



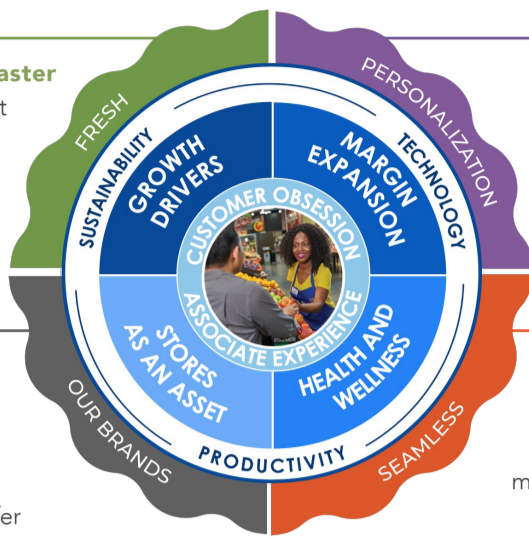
Establishing a National Footprint to Serve America with Fresh, Affordable Food

Delivering Quality, Value and Choice for Customers

Serve America with Fresher Food, Faster
Delivers broader portfolio of the freshest products through an expanded store network, optimized supply chain and enhanced capabilities.

Expanded Our Brands Portfolio to Offer Customers Higher Quality and Better Value

Brings together Kroger and Albertsons Companies' private label portfolios to offer customers a wider range of products at affordable prices with enhanced innovation capabilities and an increased manufacturing footprint to continue to drive improved quality.



Best-in-Class Personalized Experience
Establishes one of the most comprehensive first-party data repositories in the food and retail space to develop an even more compelling retail loyalty program; provides an unmatched personalized experience and promotes healthier lifestyles.

Seamless Customer Experience Requiring Zero Compromise
Creates a single seamless ecosystem to offer a more personalized and convenient omnichannel experience to serve customers anything, anytime, anywhere with zero compromise on quality, selection and affordability.

Continued Customer and Associate Investment

~\$500M

lower prices

\$1.3B

Albertsons Cos. stores to enhance the customer experience

\$1B

associate wages & comprehensive benefits

Associates Enable our Success

- ✓ Cultivating a best-in-class associate experience to support and empower full potential
- ✓ Creating new and exciting career opportunities
- ✓ Securing union jobs



Transaction Snapshot

~\$24.6B

all-cash transaction

\$34.10

per share purchase price represents ~32.8% premium to Albertsons Cos.' share price as of October 12, 2022, and 29.7% to 30-day VWAP

early 2024

targeted close, subject to the receipt of required regulatory clearance and other customary closing conditions

up to \$4B

special cash dividend Albertsons Cos. intends to pay to its shareholders; will reduce purchase price commensurately



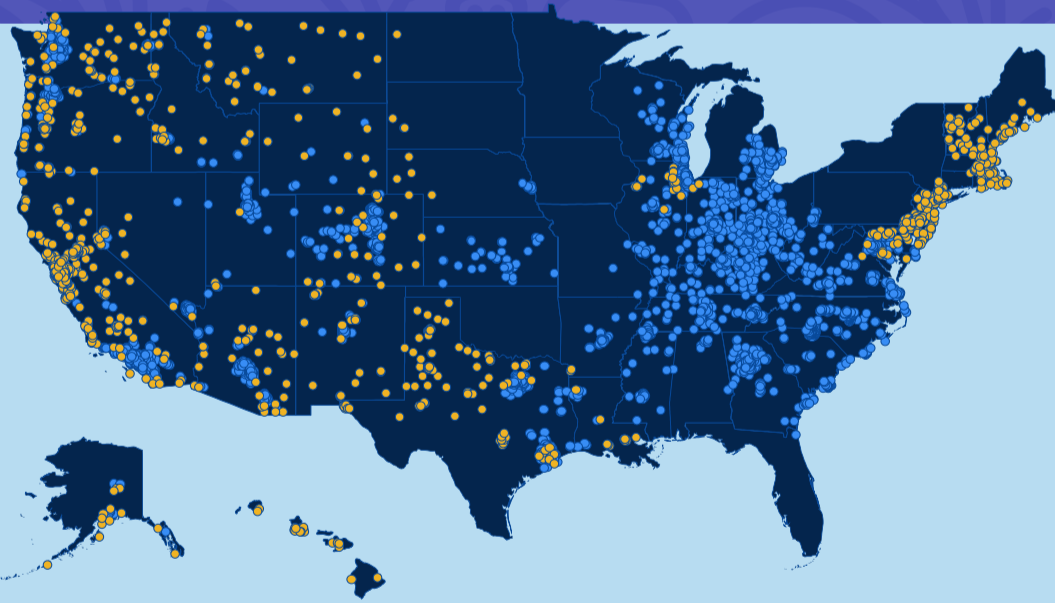
subject to outcome of divestiture process, prepared to establish Albertsons Cos. subsidiary to be spun-off to Albertsons Cos. shareholders immediately prior to close and operate as standalone public company

Compelling Value Creation Opportunity

- ✓ Powering value creation flywheel: Combined **~\$210B** in revenue, **\$3.3B** in net earnings & **\$11.6B** of adjusted EBITDA in FY 2021¹
- ✓ Accelerates growth of Alternative Profit Businesses
- ✓ **~\$1B** of annual run rate synergies net of divestitures within first four years following close; **~50%** achieved within first two years following close
- ✓ Delivers TSR well above Kroger's standalone model of **8 - 11%** in first four years following close
- ✓ Accretive to earnings in first year following close; double digit accretive to earnings by year four excluding one-time costs
- ✓ Strongly committed to investment grade credit rating; has already paused share repurchase program to prioritize de-leveraging to achieve **2.5x** EBITDA net leverage target in first 18 - 24 months post close

¹ Based on combined results for each company's most recent fiscal year, respectively.

Complementary Footprints to Provide Fresh, Affordable Food to More Customers Nationwide



Combined Company by the Numbers

~85M

Households

4,996

Stores

66

Distribution Centers

52

Manufacturing Plants

3,972

Pharmacies

2,015

Fuel Centers

~34K

Private Label Products

+710K

Associates

~\$43B

Our Brands Portfolio

~\$59B

Fresh Sales

~\$1.5B

Annual Alt Profits Opportunity

Powers Purpose to Feed the Human Spirit and Serve Communities

- ✓ Complementary ESG strategies to advance shared mission to support communities
- ✓ Focus on responsible corporate stewardship, workforce diversity, equity and inclusion, and creating communities free from hunger and waste

Together, we will drive continued progress toward our shared ESG initiatives

