged Crown to follow the price increases by
ABI. Crown has become very concerned that if Constellation were to take
control of Crown that the Modelo competitive program would be shut down.

- 1
- 2 18. An interdependent pricing dynamic exists between the largest brewers,
- 3 ABI and MillerCoors. These brewers find it more profitable to follow each
- 4 others' price increases than to compete aggressively for market share by cutting
- 5 price. Their competition is generally confined to advertising, rather than price
- 6 or quality. ABI typically initiates annual price increases with the expectation
- 7 that MillerCoors will follow. And most often, they do. Furthermore, by reason
- 8 of this coordination of price increases by these two behemoths, which control
- 9 80% of the beer produced, distributed, and sold in the United States, there has
- 10 been no need in the past for them to increase the quality of their beers, which
- 11 have become dull and tasteless, with no perceptible taste differences between
- 12 their brands.
- 13
- 14 19. Modelo has resisted ABI-led price hikes. Modelo's pricing strategy—"The
- 15 Momentum Plan" – seeks to narrow the "price gap" between the higher-priced
- 16 Modelo beers and lower-priced premium domestic brands, such as Bud and
- 17 Bud Light (ABI brands). Modelo has put "increasing pressure" on ABI by
- 18 pursuing a competitive strategy directly at odds with ABI's well-established
- 19 practice of leading prices upward. In effect, Modelo has created a price war,
- 20 which places a significant cap on the ability of ABI to increase its prices.
- 21 Internal ABI documents concede Modelo's strategy was "eating [Budweiser's]
- 22 lunch."
- 23
- 24 20. Because of Modelo's resistance to ABI price hikes, ABI and MillerCoors have
- 25 been forced to offer lower prices and discounts for their brands to discourage
- 26 consumers from "trad[ing] up" to Modelo brands. If ABI were to acquire the
- 27 remainder of Modelo and puts its "puppet" Constellation in charge of the
- 28 pricing of Modelo beers in the United States, this competitive constraint on
- ABI's and MillerCoors' ability to raise prices would be eliminated.
- 21
- 22 21. In addition, the proposed acquisition will eliminate the substantial head-to-head
- 23 competition that currently exists between ABI and Modelo. The loss of this
- 24 head-to-head competition will enhance the ability of ABI to unilaterally raise
- 25 prices and diminish ABI's incentive to innovate with respect to new brands,
- 26 products, and packaging and ABI's incentive to lower prices and innovate.
- 27
- 28 22. ABI's acquisition of the remainder of Modelo will substantially lessen
- competition and is therefore illegal under Section 7 of the Clayton Act, 15
- U.S.C. § 18. It will also threaten price fixing between ABI and Constellation in
- that according to the Department of Justice, "Constellation has already shown
- through its participation in the Crown joint venture that it does not share
- Modelo's incentive to thwart ABI's price leadership; and that, in fact,
- Constellation consistently has urged Crown to follow ABI's price increases."
- 23
- 24
- 25
- 26
- 27 23. For example, in 2011, Constellation's managing director wrote to Crown's
- 28 CEO:
- "Since ABI has already announced an October general price increase, I
- was wondering if you are considering price increases for the Modelo

1 portfolio....from a positioning and image perspective, I believe it would
 2 be a mistake to allow the gaps to be narrowed. I think ABI's
 3 announcement gives you the opportunity to increase profitability
 4 without having to sacrifice significant volume."

5 24. Moreover, in December 2011, Constellation's CFO wrote to his counterpart at
 6 Crown that he thought price increases on Modelo brands were viable "if
 7 domestic (i.e., Bud and Bud Light) keep going up." Modelo refused.

8 25. Furthermore, a Crown executive stated unequivocally that Constellation's plan
 9 for annual price increases "put at risk the relative success" of the Momentum
 10 Plan. (Second Amended and Supplemental Complaint, Dkt. No. 63, ¶¶ 5-9;
 11 18-25.)

12 It is undisputed that the threat of price increases has been an issue from the
 13 beginning of this litigation---that Plaintiffs alleged that Constellation, through Crown, would
 14 increase prices in line with ABI's and that Modelo's "Momentum Plan" would be discarded
 15 as an intended anticompetitive consequence of this transaction. That threat has now been
 16 realized.

17 In an article dated August 19, 2013, the trade publication, Beer Marketer's Insights
 18 reported that: "But more price hikes coming this fall from importers. Crown is more
 19 aggressive on price than it has been in years. So much for its status as pricing 'maverick' as
 20 per DoJ. Crown already told distributors of sizable price hikes in Calif, Fla (about 1/3 of its
 21 volume)...Crown also stated publicly that its price gaps are now good. That means when
 22 AB goes up, it is much more likely to go up to maintain those gaps." (Decl. of Joseph M.
 23 Alioto, Dkt. 135-1, Exhibit A.) As alleged by Plaintiffs, the Beer Marketer's report
 24 demonstrates that Constellation and Crown are increasing prices, raising prices in line with
 25 ABI, and abandoning the Momentum Plan.

26 In opposition to Plaintiffs' Motion, Defendants argue that they never made a
 27 misrepresentation to this Court. This argument, however, is belied by the record. For
 28 example, Defendants represented that, "**Plaintiffs cannot even allege that parallel pricing
 conduct has occurred... It is illogical to believe that Crown's prices will be coordinated**

1 **with ABI's in the future, when they have not been in the past, and when those**
2 **entanglements are removed by the transactions.”** (Constellation Motion at 18:2-4; 18:12-
3 14.) The intended inference here is that Constellation does not intend to raise prices and will
4 not raise prices in line with ABI's. But that statement was false at the time it was made, as
5 demonstrated by the Beer Marketer Insights Article, which reported that Crown
6 implemented “sizable” price hikes and intended to follow ABI price leads, a mere ten days
7 after the hearing on August 19. (Decl. of Joseph M. Alioto, Dkt. 135-1, Exhibit A.)
8 Defendants' misrepresentations, including the statements in the Declaration of Paul
9 Hetterich, among others, were made on the record in this Court *at the same time* Defendants
10 were planning to implement the price increases they were arguing would be “illogical” and
11 “implausible.” Defendants do not dispute that these price increases were being planned and
12 implemented at the same time the representations were made.

13
14 Moreover, Defendants' briefing on the record concedes that evidence of
15 Constellation/Crown price increases and following ABI price leads, in fact, supports a
16 “plausible” claim under *Twombly*. This is the evidence which Plaintiffs now bring before
17 this Court. The Court held that “Here, as discussed above, the revised agreements make
18 clear that plaintiffs are unable to allege any facts showing the merger and accompanying
19 agreements result in a violation of the Clayton Act, and after twice attempting to allege a
20 Sherman Act violation, plaintiffs have demonstrated their inability to marshal any facts to
21 support such a claim...Consequently, such claims will be dismissed without leave to
22 amend.” (Order at 14:16:21.) The evidence of Defendants' plan to increase prices and the
23 clear abandonment of the Momentum Plan, not only demonstrates that Plaintiffs did allege
24 sufficient facts in support of their claims, but had the true facts been available to Plaintiffs at
25 the time, the complaint could have been amended to allege these additional facts. If
26 Defendants had been truthful on the record about the price increases, rather than misleading
27
28

1 this Court and Plaintiffs, Plaintiffs case should have and would have been permitted to
 2 proceed. Accordingly, this Court should grant the Plaintiffs' Motion for Relief from
 3 Judgment and order that discovery be taken with regard to the price increases, including
 4 documents related to the price increases and the requested depositions¹ of Carlos Brito, Rob
 5 Sands, and the executives at Crown responsible for the price increases.

6 ARGUMENT

7 **I. Defendants Misled the Court by Representing that Constellation Would** 8 **Not Increase Prices In Line with ABI, While Planning To Do the Same**

9 In their Opposition, Defendants argue that, "Plaintiffs have made no showing of any
 10 misrepresentation...Plaintiffs do not, and cannot, point to a single fact that contradicts any
 11 statement made by Defendants." (Opp. at 1:19-22.) This argument is proven false by the
 12 record. In support of their Motion to Dismiss Defendant Constellation Brands, Inc.

13 ("Constellation") argued the following:
 14

15 In most cases, plaintiffs are able to allege that parallel pricing conduct has
 16 occurred, and then seek to allege facts to explain why that conduct resulted
 17 from an unlawful agreement rather than non-actionable, independent
 18 decisions. **Here, Plaintiffs cannot even allege that parallel pricing
 19 conduct has occurred. Rather, they hypothesize that it "may" occur in
 20 the future...**The SAC hypothesizes that future parallel conduct will occur.
 [Emphasis added.] (Constellation Motion to Dismiss "Constellation
 21 Motion," Dkt. No. 64 at 13:5-8; 13:17-18.)

22 ***

23 **However, the universal starting point in these parallel conduct cases is**
 24 **the allegation of the existence of observed parallel conduct—an**
 25 **allegation that Plaintiffs cannot, and do not, make here... Plaintiffs**
 26 **allegation that Constellation may follow ABI's price leads in the future is**
 27 **merely speculation that Plaintiffs make based on statements Plaintiffs**

28 ¹ Defendants argue that there is "no basis" for the requested depositions because Plaintiffs do not allege, specifically, that these executives made misrepresentations. If depositions were limited to those who made the misrepresentations, in addition to Paul Hetterich, Plaintiffs would also be required to depose counsel for Defendants, who included these misrepresentations in the briefing. Depositions of these executives are required to discover the facts underlying the reported price increases.

1 removed by transaction...It is illogical to believe that Crown's prices will be coordinated
2 with ABI's in the future, when they have not been in the past, and when those entanglements
3 are removed by the transactions." Constellation's representations that it is "implausible"
4 and "illogical" that there would be price increases and coordination are refuted by the
5 reports of price increases and Crown's stated intention to raise prices in line with ABI. It is
6 not disputed by Defendants that these coordinated price increases were planned when these
7 representations were made.
8

9 *Fourth*, as discussed in the Plaintiffs' Motion (Dkt. No. 135 at 4-5), Constellation
10 represented in the Declaration of Paul Hetterich, that Constellation "has every intention to
11 continue Crown's history of competing vigorously against all beer brands sold in the United
12 States. Constellation affirms its dedicated commitment to actively grow Crown's market
13 share, embodied in Crown's stated aspiration to achieve a twenty-percent market share by
14 revenue, much of which will come at the expense of ABI." (Decl. of Paul Hetterich, Dkt.
15 No. 83-6, 8:18-21.) Again, the intended conclusion to be drawn from the representations
16 that Constellation, "has every intention to continue Crown's history of competing vigorously
17 against all beer brands," and that it "affirms its dedicated commitment to grow Crown's
18 market share...much of which will come at the expense of ABI" is that does not intend to
19 increase prices along with ABI, because Crown's previous "commitment" to growing
20 market share came about through resistance to ABI-led price increases. It is clear from the
21 incipency of this action that Plaintiffs alleged that if the transaction was permitted,
22 Constellation through Crown would (1) increase prices; (2) abandon the Momentum plan;
23 and (3) follow ABI price leads. (SAC, Dkt. No. 63, ¶¶ 5-9, 15, 18-25.) Defendants'
24 representations were clearly intended to lead the Court to believe that the threatened
25 anticompetitive effects of the transaction, which Plaintiffs raised, would not occur, though
26 they were being implemented at the same time.
27
28

1 ABI made similar representations to this Court regarding Constellation’s post-
2 transaction incentives to compete:

3 Finally, Plaintiffs allegations regarding Constellation’s alleged desire to
4 increase prices and purported lack of experience as a brewer are irrelevant to
5 a Section 7 claim...**Plaintiffs attempt to support their allegations that
6 Constellation will not compete as aggressively as Modelo by citing a few
7 pre-transaction documents. (SAC ¶¶ 23-25.) Aside from being taken
8 completely out of context, Plaintiffs’ allegations surrounding these
9 documents fail to account for the change in incentives Constellation will
10 undergo as a result of gaining a long-term brand interest and becoming a
11 beer brewer—the very same changes that led the DOJ to approve the
12 revised transactions. (CIS at 10 (“Specifically, the divestiture of the Piedras
13 Negras Brewery and Modelo’s interest in Crown, and the perpetual brand
14 licenses required by the proposed Final Judgment, will vest in
15 Constellation...the brewing capacity, the assets, and the other rights needed
16 to produce, market, and sell Modelo Branded Beer in a manner similar to that
17 which we see today.”)) Plaintiffs fail to allege any facts in support of the
18 assumption that Constellation’s incentives will be the same post-transactions
19 as they were beforehand. (ABI Motion to Dismiss “ABI Motion”, Dkt. No.
20 66, at 16:1-2; 16:23-28.)**

21 ABI’s representations are misleading for the same reason that Constellation’s are.
22 The intended conclusion is that price increases in line with ABI are not occurring and that
23 Constellation was not planning price increases, though it was already planning to do so.

24 Defendants represented to this Court that they would “compet[e] vigorously” and not
25 raise prices in line with ABI. The “fact” that “contradicts” these statements is that while
26 these misrepresentations were being made to the Court, Crown and Constellation, were
27 already planning price increases in line with ABI. As the Beer Marketer’s Insights Article
28 reports, “Crown is more aggressive on price than it has been in years. So much for its
pricing “maverick” as per DOJ...Crown has also stated publicly that its price gaps are now
good. That means when AB goes up, it is much more likely to go up to maintain those
gaps.” (Decl. of Joseph M. Alioto, Dkt. No. 135-1, Exhibit A.)

29 **II. Defendants Have Conceded That Facts in Support of the Reported Price 30 Increases State a “Plausible” Claim**

31 In the briefing on the Motions to Dismiss, Defendants argued that:

1 In most cases, plaintiffs are able to allege that parallel pricing conduct has
2 occurred, and then seek to allege facts to explain why that conduct resulted
3 from an unlawful agreement rather than non-actionable, independent decisions.
(Constellation Motion at 13:5-8.)

4 ***

5 **However, the universal starting point in these parallel conduct cases is the**
6 **allegation of the existence of observed parallel conduct—an allegation that**
7 **Plaintiffs cannot, and do not, make here...** (Constellation Motion at 15:13-
15.)

8 ***

9 The plaintiffs in those cases also then pled supporting evidentiary facts
10 regarding the alleged agreement, such as emails or communications between
11 defendants or defendants' employees discussing prices, the details of when
12 the communications took place, the content of the agreement, **public**
13 **announcements of successful coordinated conduct** and unexplained price
14 stability that pushed their allegation of price fixing from "conceivable" to
15 "plausible. *See, e.g., In re High-Tech Emp. Antitrust Litig.*, 856 F.Supp.2d at
16 1115-17; *In re Flash Memory Antitrust Litig.*, 643 F.Supp.2d at 1143-46; *In*
17 *re TFT-LCD*, 586 F.Supp.2d 1115-16. Plaintiffs offer nothing other than
18 naked conclusions and speculations. [Emphasis added.] (Constellation
19 Motion at 14:21-27; 15:1-2.)

20 Defendants' arguments about "parallel pricing," "parallel conduct, and "coordinated
21 conduct" demonstrate that the facts contained Beer Marketers Insights Article support
22 Plaintiffs' claim as a "plausible" one. Defendants misrepresentations were material and
23 affected the outcome of this case because this Court dismissed Plaintiffs' claims and denied
24 Plaintiffs an opportunity to amend its Clayton Act § 7 claim and Sherman Act § 1 claim,
25 holding that "the revised agreements make clear plaintiffs are unable to allege any facts
26 showing the merger and accompanying agreements result in a violation of the Clayton Act,
27 and after twice attempting to allege a Sherman Act violation, plaintiffs have demonstrated
28 their ability to marshal any facts in support of such a claim." (Order at 14:16-21.) It is now
clear that Plaintiffs allegations were not at all "speculative," as Defendants argued, and should

1 not have been dismissed². Defendants above misrepresentations about price increases were
2 material, as even Defendants acknowledge that the facts in support of the reported price
3 increases state a plausible claim.

4 **III. Plaintiffs Did Not Discover Evidence of the Price Increases Until After** 5 **Judgment Was Entered**

6 Defendants also argue in their opposition that the Beer Marketers Insights article was
7 “readily available.” The article was not discovered by Plaintiffs until after the entry of
8 Judgment on October 16. At no point before the entry of Judgment were Plaintiffs in
9 possession of that article nor aware of the reported price increases by Crown. Further, the
10 cases cited by Defendants regarding “reasonable diligence” are inapposite³. These cases
11 involve situations where the party was in possession of the information before judgment was
12 entered. That is not the case here. (Decl. of Joseph M. Alioto ISO Reply, ¶ 2.)

13
14 Moreover, this information was not “readily available,” as Defendants contend.
15 Though the article was dated on August 19, 2013, it is not clear if it was actually posted to the
16 website on that date. Further, it is unclear how long it took for that posting to become
17 available via search engine after it was posted. Even if a person visits the Beer Marketers
18 Insights website, the posting is not readily accessible, unless a person conducting a search of
19 the site is aware of the title or date of the article and uses the search tool on the page. The
20 Beer Marketers Insights article, which is a trade publication, is not readily available

21
22 ² See *Hosp. Corp. of Am. v. F.T.C.*, 807 F.2d 1381, 1389 (7th Cir. 1986), in which the court
23 stated: “. . . Section 7 does not require proof that a merger or other acquisition has caused
24 higher prices in the affected market. All that is necessary is that the merger create an
25 appreciable danger of such consequences in the future. A predictive judgment, necessarily
probabilistic and judgmental rather than demonstrable (see *United States v. Philadelphia Nat' l*
Bank, 374 U.S. 321, 362 (1963), is called for.”)

26 ³ Defendant cites, *Coastal Transfer Co. v. Toyota Motor Sales, U.S.A., Inc.*, 833 F.2d 208,
27 212 (9th Cir. 1987); *Daghlian v. DeVry Univ., Inc.*, 582 F. Supp. 2d 1231, 1253 (C.D. Cal.
2008); and *Feature Realty, Inc., v. City of Spokane*, 331 F.3d 1082, 1093 (9th Cir. 2003).
28 Each involves a situation where the evidence was in possession of the party before judgment
was entered. These are inapplicable because this is not the situation here.

1 information in the same way that an article published in the New York Times or another major
2 news publication is available. “Reasonable diligence” cannot require a party to be aware
3 immediately of every article published among the vast array of data available on the internet.
4 The fact that Plaintiffs brought this motion within the time provided by Rule 59(e) and soon
5 after discovery of the article demonstrates, presumptively, that they exercised reasonable
6 diligence with regard to this newly discovered evidence.

7
8 **IV. Relief is Also Proper Under Rule 60(b)(6)**

9 Under Fed. R. Civ. P. 60(b)(6), the Court may, “set aside a judgment for fraud on the
10 court.” In *Phelps v. Alameida*, 569 F.3d 1120 (9th Cir. 2009), the Ninth Circuit considered the
11 purpose of Rule 60(b):

12 The United States Supreme Court has made clear that the equitable power
13 embodied in Rule 60(b) is the power “to vacate judgments whenever such action is
14 appropriate to accomplish justice.” Given that directive, we agree that “the
15 decision to grant Rule 60(b)(6) relief” must be measured by “the incessant
16 command of the court’s conscience that justice be done in light of all the facts.” *Id.*
17 at 1141 (footnotes omitted).

18 In light of the purpose of Rule 60(b)(6) and Defendants misrepresentations, it is in
19 the interests of justice for the Court to vacate the Judgment and order the requested
20 discovery related to Defendants’ price increases.

21 **CONCLUSION**

22 In light of the foregoing, Plaintiffs respectfully ask this Court to grant Plaintiffs’
23 Motion for Relief from Judgment under Rule 59(e) or 60(b), or in the alternative, Rule 60(d),
24 (1) vacate the Judgment; (2) enter an order granting Plaintiffs’ discovery request including all
25 documents related to the announced price increases and the depositions of Carlos Brito, Rob
26 Sands, and the executives at Crown responsible for pricing and price increases, and (3) hold a
27 one-day hearing on this matter.
28

Dated: December 1, 2013

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